

# Public Safety Agreements

Memoranda of  
Understanding



Alameda Fire Chiefs Association

International Association of  
Firefighters Local 689

Alameda Police Officers Association

Alameda Police Managers Association

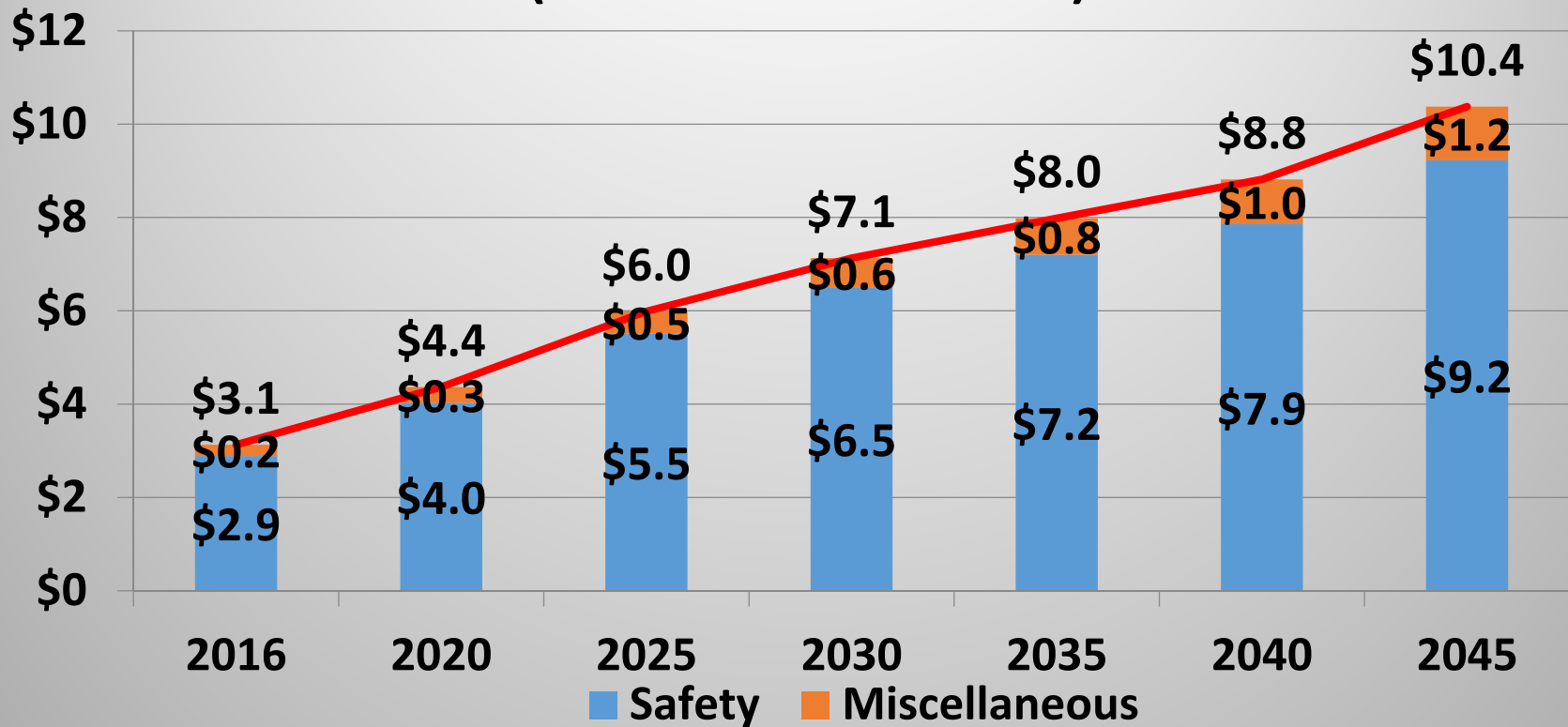
## WHAT EXACTLY ARE WE DOING?

- Amending and Extending Existing Contracts
- Originally set to expire December 2017
- New contracts valid from November 2015 through December 2021

# NOW IS THE TIME FOR ACTION

- OPEB Liability is \$91 million as of 1/1/13
- Pay-Go amounts continue to increase
- City has been discussing issue for over 8 years
  - Fiscal Responsibility Task Force
  - OPEB Task Force
  - 2 years of Discussion with the Public regarding the problem
- City and Associations have agreed to jointly own and solve the problem

