ANIMAL SHELTER OPERATOR AGREEMENT

This ANIMAL SHELTER OPERATOR AGREEMENT ("Agreement") is entered into this 20th day of July , 2021 ("Effective Date"), by and between the CITY OF ALAMEDA, a municipal corporation (the "City"), and FRIENDS OF THE ALAMEDA ANIMAL SHELTER, a California non-profit public benefit corporation, whose address is 1590 Fortmann Way, Alameda, CA 94501 (the "Operator"), in reference to the following facts and circumstances:

RECITALS

A. City is a municipal corporation duly organized and validly existing under the laws of the State of California with the power to carry on its business as it is now being conducted under the statutes of the State of California and the Charter of the City.

B. The City has determined that it can best serve the needs of the residents of Alameda with respect to the operation of the Alameda Animal Shelter and the provision of certain animal care services associated therewith (the "Services") by contracting with Operator to manage and implement said services as set forth below.

C. Operator possesses the skill, experience, ability, background, certification and knowledge to provide the Services described in this Agreement on the terms and conditions described herein.

D. City and Operator desire to enter into an agreement for Operator to provide the Services, upon the terms and conditions herein.

AGREEMENT

NOW, THEREFORE, in consideration of the foregoing, which are incorporated herein by reference, and for good and valuable consideration, the receipt and adequacy of which are hereby acknowledged, the City and Operator agree as follows:

1. <u>TERM</u>.

retroactively

- 1.1. <u>Initial Term</u>. The term of this Agreement shall commence on the 1st day of July 2021, and shall terminate on the 30th day of June ____, 2023, unless terminated earlier as set forth herein.
- 1.2. <u>Extension Term</u>. The City may, in its sole and absolute discretion, offer Operator up to four two year extensions of the Term of this Agreement (the "Extension Term") for a total of up to 10 years -- upon the same terms and conditions set forth herein. Said offer shall be made, if at all, in writing not less than ninety (90) days before the expiration of the initial Term (the "Extension Offer"). Operator may accept the extension offer by delivering written notice thereof to the City within thirty (30) days of the receipt of the Extension Offer. If Operator fails to

unconditionally accept the Extension Offer, the Term of this Services Agreement shall expire on the Termination Date specified above.

2. <u>PREMISES</u>.

As used in this Agreement, the "Shelter" refers to the building, land and parking areas located at 1590 Fortmann Way, commonly known as the Alameda Animal Shelter. Operator shall operate and use the Shelter to provide the Services as necessary.

3. <u>SERVICES TO BE PERFORMED</u>:

Operator shall provide the following Services:

3.1. <u>Shelter Services: General</u>. The Services to be provided by Operator at the Shelter will include, but not be limited to, sheltering and providing necessary medical care for all covered animals, adoption of animals, pre-adoption spay and neuter of cats and dogs, licensing and euthanasia of animals. All animals housed in the Shelter shall be treated with care and provided a clean, comfortable and healthy environment. When used in this Agreement, the terms "**animal**" or "**animals**" shall mean domestic animals typically maintained by Alameda residents as pets, including, without limitation dogs, cats, certain rodents and birds, and certain non-poisonous reptiles, but excluding equine animals, animals used in agricultural production, insects, arachnids, crustaceans, and fish.

3.1.1 <u>Standards</u>. Operator shall maintain and adhere to evolving best practice protocols regarding Shelter admission and intake procedures, care and welfare of animals, employee conduct and operations. Operator shall be familiar with, and meet or exceed when possible, the "Guidelines for Standards of Care in Animal Shelters," published by Association of Shelter Veterinarians. Operator's employees shall have training and/or experience appropriate to their positions.

3.1.2 <u>Hours</u>. Operator agrees that the Shelter shall provide services to the public between the hours of 11:00 a.m. and 5:00 p.m., Monday through Sunday. At Operator's discretion, the Shelter services may be closed to the public on holidays. Operator may expand or modify the above hours, as its management deems appropriate, so long as the Shelter provides public services on the weekends and for a minimum of forty-two (42) hours per week.

3.2. Animal Intake

3.2.1 <u>Animals from Animal Control</u>. Operator shall accept all animals that come into the custody of, or are impounded by, the City. City and Operator shall coordinate to adopt standard operating procedures for the transfer of animals from Animal Control to Operator, and the impoundment of such animals by Operator.

3.2.2 <u>Animals from Residents</u>. Operator shall accept all ownersurrendered animals from residents of the City of Alameda, California (the "**Service Area**"). Operator may, but shall not be required to, accept for treatment or euthanasia other owner-surrendered animals not covered by this Agreement. However, under no circumstances shall equine animals or mammals used in agricultural production be housed overnight at the Shelter.

3.2.3 <u>Admissions</u>. Operator shall not turn any animal away due to its species or breed.

3.3. <u>Animal Care: Policies and Procedures.</u>

3.3.1 <u>Assessment</u>. Every animal entering the Shelter shall be assessed in regard to physical condition, medical condition, medical needs and behavioral observations. All dogs and cats are to be scanned for the presence of a microchip and, if found, Operator shall promptly initiate a search for the owner through the microchip vendor.

3.3.2 <u>Vaccination</u>. All animals shall be vaccinated, including intranasal or oral Bordetella, DA2PP, Leptospirosis, Canine Influenza, and Rabies for dogs, and FVRCP, FeLV and Rabies for cats. Animals shall also be treated for fleas, intestinal parasites and groomed as necessary for the animal's health.

3.3.3 <u>Veterinary Services</u>. Veterinary services to perform necessary medical treatments may be provided by off-site veterinarians. Operator shall use best efforts to recoup such fees from the owners of the animals so treated.

3.3.4 <u>Holding Requirements</u>. Animals will be assigned kennel housing with consideration for species, sex, whether fertile, medical conditions, behavior and temperament. All such kennel housing shall be maintained indoors. Animals will be held in accordance with applicable state laws regarding holding periods, eligibility for adoption, and transfers.

The foregoing notwithstanding, kittens, puppies and other young animals will be placed in foster settings as soon as possible.

3.3.5 <u>Quarantine</u>. An animal that is dangerous or potentially carrying a highly infectious disease that may threaten the health and safety of other animals or humans will be placed into quarantine at the animal's home or, in the discretion of Operator, in the Shelter. Operator shall document and monitor all animals under quarantine in or out of the Shelter and, when necessary, obtain a lab sample of the animal and prepare the necessary paperwork to accompany the sample to the Health Department for testing.

For animals quarantined in the Shelter, Operator shall use its best efforts to recover from the owner, upon release of the animal, any extraordinary costs incurred as a result of the quarantine. Costs so recovered may be retained by Operator to be used for the operation of the Shelter.

- 3.5. <u>Dead Animals</u>. Operator shall accept custody of dead animals, as well as animals not covered by this Agreement, from Animal Control or from the community, and shall be responsible for disposing of the same. City and Operator shall coordinate to adopt standard operating procedures for the transfer of dead animals from Animal Control to Operator.
- 3.6. <u>Service Area</u>. The Shelter shall be operated to meet the animal services needs of the Service Area which is the City of Alameda.
- 3.7. <u>Animal Control Only After-Hours Drop-Off Kennels</u>. Operator shall maintain after-hours drop-off kennels for the sole use of the City's Police Department and Animal Control Officers, and shall take custody of animals dropped off in such kennels.
- 3.8. <u>Euthanasia and Vivisection</u>. Operator shall not euthanize any animal based on the animal's time in the Shelter or because of inadequate Shelter space, and shall make every effort to avoid euthanasia unless medically necessary and/or behaviorally warranted for the safety of the public. An average live release rate for dogs and cats of 90% or higher shall remain the goal of Operator. Operator shall follow a clear protocol on the use of euthanasia, in compliance with California law. City and Operator shall not permit the release of an animal to any person, group or agency for research or vivisection purposes.
- 3.9. <u>Adoption, Placement or Transfer of Animals</u>. Operator shall make every reasonable effort to determine if an impounded animal has an owner and, if so, return the animal to its owner prior to release of the animal through adoption, placement with a Rescue Group or transfer to an animal welfare agency.

3.9.1 <u>Spayed, Neutered, Microchipped and Licensed</u>. Prior to, and as a condition for adoption, cats and dogs shall be spayed or neutered and microchipped. The cost of such services shall be included in Operator's adoption fees. Operator shall also require all cats and dogs, whether released to their prior owners or released for adoption, to be licensed in accordance with City of Alameda policies and procedures.

3.9.2 <u>Adoption Outreach</u>. Adoption shall be promoted through a variety of outreach strategies including advertising, internet, mobile and off-site events. Operator shall transfer any animal to another animal welfare agency, foster family or Rescue Group that would allow for the transferred animal to be euthanized.

3.9.3 Spay/Neuter of Certain Impounded Animals. Any unlicensed and unsterilized animal impounded by the Shelter shall be spayed or neutered

before being returned to the animal's owner. Additionally, any unsterilized animal impounded by the Shelter three or more times shall be spayed or neutered before being returned to the animal's owner.

3.10. <u>Community Partnership and Involvement</u>. Partnerships with community groups, veterinary service providers, other animal welfare agencies and Rescue Agencies may be developed and maintained by Operator.

3.10.1 <u>Volunteer Program</u>. Operator shall maintain an active volunteer program. Participation in the program will be encouraged, and recruitment, screening, training and retention of fostering and shelter and adoption volunteers will be provided by Operator. A volunteer policy manual or guidebook for the management of the program shall be created and maintained by Operator.

4. <u>COMPENSATION TO OPERATOR</u>.

- Annual Compensation. For the first twelve (12) months of the Term of this 4.1. Agreement, City shall reimburse Operator in an amount not to exceed Nine Hundred Ninety-Seven Thousand Eight Hundred and Eighteen Dollars (\$997.818.00) for the expenses identified in the FAAS Budget Proposal – FY 2021/22; Expenses ("Budget") attached hereto as Exhibit A (the "Not to Exceed Amount"). Included in the Not to Exceed Amount is the City's contribution to salary and benefits for Operator's employees in accordance with the Employment and Compensation Schedule attached hereto as Exhibit B. The Not to Exceed Amount shall, subject to City Council appropriation of adequate funds, be adjusted upward annually, effective as of the 13th month of the Term, and for each year of any Extension Term, by the Bay Area Consumer Price Index as published by the United States Department of Labor, Bureau of Labor Statistics (the "Bureau") "All Items" for All Urban Consumers in the San Francisco-Oakland-San Jose Metropolitan Area, (1982-84=100). Should the Bureau discontinue the publication of the Bay Area Consumer Price Index, publish the same less frequently or alter the same in some other manner, the most nearly comparable index or procedure as determined by City shall be substituted to determine the adjustment. If Operator desires, it may request compensation in excess of the Not to Exceed Amount by submitting its request in writing to City for its review and consultation.
- 4.2. <u>Documentation of Services</u>. City shall pay to Operator for Services that are actually performed in accordance with this Agreement, in a total cumulative amount not to exceed the Not to Exceed Amount as set forth at Section 4.1 above and not to exceed each respective line item amount for those Expenses identified as City's obligation in the Budget attached as Exhibit A. Payment shall be in arrears and shall be made no more frequently than once a month (each a "Monthly Disbursement"). To be eligible for payment, Operator shall submit monthly invoices to the City Finance Department. Such monthly invoices shall clearly describe the Services rendered during the period covered by the invoice, including

amounts paid to and the names of third-party vendors and contractors. Said invoices shall also clearly identify the specific line items from Exhibit A (Payroll; Shelter Expenses; Occupancy; Insurance; Professional Services; or Operating/ Administrative) against which the expenses are to be applied. At the City's request, Operator shall also provide receipts or invoices from such vendors or contractors. Invoices shall be submitted within thirty (30) days after the end of the month covered by the invoices. City shall pay any such properly submitted and documented invoices within thirty (30) days after receipt thereof.

- 4.3. <u>Additional Sources of Revenue</u>. Operator is encouraged to seek additional funds through grant applications, private donations, shelter fees, veterinary services, adoption revenue and fundraising activities, which amounts collected shall be income to Operator, over and above the Not to Exceed Amount specified above. To assist Operator, City shall reasonably make available, at no cost to Operator, any grant contractor engaged by City to assist in identifying potential grant opportunities. Income garnered through such private fundraising and fees will be spent according to funding restrictions and objectives set forth by Operator's Board of Directors.
- 4.4. <u>Early Termination</u>. If, at any time during the Term of this Agreement, City Council fails to appropriate sufficient funds for the performance of the Services required hereunder, as defined in Sections 3.1 through 3.10 above, this Agreement may be terminated by City by the giving of not less than ninety (90) days prior written notice to Operator specifying the termination date. Upon receipt of such notice, Operator shall continue to perform the Services actually performed in accordance with this Agreement through the termination effective date. If the City Council appropriates less than the full amount of funds for a given month that would otherwise be required hereunder, Operator may, by written notice to City delivered not less than sixty (60) days after such appropriation, agree to continue to perform the Services required hereunder for the amount of the terms of this Agreement.

5. <u>ANIMAL CONTROL OFFICERS</u>.

City shall, at a minimum, devote one full-time (34 hours per week) and one part-time (20-30 hours per week) Animal Control Officers to the Shelter.

6. <u>STANDARD OF CARE</u>.

Operator agrees to perform all services hereunder in a manner commensurate with the prevailing standards of like professionals or service providers, as applicable, in the San Francisco Bay Area and agrees that all services shall be performed by qualified and experienced personnel who are not employed by City.

7. <u>OPERATOR'S WEBSITE</u>.

Operator shall post current content on its website concerning the Shelter, fees charged by Operator, adoption and related services, and City's animal licensing fees. The website shall also contain a lost and found portal, information on unclaimed animals and animals available for adoption, transfer or placement, and opportunities for volunteering at the Shelter and fostering of animals.

8. <u>PERMITS AND LICENSES</u>.

- 8.1. <u>Business License</u>. Operator shall acquire at its sole expense all necessary business licenses from the City. Such licenses must be kept valid throughout the Agreement Term.
- 8.2. <u>Other Licenses and Permits</u>. Operator represents and warrants to City that Operator and its employees, agents, and any subcontractors have all licenses, permits, qualifications, and approvals of whatsoever nature that are legally required to practice in their respective professions. Operator expressly represents and warrants to City that Operator and its employees, agents, and any subcontractors shall, at their sole cost and expense, keep in effect at all times during the term of this Agreement any licenses, permits, and approvals that are legally required to practice their respective professions.

9. <u>INSPECTION.</u>

City may inspect the Shelter on a periodic basis. Operator and City shall jointly prepare a checklist following each of these inspection tours and any deficiencies noted on the checklist will be corrected, in a timely fashion.

10. <u>REPORTS.</u>

- 10.1. FAAS shall present an annual report to the City Council regarding the quantity and quality of services provided under the service agreement. FAAS shall also continue to provide mid-year status reports to the City Manager. An annual financial audit will be conducted and posted on FAAS' website.
- 10.2. <u>Financial Accounting</u>. Operator shall maintain data management and use of appropriate software to allow for effective data management in cooperation with City. The parties agree that QuickBooks Software is appropriate for these purposes. Financial accounting of Operator shall be conducted through an annual financial audit in accordance with non-profit best practice standards. In accordance with California Government Code Section 8546.7, this Agreement and Operator's books and records related to this Agreement shall be subject to the examination and audit of the State Auditor, at the request of City or as part of any audit of the City, for a period of three (3) years after final payment under the Agreement.