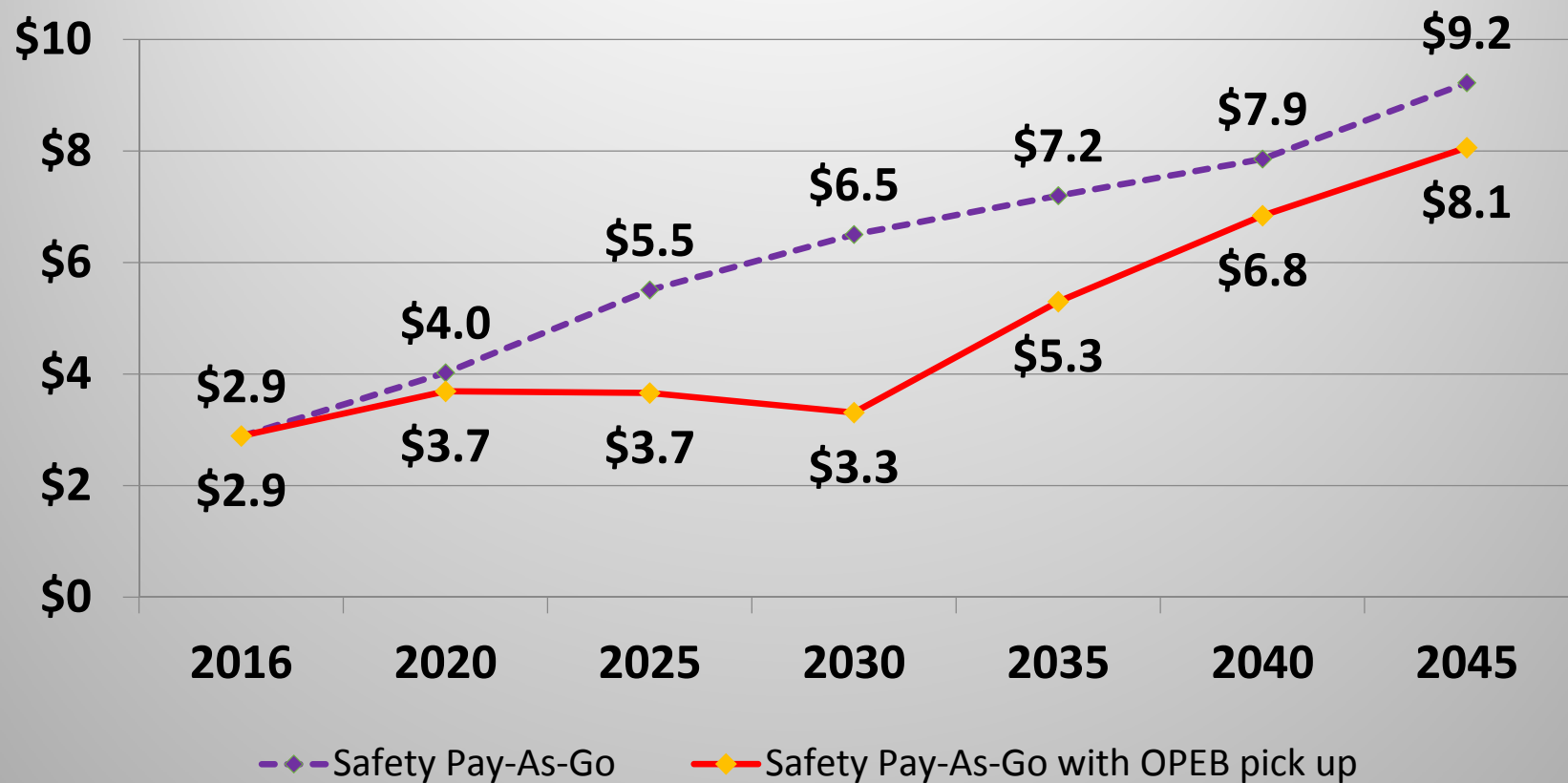
**PROJECTED OPEB PAY-GO  
ALL EMPLOYEES THROUGH 2045  
(No contract revisions)**



# Projected Pay-Go Through 2045 Public Safety Only (no contract revisions)



## Projected Pay-As-Go with Revised Contracts Through 2045



## WHAT IF WE DON'T DO THIS NOW?

- Lights will still be on but “can” will continue to be kicked down the road
- Liability will continue to grow and City will still be required to absorb increases in Pay-Go
- PERS smoothing effect will continue to overwhelm the General Fund

## WHAT ARE WE GIVING UP AND WHAT ARE WE GETTING?

| <b>Date</b>     | <b>Wage Increase</b>                | <b>Employee Contribution<br/>Toward OPEB (hired<br/>prior to June 2011)</b> | <b>Employee Contribution<br/>Toward OPEB (hired<br/>after June 2011<sup>1</sup>)</b> |
|-----------------|-------------------------------------|-----------------------------------------------------------------------------|--------------------------------------------------------------------------------------|
| <b>1/1/2016</b> | 2-5%                                | 2%                                                                          | 1%                                                                                   |
| <b>1/1/2017</b> | 2-5%                                | 3%                                                                          | 2%                                                                                   |
| <b>1/1/2018</b> | 2-5%                                | 4%                                                                          | 2%                                                                                   |
| <b>1/1/2019</b> | Zero                                | 4%                                                                          | 2%                                                                                   |
| <b>1/1/2020</b> | 3-5%                                | 4%                                                                          | 2%                                                                                   |
| <b>1/1/2021</b> | Based on survey<br>≥2% through ≤ 5% | 4%                                                                          | 2%                                                                                   |