11. <u>TREATMENT OF DOCUMENTS</u>.

- 11.1. Operator shall maintain complete and accurate records with respect to the services, tasks, work, documents and data in sufficient detail to permit an evaluation of the Operator's performance under the Agreement, as well as maintain books and records related to sales, costs, expenses, receipts and other such information required by City that relate to the performance of the services and tasks under this Agreement (collectively the "**Records**").
- 11.2. All Records shall be maintained in accordance with generally accepted accounting principles and shall be clearly identified and readily accessible. Electronically-stored information shall be sufficient to satisfy this requirement. Operator shall provide free access to the Records to the representatives of City or its designees during regular business hours upon reasonable prior notice. City has the right to examine and audit the Records, and to make copies or transcripts therefrom as necessary, and to allow inspection of all proceedings and activities related to this Agreement. Such Records shall be kept by Operator for a period of three (3) years after receipt of payment.
- 11.3. Each and every report, draft, work product, record and other document produced, prepared or caused to be prepared by Operator pursuant to or in connection with this Agreement shall be the exclusive property of City. Unless directed by a court, no report, information or other data given to or prepared or assembled by Operator pursuant to this Agreement shall be made available to any individual or organization by Operator without prior approval of the City Manager or his/her designee.
- 11.4. Any Public Records Act requests received by Operator shall immediately be delivered by Operator to City so that City may prepare and deliver an appropriate and timely response.
- 11.5. If supplemental examination or audit of the Records is necessary due to concerns raised by City's preliminary examination or audit of records, and the City's supplemental examination or audit of the records disclosed a failure to adhere to appropriate internal financial controls, or other breach of this Agreement or failure to act in good faith, then Operator shall reimburse the City for all reasonable costs and expenses associated with the supplemental examination or audit.

12. <u>INDEPENDENT PARTIES</u>.

Operator hereby declares that Operator is engaged as an independent business and Operator agrees to perform the services as an independent contractor. The manner and means of conducting the services and tasks are under the control of Operator, except to the extent they are limited by statute, rule or regulation and the express terms of this Agreement. No civil service status or other right of employment will be acquired by virtue of Operator's services. None of the benefits provided by City to its employees, including but not limited to unemployment insurance, workers' compensation plans, vacation and sick leave are available from City to Operator, its employees or

agents. Deductions shall not be made for any state or federal taxes, FICA payments, PERS payments, or other purposes normally associated with an employer-employee relationship from any compensation due to Operator. Payments of the above items, if required, are the responsibility of Operator.

13. IMMIGRATION REFORM AND CONTROL ACT (IRCA).

Operator assumes any and all responsibility for verifying the identity and employment authorization of all of its employees performing work hereunder, pursuant to all applicable IRCA or other federal, or state rules and regulations. Operator shall indemnify, defend, and hold City harmless from and against any loss, damage, liability, costs or expenses arising from any noncompliance of this provision by Operator.

14. <u>NON-DISCRIMINATION</u>:

Consistent with City's policy and state and federal law that harassment and discrimination are unacceptable employer/employee conduct, neither Operator nor Operator's employees, agents, subcontractors or suppliers shall harass or discriminate any job applicant, City employee, or any person on the basis of any kind of any statutorily (federal, state or local) protected status, including but not limited to race, religious creed, color, national origin, ancestry, disability (mental and physical) including HIV and AIDS, medical condition (e.g. cancer), genetic information, marital status, sex, gender, gender identity, gender expression, age, sexual orientation, pregnancy, political affiliation, military and veteran status or legitimate union activities. Operator agrees that any violations of this provision shall constitute a material breach of this Agreement.

15. <u>HOLD HARMLESS</u>:

- 15.1. Operator shall indemnify, defend, and hold harmless City, its City Council, boards, commissions, officials, employees, and volunteers ("Indemnitees") from and against any and all loss, damages, liability, claims, suits, costs and expenses whatsoever, including reasonable attorneys' fees ("Claims"), arising from or in any manner connected to Operator's negligent, reckless or intentional acts or omissions, whether alleged or actual, regarding performance of services or work conducted or performed pursuant to this Agreement. If Claims are filed against Indemnitees which allege negligence, recklessness or willful misconduct on behalf of Operator, Operator shall have no right of reimbursement against Indemnitees for the costs of defense if negligence, recklessness or willful misconduct is found on the part of Operator. However, Operator shall not be obligated to indemnify Indemnitees from Claims arising from the sole negligence or willful misconduct of Indemnitees.
- 15.2. <u>Indemnification for Claims for Professional Liability Only</u>. As to Claims for professional liability only, Operator's obligation to defend Indemnitees (as set forth above) is limited as provided in California Civil Code Section 2782.8.
- 15.3. Operator's obligation to indemnify, defend and hold harmless Indemnities shall expressly survive the expiration or early termination of this Agreement.

16. <u>INSURANCE</u>:

16.1. On or before the commencement of the terms of this Agreement, Operator shall furnish the City's Risk Manager with certificates showing the type, amount, class of operations covered, effective dates and dates of expiration of insurance coverage in compliance with subsections 16.3.A, B, C and D below. Such certificates, which do not limit Operator's indemnification, shall also contain substantially the following statement:

"Should any of the above insurance covered by this certificate be canceled or coverage reduced before the expiration date thereof, the insurer affording coverage shall provide ten (10) days' advance written notice to the City of Alameda. Attention: Risk Manager."

- 16.2. It is agreed that Operator shall maintain in force at all times during the performance of this Agreement all appropriate coverage of insurance required by this Agreement with an insurance company that is acceptable to City and licensed to do insurance business in the State of California.
- 16.3. Operator shall deliver updated insurance certificates to City prior to the expiration of the existing insurance certificates for the duration of the term of this Agreement. Endorsements naming City, its City Council, boards, commissions, officials, employees, and volunteers as additional insured shall be submitted with the insurance certificates.

/s/ Provider Initials

A. <u>COVERAGE</u>:

Operator shall maintain the following insurance coverage:

(1) <u>Workers' Compensation</u>:

Statutory coverage as required by the State of California.

(2) <u>Liability</u>:

Commercial general liability coverage in the following minimum limits:

Bodily Injury:	\$1,000,000 each occurrence
	\$2,000,000 aggregate - all other
Property Damage:	\$1,000,000 each occurrence
	\$2,000,000 aggregate

If submitted, combined single limit policy with aggregate limits in the amounts of \$2,000,000 will be considered equivalent to the required minimum

limits shown above. Additional Insured Endorsement naming City, its City Council, boards, commissions, officials, employees, and volunteers is required.

B. <u>SUBROGATION WAIVER</u>:

Operator agrees that in the event of loss due to any of the perils for which it has agreed to provide comprehensive general and automotive liability insurance, Operator shall look solely to its insurance for recovery. Operator hereby grants to City, on behalf of any insurer providing comprehensive general and automotive liability insurance to either Operator or City with respect to the services of Operator herein, a waiver of any right to subrogation which any such insurer of said Operator may acquire against City by virtue of the payment of any loss under such insurance.

C. <u>FAILURE TO SECURE</u>:

If Operator at any time during the term of this Agreement should fail to secure or maintain the foregoing insurance, City shall be permitted to obtain such insurance in the Operator's name or as an agent of Operator and shall be compensated by Operator for the costs of the insurance premiums at the maximum rate permitted by law and computed from the date written notice is received that Operator has failed to secure or maintain the foregoing insurance.

D. <u>ADDITIONAL INSURED</u>:

City, its City Council, boards, commissions, officials, employees, and volunteers shall be named as an additional insured under all insurance coverages, except workers' compensation and professional liability insurance. The naming of an additional insured shall not affect any recovery to which such additional insured would be entitled if not named as such additional insured. An additional insured named herein shall not be held liable for any premium, deductible portion of any loss, or expense of any nature. Any other insurance held by an additional insured shall not be required to contribute anything toward any loss or expense covered by the insurance held by Operator.

E. <u>SUFFICIENCY OF INSURANCE:</u>

The insurance limits required by City are not represented as being sufficient to protect Provider. Provider is advised to consult Provider's insurance broker to determine adequate coverage for Provider.

17. <u>CONFLICT OF INTEREST</u>.

Operator warrants that it is not a conflict of interest for Operator to perform the Services required by this Agreement. Operator may be required to fill out a conflict of interest form if the Services provided under this Agreement require Operator to make certain governmental decisions or serve in a staff capacity as defined in Title 2, Division 6, Section 18700 of the California Code of Regulations. Any violation by Operator of the requirements of this Section 17 will constitute a default subject to termination pursuant to Section 22 of this Agreement, and City reserves all its rights and remedies at law and equity concerning any such violations.

18. <u>PROHIBITION AGAINST TRANSFERS</u>:

18.1. Operator shall not assign, sublease, hypothecate, or transfer this Agreement, or any interest therein, directly or indirectly, by operation of law or otherwise, without prior written consent of the City Manager. Operator shall submit a written request for consent to transfer to the City Manager at least thirty (30) days in advance of the desired transfer. The City Manager or his or her designee may consent or reject such request in his/her sole and absolute discretion. Any attempt to do so without said consent shall be null and void, and any assignee, sublessee, hypothecate or transferee shall acquire no right or interest by reason of such attempted assignment, hypothecation or transfer. However, claims for money against City under this Agreement may be assigned by Operator to a bank, trust company or other financial institution without prior written consent.

19. <u>APPROVAL OF SUB-PROVIDERS:</u>

- 19.1. Only those persons and/or businesses whose names and resumés are attached to this Agreement shall be approved to be used by Operator in the performance of this Agreement. However, if after the start of this Agreement, Operator wishes to use additional sub-providers, at no additional costs to City, then Operator shall submit a written request for consent to add sub-providers including the names of the sub-providers and the reasons for the request to the City Manager at least five (5) days in advance. The City Manager may consent or reject such requests in his/her sole and absolute discretion. When used in this Agreement, the term "**sub-providers**" shall include any vendor, independent contractor, business or organization that agrees to work with or for Operator in the performance of tasks related to this Agreement.
- 19.2. Each sub-provider shall be required to furnish proof of workers' compensation insurance and shall also be required to carry general, automobile and professional liability insurance (as applicable) in reasonable conformity to the insurance carried by Operator. In addition, any tasks or services performed by sub-providers shall be subject to each provision of this Agreement.
- 19.3. The requirements in this Section 19 shall not apply to persons who are merely providing materials, supplies, data or information which Operator then analyzes and incorporates into its work product.

20. <u>NOTICES</u>:

- 20.1. All notices shall be in writing and delivered: (i) by hand; or (ii) sent by registered, express, or certified mail, with return receipt requested or with delivery confirmation requested from the U.S. postal service; or (iii) sent by overnight or same day courier service at the party's respective address listed in this Section.
- 20.2. Each notice shall be deemed to have been received on the earlier to occur of: (i) actual delivery or the date on which delivery is refused; or (ii) three (3) days after

notice is deposited in the U.S. mail or with a courier service in the manner described above (Sundays and City holidays excepted).

- 20.3. Either party may, at any time, change its notice address (other than to a post office box address) by giving the other party three (3) days prior written notice of the new address.
- 20.4. All notices, demands, requests, or approvals from Operator to City shall be addressed to City at:

City of Alameda 2263 Santa Clara Ave. Alameda, CA 94501 ATTENTION: City Manager

20.5. All notices, demands, requests, or approvals from City to Operator shall be addressed to Operator at:

Friends of the Alameda Animal Shelter 1590 Fortmann Way Alameda, CA 94501

20.6. All updated insurance certificates from Operator to City shall be addressed to City at:

City of Alameda 2263 Santa Clara Ave. Alameda, CA 94501 ATTENTION: Risk Manager

21. <u>SAFETY</u>.

- 21.1. Operator will comply with all safety provisions in conformance with U.S. Department of Labor Occupational Safety and Health Act, any equivalent state law, and all other applicable federal, state, county and local laws, ordinances, codes, and any regulations that may be detailed in other parts of the Agreement. Where any of these are in conflict, the more stringent requirements will be followed. Operator's failure to thoroughly familiarize itself with the aforementioned safety provisions will not relieve it from compliance with the obligations and penalties set forth herein.
- 21.2. Operator will immediately notify City within 24 hours of any incident of death, serious personal injury or substantial property damage that occurs in connection with the performance of this Agreement, and shall submit a written report of all such incidents. The written report must include the following information: (i) name and address of injured or deceased person(s); (ii) name and address of individuals involved in the incident; (iii) name and address of Operator's liability insurance

carrier; (iv) a detailed description of the incident; and (v) a police report, if obtained for the incident.

22. <u>DEFAULT</u>.

22.1. <u>Events of Default</u>. It shall constitute a default under this Agreement if any of the events described below occurs after not less than ten (10) business days written notice and opportunity to cure. If the defaulting party, upon receipt of such notice and opportunity to cure, promptly commences and completes such cure within the time specified or any extension granted by the non-defaulting party at the reasonable discretion of and to the reasonable satisfaction of the non-defaulting party, then such default will be deemed cured.

22.1.1 Either party liquidates its business, becomes insolvent, makes an assignment for the benefit of creditors or has filed against it a petition of bankruptcy, bill in equity, or other proceeding(s) for the appointment of a receiver or other custodian for its property, or proceedings for reorganization or composition with creditors under any law are instituted by or against Operator.

22.1.2 Either party fails to perform any of its obligations in accordance with this Agreement.

- 22.2. <u>Remedies for Operator Breach</u>. If Operator materially breaches any term of this Agreement, in addition to any other remedies City may have at law or equity, City, at its sole and absolute discretion, may do any or all of the following:
 - 22.2.1 Withhold the amount of any monthly reimbursement payments tied to the specific area of the breach, which would otherwise be payable under Section 4 above, until such Event of Default has been cured;
 - 22.2.2 Terminate the Agreement by written notice to Operator specifying the termination effective date, which shall in no event be less than thirty (30) days after said notice;
 - 22.2.3 Retain, and/or recover from Operator at no additional cost to City, the plans, specification, drawings, reports and other documents and work products prepared by Operator, whether or not completed, and any and all materials or property provided to or prepared by Operator, and any and all materials or property provided to or prepared by City for Operator, in connection with this Agreement.

- 22.2.4 Complete the unfinished Services itself or have the unfinished Services completed, and/or;
- 22.2.5 Charge Operator, or deduct from monies that may be due or become due Operator under this Agreement, the difference between the cost of completing the unfinished Services pursuant to this Agreement and the amount that would otherwise be due Operator had Operator completed the Services in accordance with this Agreement.
- 22.3 <u>Remedies for City Breach</u>. If City is in breach of any provision of this Agreement or the Lease, Operator shall have all rights and remedies afforded to it by this Agreement or law or equity, including but not limited to, terminating this Agreement by written notice to City specifying the termination effective date, which shall in no event be less than thirty (30) days after said notice.

23. <u>ATTORNEYS' FEES</u>.

In the event of the bringing of any action or suit by a party hereto against the other party by reason of any breach of any covenants, conditions, obligation or provision arising out of this Agreement, the prevailing party shall be entitled to recover from the non-prevailing party all of its costs and expenses of the action or suit, including reasonable attorneys' fees, experts' fees, all court costs and other costs of action incurred by the prevailing party in connection with the prosecution or defense of such action and enforcing or establishing its rights. For the purposes of this Agreement, reasonable fees of attorneys of the Alameda City Attorney's office shall be based on the fees regularly charged by private attorneys with the equivalent number of years of experience in the subject matter area of the law for which the services were rendered who practice in Alameda County in law firms with approximately the same number of attorneys as employed by the Alameda City Attorney's Office.