# How Does This Affect the Budget

## Short Term

- Expected Cumulative Salary Increases through FY 19/20 = \$1.2 million
- Employee Contributions to the Trust through FY 19/20 = \$4.7million
- City will be obligated to contribute \$6.25 million over 5 years

## Long Term

- City's Pay-Go (cost of retiree health care) over the next 30 years will go from \$188,317,000 to \$140,989,000 a **reduction of \$47 million** as benefits are paid out of the Trust from current employee contributions

# General Fund Budget Overview

5-Year Forecast for FY 15-16 through FY 19-20  
(in millions)

|                                            | <u>15-16</u>   | <u>16-17</u>   | <u>17-18</u>   | <u>18-19</u>   | <u>19-20</u>   |
|--------------------------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Beginning Fund Balance</b>              | \$ 29.6        | \$ 30.9        | \$ 29.9        | \$ 27.2        | \$ 23.2        |
| <b>Revenues</b>                            | 81.4           | 81.6           | 82.8           | 84.0           | 85.2           |
| <b>Transfers In</b>                        | 0.5            | 0.5            | 0.5            | 0.5            | 0.5            |
| <b>Expenditures &amp; Transfers Out</b>    | (80.5)         | (83.1)         | (85.9)         | (88.4)         | (91.0)         |
| <b>Annual Operating Results</b>            | 1.3            | (1.1)          | (2.7)          | (4.0)          | (5.3)          |
| <b>Ending Fund Balance</b>                 | <u>\$ 30.9</u> | <u>\$ 29.9</u> | <u>\$ 27.2</u> | <u>\$ 23.2</u> | <u>\$ 17.9</u> |
| % of annual expenditures and transfers out | 38%            | 36%            | 32%            | 26%            | 20%            |

Ending Available Fund Balance assumes **no** cost-saving measures are taken after 15-16.



# General Fund Budget Overview with Revised Safety Contracts

5-Year Forecast for FY 15-16 through FY 19-20  
(in millions)

|                                            | <u>15-16</u>   | <u>16-17</u>   | <u>17-18</u>   | <u>18-19</u>   | <u>19-20</u>   |
|--------------------------------------------|----------------|----------------|----------------|----------------|----------------|
| <b>Beginning Fund Balance</b>              | \$ 29.6        | \$ 30.8        | \$ 29.3        | \$ 26.3        | \$ 22.0        |
| <b>Revenues</b>                            | 81.4           | 81.6           | 82.8           | 84.0           | 85.2           |
| <b>Transfers In</b>                        | 0.5            | 0.5            | 0.5            | 0.5            | 0.5            |
| <b>Expenditures &amp; Transfers Out</b>    | (80.7)         | (83.5)         | (86.3)         | (88.8)         | (91.1)         |
| <b>Annual Operating Results</b>            | 1.2            | (1.4)          | (3.1)          | (4.3)          | (5.4)          |
| <b>Ending Fund Balance</b>                 | <u>\$ 30.8</u> | <u>\$ 29.3</u> | <u>\$ 26.3</u> | <u>\$ 22.0</u> | <u>\$ 16.5</u> |
| % of annual expenditures and transfers out | 38%            | 35%            | 30%            | 25%            | 18%            |



## Expected vs. Maximum Revenue to Determine Balanced Revenue Index (BRI)<sup>1</sup>

Current  
Expected  
Revenue

| FY14/15 | FY15/16 | FY16/17 | FY17/18 | FY18/19 | FY19/20 | % Increase<br>over 6 years |
|---------|---------|---------|---------|---------|---------|----------------------------|
| \$ 57.5 | \$ 58.2 | \$ 59.4 | \$ 60.4 | \$ 61.5 | \$ 62.4 |                            |
| 5%      | 1%      | 2%      | 2%      | 2%      | 1%      | 14%                        |

Revenue  
That Would  
Trigger  
Max BRI

| FY14/15 | FY15/16 | FY16/17 | FY17/18 | FY18/19 | FY19/20 | % Increase<br>over 6 years |
|---------|---------|---------|---------|---------|---------|----------------------------|
| \$ 57.5 | \$ 63.2 | \$ 69.5 | \$ 70.6 | \$ 77.7 | \$ 85.4 |                            |
| 5%      | 10%     | 10%     | 2%      | 10%     | 10%     | 47%                        |

<sup>1</sup> Half of the BRI Determines Salary Increases

## Long Term Effects

- Total 30 year Unfunded Liability is slightly reduced. Funds are used to pay benefits and not Amortize the UAAL.
- Cities Pay-Go (cost of retiree health care) over the next 30 years will be reduced by \$47 million as benefits are paid out of the Trust
- Allows the City to manage the PERS Smoothing effect over the next 5 years.

## Other Provisions

- City to contribute \$5.0 million in 2016 and \$250k for 10 years
- Extend the contracts to 2021
- Employees continue PERS and Health Care cost share
- Complies with PEPRA
- Requires Employees without spousal health coverage to contribute to Supplemental Retirement Plan