24. <u>COMPLIANCE WITH ALL APPLICABLE LAWS.</u>

During the term of this Agreement, Operator shall keep fully informed of all existing and future state and federal laws and all municipal ordinances and regulations of the City of Alameda which affect the manner in which the services or tasks are to be performed by Operator, as well as all such orders and decrees of bodies or tribunals having any jurisdiction or authority over the same. Operator shall comply with all applicable laws, state and federal, and all ordinances, rules and regulations enacted or issued by City.

25. <u>CONFLICT OF LAW</u>:

This Agreement shall be interpreted under, and enforced by the laws of the State of California without regard to any choice of law rules which may direct the application of laws of another jurisdiction. The Agreement and obligations of the parties are subject to all valid laws, orders, rules, and regulations of the authorities having jurisdiction over this Agreement (or the successors of those authorities). Any suits brought pursuant to this Agreement shall be filed with the courts of the County of Alameda, State of California.

26. <u>WAIVER</u>:

A waiver by City of any breach of any term, covenant, or condition contained herein shall not be deemed to be a waiver of any subsequent breach of the same or any other term, covenant, or condition contained herein, whether of the same or a different character.

27. <u>INTEGRATED CONTRACT</u>:

The Recitals and Exhibits are material parts of this Agreement and are expressly incorporated herein. This Agreement represents the full and complete understanding of every kind or nature whatsoever between the parties hereto, and all preliminary negotiations and agreements of whatsoever kind or nature are merged herein. No verbal agreement or implied covenant shall be held to vary the provisions hereof. Any modification of this Agreement will be effective only by written execution signed by both City and Operator.

28. <u>CAPTIONS</u>:

The captions in this Agreement are for convenience only, are not a part of the Agreement and in no way affect, limit or amplify the terms or provisions of this Agreement.

26. <u>COUNTERPARTS</u>:

This Agreement may be executed in any number of counterparts (including by fax, PDF, DocuSign, or other electronic means), each of which shall be deemed an original, but all of which shall constitute one and the same instrument.

27. <u>SIGNATORY</u>:

By signing this Agreement, signatory warrants and represents that he/she executed this Agreement in his/her authorized capacity and that by his/her signature on this Agreement, he/she or the entity upon behalf of which he/she acted, executed this Agreement.

28. <u>CONTROLLING AGREEMENT:</u>

In the event of a conflict between the terms and conditions of this Agreement and any other terms and conditions wherever contained, including, without limitation, terms and conditions included within exhibits, the terms and conditions of this Agreement shall control and be primary.

IN WITNESS WHEREOF, the parties have each caused this Agreement to be duly executed on its behalf as of the Effective Date.

FRIENDS OF THE ALAMEDA ANIMAL SHELTER, a California non-profit public benefit corporation,

DocuSigned by:

John L. Lipp 39EEB03362644

By: John L. Lipp Its CEO CITY OF ALAMEDA, a municipal corporation

DocuSigned by: EVIC Will E4D11F2008054AE...

> Eric J. Levitt City Manager

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APPROVED AS TO FORM FOR CITY: City Attorney

-DocuSigned by:

Elizabeth Mackenzie 2753DA3A4204469...

Elizabeth A. Mackenzie Chief Assistant City Attorney

EXHIBIT A

FAAS Operating Budget Proposal – FY 2021/2022; Expenses

	FY 21/22	FAAS	CITY
	Budget		
EXPENSES		~	
Payroll – 6100	\$1,249,590	\$526,354	\$723,236
Shelter Expense – 6200	\$288,850	\$104,995	\$183,855
Occupancy – 6300	\$101,672	\$52,335	\$49,337
Insurance – 6400	\$30,000	\$13,300	\$16,700
Pro Services – 6500	\$100,000	\$76,310	\$23,690
Operating/Admin - 6600	\$89,745	\$88,745	\$1,000
Fundraising – 6700	\$60,000	\$60,000	\$0
Community Engagement – 6800	\$50,000	\$50,000	\$0
In-Kind – 62500	\$350,000	\$350,000	\$0
TOTAL:	\$2,319,857.00	\$1,322,039.00	\$997,818.00

EXHIBIT B

Employment and Compensation Schedule

Full-Time Staff	Compensatio	on Paid By:
	CITY	FAAS
(1) Executive Director	50%	50%
(1) Shelter Operations Director	X	
(1) Registered Vet Tech	X	
(1) Animal Care Manager	X	
(1) Sr. Animal Care Attendant	X	
(2) Customer Care Associates	X	
(1) Adoptions and Foster Services Manager	X	
(1) Volunteer Engagement and Outreach Manager	X	
(1) Bookkeeper and Database Manager	25%	75%
(1) Medical Director (DVM)		X
(1) Marketing and Communications Director		X
(1) Community Services Manager		X
(1) Thrift Store Manager		X
Part-Time Staff	Compensatio	on Paid By:
	CITY	FAAS
(5) PT Animal Care Attendants – up to 100 hours/week	X	
(2) South Shore Adoption Center Managers – upto 40 hrs/week		X
(1) Thrift Store, Asst Manager 25 hrs/week		X

ACOPO

CEDTIEICATE OF LIADILITY INCLIDANCE

DATE (MM/DD/YYYY)

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		1590 Fortmann Way			3	INSURE	224723				
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DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required) City of Alameda, its council, boards, commisions, officials, employees, and volunteers are additional insured on a primary and non-contributory basis when required by written contract. A 10-day written notice will be provided in the event of change or reduction of coverage. DS 8/23/2021											
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		Alameda			CA 94501			Ð-	- ANQ		

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THIS ENDORSEMENT CHANGES THE POLICY. PLEASE READ IT CAREFULLY.

ADDITIONAL INSURED – DESIGNATED PERSON OR ORGANIZATION

This endorsement modifies insurance provided under the following:

COMMERCIAL GENERAL LIABILITY COVERAGE PART

SCHEDULE

Name Of Additional Insured Person(s) Or Organization(s):

Any person or organization that you are required to add as an additional insured on this policy, under a written contract or agreement currently in effect, or becoming effective during the term of this policy. The additional insured status will not be afforded with respect to liability arising out of or related to your activities as a real estate manager for that person or organization.

Information required to complete this Schedule, if not shown above, will be shown in the Declarations.

- A. Section II Who Is An Insured is amended to include as an additional insured the person(s) or organization(s) shown in the Schedule, but only with respect to liability for "bodily injury", "property damage" or "personal and advertising injury" caused, in whole or in part, by your acts or omissions or the acts or omissions of those acting on your behalf:
 - 1. In the performance of your ongoing operations; or
 - 2. In connection with your premises owned by or rented to you.

However:

- The insurance afforded to such additional insured only applies to the extent permitted by law; and
- If coverage provided to the additional insured is required by a contract or agreement, the insurance afforded to such additional insured will not be broader than that which you are required by the contract or agreement to provide for such additional insured.

B. With respect to the insurance afforded to these additional insureds, the following is added to Section III – Limits Of Insurance:

If coverage provided to the additional insured is required by a contract or agreement, the most we will pay on behalf of the additional insured is the amount of insurance:

- 1. Required by the contract or agreement; or
- Available under the applicable Limits of Insurance shown in the Declarations; whichever is less.

This endorsement shall not increase the applicable Limits of Insurance shown in the Declarations.



A Head for Insurance. A Heart for Nonprofits.

THIS ENDORSEMENT CHANGES THE POLICY. PLEASE READ IT CAREFULLY.

WAIVER OF TRANSFER OF RIGHTS OF RECOVERY AGAINST OTHERS (WAIVER OF SUBROGATION)

This endorsement modifies insurance provided under the following:

COMMERCIAL GENERAL LIABILITY COVERAGE PART SOCIAL SERVICE PROFESSIONAL LIABILITY COVERAGE FORM

SCHEDULE

Name of Person or Organization:

Where you are so required in a written contract or agreement currently in effect or becoming effective during the term of this policy, we waive any right of recovery we may have against that person or organization, who may be named in the schedule above, because of payments we make for injury or damage.

AMENDMENT TO ANIMAL SHELTER OPERATOR AGREEMENT

This Amendment of the Agreement, entered into this 20th day of 2024, by and between the CITY OF ALAMEDA, a municipal corporation (hereinafter "the City") and FRIENDS OF THE ALAMEDA ANIMAL SHELTER, a California non-profit public benefit corporation, whose address is 1590 Fortmann Way, Alameda, CA 94501, (hereinafter "Provider"), is made with reference to the following:

RECITALS:

A. On July 1, 2021, an agreement was entered into by and between the City and Provider (hereinafter "Agreement") in an amount not to exceed \$11,574,639, for operations of the Alameda Animal Shelter

B. Whereas, the City Council authorized the City Manager to execute this Agreement as Amended on <u>June 18, 2024</u>.

C. The City and Provider desire to modify the Agreement for Fiscal Year 2023-24 due to a significant increase in intake which caused costs for staff and medical care to increase.

NOW, THEREFORE, it is mutually agreed by and between the undersigned parties as follows:

1. Paragraph 3, COMPENSATION TO PROVIDER, is modified to read as follows:

a. By the 7th day of each month, Provider shall submit to the City an invoice for the total amount of work done the previous month. Pricing and accounting of charges are to be according to the fee schedule as set forth in <u>Exhibit B-1</u> and incorporated herein by this reference.

b. Provider shall be compensated for the services performed in accordance with the original contract. Additionally, Provider shall be compensated for the First Amendment, covering services performed during the period between July 2023 and June 30, 2024, at the rate set forth in Exhibit B-1 of the First Amendment. Additional compensation for services performed pursuant to the First Amendment shall not exceed \$186,000. Total Compensation for this Agreement shall not exceed \$11,760,639.

2. Except as expressly modified herein, all other terms and covenants set forth in the Agreement shall remain the same and shall be in full force and effect.

Signatures on following page

IN WITNESS WHEREOF, the parties hereto have caused this modification of Agreement to be executed on the day and year first above written.

FRIENDS OF THE ALAMEDA ANIMAL SHELTER A California non-profit public Benefit corporation

By John L. Lipp Title CEO

CITY OF ALAMEDA A Municipal Corporation

DocuSigned by: Junifer Off 645BD87E45D243E. By:

Jennifer Ott City Manager

RECOMMENDED FOR APPROVAL:

By: Sarah Henry

Communications & Legislative Affairs Officer

APPROVED AS TO FORM: City Attorney

DocuSigned by: Cara Silver By: -9326AF59A39F47B.

Cara Silver Special Counsel

Exhibit B-1 Exhibit B-1 To: Start Herry, Communications & Lagislative Aflars Office, City of Alameda Exhibit B-1 EXR: Start Herry, Communications & Lagislative Aflars Office, City of Alameda Exhibit B-1 EXR: Start Herry, Communications & Lagislative Aflars Office, City of Alameda Exhibit B-1 EXR: Start Herry, Communications & Lagislative Aflars Office, City of Alameda Exhibit B-1 EXR: Marky B-2024 Exhibit B-1 Exhibit B-1 The increase of incoming animal care staffing Exhibit B-1 Exhibit B-1 Exhibit B-1 Exhibit B-1 Exhibit B-1 Exhibit B-1 The increase of incoming animal care staffing Exhibit B-1 Exhibit B-1 Exhibit B-1 Exhibit B-1 Exhibit B-1 Exhibit B-1 Are started previously, the contract is not keeping pace with the true costs for cons, state-mandated Animal Care services. This is the result of serval factors including: Exhibit B-1 Exhibit B-1 Exhibit B-1 Exhibit B-1 Exhibit B-1 Are started previously, the contract is not keeping pace with the true costs for cons, state-mandated Animal Care services. This is the result of serval of start of start b-1 Exhibit B-1 Exhibit B-1	UM Sarah Henry, Communications & Legislative Affairs Officer, City of Alameda John L. Lipp, FAAS CEO Budget Adjustment for FAAS Fee for Service Contract – Updated May 8, 2024 The opportunity to submit this mid-year budget request to address the projected deficit of \$185,544 for FY 23/24 budget. The opportunity to submit this mid-year budget request to address the projected deficit of \$185,544 for FY 23/24 budget. The opportunity to submit this mid-year budget request to address the projected deficit of \$185,544 for FY 23/24 budget. The opportunity to submit this mid-year budget request to address the projected deficit of \$185,544 for FY 23/24 budget. The opportunity to submit this mid-year budget request to address the projected deficit of \$185,544 for FY 23/24 budget. Tal Inflation and the need for additional animal care state-mandated Animal Care services. This is the result of several factors including: Tal Inflation and the need for additional animal care state-mandated Animal Care services. This is the result of several factors including: Tal Inflation and the need for additional animal care state-mandated Animal Care services. This is the result of several factors including: Tal Inflation and the need for additional animal care state-mandated wates for key, state-mandated positions are not competitive or equitable compared to other Bay shelters. Tage and out-of-date facility, and the condition of the animals coming into the shelter; both behaviorally and medically.
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FAAS continues to privately fundraise and significantly leverage public support to sustain innovative programs that help keep people and their pets stay together (and out of the shelter) and we provide exceptional care and positive outcomes for our community's lost, homeless and abandoned animals. The prevention-based programs actually save the city money by keeping animals out of the shelter the opening of our privately-funded Animal Medical Services & Training Campus and the hiring of a FT Shelter Veterinarian will help to off-set rising costs of care by bringing these critically needed services. <u>https://www.alamedaanimalshelter.org/about/fams/</u>	s actual reimbursements to date. Through March 2024, we have billed actual costs (with no overhead as is typical in other government contracts) of \$965,433 or 87.5% YTD of the available funds.
The opening of our privately-funded Animal Medical Services & Training Campus and the hiring of a FT Shelter Veterinarian will help to off-set rising costs of care by bringing these critically needed servi house. <u>https://www.alamedaanimalshelter.org/about/fams/</u>	es to privately fundraise and significantly leverage public support to sustain innovative programs that help keep people and their pets stay together (and out of the shelter) and we provide are and positive outcomes for our community's lost, homeless and abandoned animals. The prevention-based programs actually save the city money by keeping animals out of the shelter system.
We have for the furture, as well as plan for critically needed infrastructure projects at the	of our privately-funded Animal Medical Services & Training Campus and the hiring of a FT Shelter Veterinarian will help to off-set rising costs of care by bringing these critically needed services in- ://www.alamedaanimalshelter.org/about/fams/
we now to ward to updotted ways to close this years projected without or ward without the life-saving work that makes Alameda a model of human and animal support services.	We look forward to discussing ways to close this year's projected deficit for state-mandated services, sustainably budget for the future, as well as plan for critically needed infrastructure projects at the main shelter. Thank you for your support as we work together to maximize our private-public partnership and continue the life-saving work that makes Alameda a model of human and animal support services.

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<u>Table A - Intake</u>

July 2023 – March 2024 Total Animals = 733

Average Live Release Rate = 96.55%

	Adoptions 564	Iransters 28	Owner 107	Euthanasia 25	Died 17
Dogs 297	173	13	87		4
	372	12	20	16	12
🕈 Other 🛛 11	19	3	0	0	1
Live Release Rate 96.55%					

July 2022 – March 2023 Total Animals = 632

Average Live Release Rate = 96.47

			ى بىرى بىرى بىرى بىرى بىرى بىرى بىرى بى		Retrined to		
DTALS		Live Intake 632	Adoptions 532	Transfers 29	Owner 123	Euthanasia 25	Died 7
E	Dogs	262	137	11	79		1
5	Cats	325	355	്ന്	44	17	6 [.]
ŧ	Other	45	40	15	0	0	Ó
live	Live Release Rate	96.47%					

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		Died	9	0	9	0	
:= 96.09		Euthanasia	19	10	6	0	
Average Live Release Rate = 96.09		Returned to Owner	133	101	28	4	
Average Li		Transfers	4	10	8	26	
ls = 462		Adoptions	290	76	192	22	
Total Animals = 462		Live Intake	462	183	232	47	96.09%
July 2021 – March 2022	SHELTER STATS		<u>OTALS</u>	Dogs	💰 Cats	📌 Other	Live Release Rate

S. Sec.

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Table B – FAAS Annual Budget for State Mandated Services – FY 23/34

Payroll – 61000 \$877,234		Current Cap \$750,870		
	\$75(0,870		
	- 13a - 25 - 25a -		City funded positions per True Costs budget: \$877,234	The biggest variable in managing an open-intake animal shelter
	3 (M)		Operations Director, FT	Is the number of animals coming in and the starting levels required to care for those animals.
			Veterinary Assistant, FT	
	in a state of the		Adoptions and Foster Services Manager, FT	As a nonprofit, FAAS is able to be flexible in our staffing
	1941		Volunteer Engagement Manager, FT	models, but we have a core responsibility to maintain public
			Animal Care Manager, FT	safety, meet community standards for outcomes, and provide
			Senior Animal Care Team Lead, FT	hands-on care 7 davs/week, 365 days/year.
			Animal Care Team Members, FT and PT (175 hrs/wk)	
			Customer Service Associate(s), 2 FT	This year's budget showed a salary deficit of \$126,364 and,
			Finance Manager is charged 25% of salary to contract	based on actuals through March 2024, it will be closer to \$181,627.
			ED/CEO is charged 50% of salary to contract	
				FAAS tundraises and pay for additional positions including 50%
	-		FAAS funded positions per total budget: \$697,117	of the CEO/Executive Director, the South Shore Adoptions/Outreach staff, the Healthy Pets/Healthy People
			Community Services Manager	staff that work closely with social services providers and
			Community Services Coordinator/PT	address city priorities, as well as administrative and
			Outreach Manager	marketing/development positions.
	-		Customer Care Assoc South Shore	
			Communications Manager	In addition, FAAS pays for the contracted Medical Director
			Fund Development Manager	position. This will become a FT position in FY 24/25 at a
			Thrifty Kitty - Manager	projected base salary of \$150k.
			Thrifty Kitty - Asst Manager	-
			Thrifty Kitty - Sr Customer Service Assoc.	
			Thrifty Kitty - Customer Service Assoc.(2)	
			44 - 14 Jun - 20 Jun	

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Expense	FY 23/24 City Contract	FY 23/24 City Contract	Includes	Notes
	True Costs for State Mandated Services	Current Cap		
Shelter Expenses – 62000	\$274,000	\$234,530	Incudes: Contract Services, Spay/Neuter, Vet Services and Labs, Medications, Feed and Litter, Kennel Supplies, Microchips, Shelter Repairs	This year's budget showed a city deficit of \$39,470. Based on actuals through March 2024, we anticipate the actual deficit will be closer to \$32,674.
Occupancy – 63000	\$71,000	\$60,750	Includes: utilities, Janitorial, Telephone/Internet	This year's budget showed a city deficit of \$10,250. Based on actuals through March 2004, we anticipate coming in at the contracted cap amount.
Insurance – 64000	\$17,750	\$15,180	Includes: Liability and Property Insurance	This year's budget showed a city deficit of \$2,570. Based on actuals through March 2004, we anticipate coming in at the contracted cap amount.
Professional Services – 65000	\$45,750	\$39,150	Includes: 50% of Accounting/Audit and 75% of HR services and Payroll	This year's budget showed a city deficit of \$6,600. Based on actuals through March 2023, we anticipate coming in at the contracted cap amount.
Operating/Admin - 66100	\$2,000	\$1,710	Includes: Uniforms	Based on actuals through March 2024, we anticipate coming in at the contracted cap amount.
TOTAL EXPENSES \$1,287,734	\$1,287,734	\$1,102,190		

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Table C – City Contract YTD

	lul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr N	flay Ju	Mar Apr May Jun YTD		City Contract Actual Budget	Actu	al Budget
Salaries	75,661.50	68,044.39	75,661.50 68,044.39 71,133.92 78,448.70	78,448.70	80,660.92	85,905.81	84,106.44	84,106.44 76,760.12	78,651.30			699,373	.10 \$	699,373.10 \$ 750,870.00 \$ 877,234.00	Ş 8	877,234.00
Shelter Expenses	39,362.74	25,642.75	39,362.74 25,642.75 21,691.67 14,751.14	14,751.14	22,251.31	11,957.19	23,597.85	26,004.50	15,144.67			200,403	.82 \$	200,403.82 \$ 234,530.00 \$		274,000.00
Occupancy	2,987.18	2,987.18 3,916.58	2,806.49	3,844.45	4,338.31	5,409.77	5,521.38	7,313.13	5,599.36		-	41,736	41,736.65 \$	60,750.00 \$		71,000.00
Insurance		з	1						5,667.75			5,667	5,667.75 \$	15,180.00	ş	17,750.00
Professional Services	1,982.47	1,761.29	1,910.48	2,127.57	2,096.59	2,246.47	2,150.49	1,966.55	2,010.00			18,251	18,251.91 \$	39,150.00 \$		45,750.00
Operating/Admin	•	1			т	ı			•		_		ŝ	1,710.00	Ş	2,000.00
TOTAL	119,993.89	99,365.01	TOTAL 119,993.89 99,365.01 97,542.56 99,171.86	-	109,347.13	109,347.13 105,519.24 115,376.16 112,044.30 107,073.08	115,376.16	112,044.30	107,073.08			965,433	.23 \$	965,433.23 \$ 1,102,190.00 \$ 1,287,734.00	\$ 1,2	287,734.00
																10. mb/
Invoice Date	8/12/2023	9/14/2023	8/12/2023 9/14/2023 10/27/2023 11/13/2023		12/14/2023	1/14/2024 2/20/2024	2/20/2024	3/12/2024	4/11/2024							
Paid Date	8/31/2023	10/1/2023	8/31/2023 10/1/2023 11/10/2023 12/1/2023	12/1/2023	1/5/2024	2/9/2024	3/15/2024	4/5/2024		_	_					

BYLAWS OF FRIENDS OF THE ALAMEDA ANIMAL SHELTER AMENDED AND RESTATED AS OF AUGUST 17, 2022 A California Nonprofit Public Benefit Corporation

ARTICLE I: NAME

The name of this corporation shall be **Friends of the Alameda Animal Shelter**. The business of the corporation shall be conducted as Friends of the Alameda Animal Shelter or as FAAS.

ARTICLE II: LOCATION

The principal executive office and the principal office for the transaction of the business of FAAS may be established at any place or places within or without the State of California by resolution of the Board of Directors.

The Board of Directors may at any time establish branch or subordinate offices at any place or places where the Corporation is qualified to transact business.

ARTICLE III: GENERAL AND SPECIFIC PURPOSES

The general purpose for which FAAS is organized is to engage in any lawful act or activity for which a corporation may be organized under the Nonprofit Public Benefit Corporation Law of California, provided, however, nothing in this Article III shall be construed to authorize this Corporation to carry on any activity for the profit of its officers, Directors or other persons or to distribute any gains, profits or dividends to any of its officers, Directors or other persons as such. Furthermore, nothing in this Article shall be construed as allowing the Corporation to engage in any activity forbidden under Section 501(c)(3) of the Internal Revenue Code.

The specific purpose of FAAS shall include without limitation, to shelter and care for abandoned companion animals, find them new homes, and to prevent animal cruelty through education and community programs.

ARTICLE IV: NONPARTISAN ACTIVITIES

This Corporation has been formed under the California Nonprofit Public Benefit Corporation Law for the public purposes described above, and it shall be nonprofit and nonpartisan. No substantial part of the activities of the Corporation shall consist of the publication or dissemination of materials with the purpose of attempting to influence legislation, and the Corporation shall not participate or intervene in any political campaign on behalf of any candidate for public office or for or against any cause or measure being submitted to the people for a vote. The Corporation shall not, except in any insubstantial degree, engage in any activities or exercise any powers that are not in furtherance of the purposes described above in this section.

ARTICLE V: DIRECTORS

5.1 Powers and Duties. Subject to the provisions of the California Nonprofit Corporation Law, the business and affairs of FAAS shall be managed, and all corporate powers shall be exercised, by or under the direction of the Board of Directors. The Board may delegate the management of the activities of the Corporation to any person or persons, or committee however composed, provided that the activities and affairs of the Corporation be managed and all corporate powers shall be exercised under the ultimate direction of the Board.

5.2 Qualification. Any individual who lives or works in the City of Alameda may serve as a director. Consideration may be given by the Board for nominations for qualified candidates not residing or working in Alameda.

5.3 Number. The Board of Directors shall consist of not less than 5 positions nor more than 15 positions, the exact number of Directors to be fixed by resolution of the Board.

5.4 Terms. The term of office for each director shall be two (2) years, commencing on the 1st day of July of the year they are first elected. A new director elected to fill a vacancy on the board shall serve for the remainder of the term of the new director's predecessor. A director may not serve more than four (4) full consecutive terms. An individual having served four (4) full consecutive terms as a director may not be elected or appointed to the board until one (1) year has elapsed since last having served as a director.

5.5 Restriction on "Interested Persons." Directors and members of committees may receive such compensation, if any, for their services, and such reimbursement of expenses, as may be determined by resolution of the Board of Directors to be just and reasonable. Directors may be compensated for rendering services to the Corporation in a capacity other than a Director, provided such compensation is reasonable and further provided that not more than forty-nine percent (49%) of the persons serving as Directors may be "interested persons," as defined in Section 5277 of the California Nonprofit Public Benefit Corporation Law or any successor provision. "Interested Persons" means:

[a] Any person currently being compensated by FAAS for services rendered to it within the previous twelve (12) months, whether as a full or part-time officer or other employee, independent contractor, or otherwise, excluding any reasonable compensation paid to a Director as Director; or

(b) Any brother, sister, ancestor, descendant, spouse, brother-in-law, sister-in-law, son-in-law, daughter-in-law, mother-in-law, or father-in-law of any such person.

5.6 Meetings. Regular meetings of the Board of Directors may be held at any place within the State of California that has been designated from time to time by resolution of the Board. In the absence of such designation, regular meetings shall be held at the principal executive office of the Corporation.

Special meetings of the Board of Directors for any purpose may be called at any time by the President. Special meetings shall be held at any place within the State of California that has been designated in the notice of the meeting or, if not stated in the notice, or if there is no notice, at the principal executive office of the Corporation. Notwithstanding the above provisions of this Section, a regular or special meeting of the Board of Directors may be held at any place consented to in writing by all the members of the Board of Directors, either before or after the meeting. If consents are given, they shall be filed with the minutes of the meeting.

Any meeting, regular or special, may be held by conference telephone or similar communication equipment, so long as all Directors participating in the meeting can hear one another, and all such Directors shall be deemed to be present in person at such meeting.

5.7 Annual Meeting. The annual meeting of the corporation and the board of directors shall be held in the final month of the corporation's fiscal year.

5.8 Waiver of Notice. Notice of a meeting need not be given to any director who signs the minutes of the meeting or signs a waiver of notice of the meeting. A director who attends a meeting and does not protest the lack of notice, waives any required notice to the director of the meeting.

5.9 Number of Meetings. The Board of Directors shall meet a minimum of 6 regular meetings per year and may set a specified time and place for its regular meetings. Once the Board of Directors sets the time for regular meetings, each Director shall receive notice, of the time and place that regular meetings shall be held. Subsequent to such notice, regular meetings shall be held without call. If the Board of Directors changes the time and place of regular meetings, each Director shall receive notice of the time and place of regular meetings.

5.10 Quorum. A majority of the directors shall constitute a quorum for the transaction of any business except adjournment. Whether or not a quorum is present, a majority of directors present may adjourn any meeting to another time and place. If the meeting is adjourned for more than 24 hours, notice of the adjournment shalt be given to any directors who were not present at the adjournment. A meeting at which a quorum is initially present may continue to transact business, notwithstanding the withdrawal of Directors, if any action taken

is approved by at least a majority of the required quorum for that meeting.

5.11 Voting. Act of the Board. If a quorum is present when a vote is taken, the affirmative vote of a majority of directors present is the act of the board, subject to the more stringent requirements related to such things as approval of contracts or transactions between corporations with common directorships. A director who is present is deemed to have assented to such action unless the director's dissent or abstention from the action taken is entered in the minutes.

5.12 Action Without Meeting. Any action that a board of directors is permitted to take may be taken by email. If all directors consent to take action without a meeting, the affirmative vote of the number of directors that would be necessary to take action at a meeting is the same number to take action without a meeting. All such consents shall be confirmed with the minutes of the proceedings of the board at the meeting following the vote taken.

5.13 Removal. Directors may be removed without cause by a simple majority of Directors then in office.

5.14 Resignations. Except as provide in this paragraph, any Director may resign, which resignation shall be effective on giving written notice to the President, the Secretary, or the Board of Directors, unless the notice specifies a later time for the resignation to become effective. No Director may resign if the Corporation would then be left without a duly elected Director or Directors in charge of its affairs, except upon notice to the Attorney General.

5.15 Vacancies. Vacancies on the board may be filled by approval of the board.

5.16 Rights of Inspection. Every director shall have the absolute right at any reasonable time to inspect the books, records and documents of the corporation for a purpose reasonably related to that person's interest as a director.

5.17 Compensation. Directors will not receive compensation for their service on the board.

ARTICLE VI: COMMITTEES

Committees of Directors.

The Board of Directors may, by resolution adopted by a majority of the Directors then in office, create one or more committees, including an executive committee, each consisting of two or more Directors, to serve at the discretion of the Board. Any committee, to the extent provided in the resolution of the Board, shall have all the authority of the Board, except that no committee, regardless of Board resolution, may:

- (a) Fill vacancies on the Board of Directors or in any committee which has the authority of the Board;
- (b) Fix compensation of the Directors for serving on the Board or on any committee;
- (c) Amend or repeal Bylaws or adopt new Bylaws;
- (d) Amend or repeal any resolution of the Board of Directors which by its express terms is not so amendable or repealable;
- (e) Appoint any other committees of the Board of Directors or the members of these committees;
- (f) Approve any transaction (1) between the Corporation and one or more of its Directors or (2) between the Corporation or any entity in which one or more of its Directors have a material financial interest; or
- (g) Expend corporate funds to support a nominee for Director after more persons have been nominated than can be elected.

The Board of Directors may, at any time, revoke or modify any or all of the authority so delegated to a committee, increase or decrease but not below two (2) the number of its members, and fill vacancies therein from the members of the Board.

ARTICLE VII: OFFICERS

7.1 Number. The officers of this corporation shall be the chief executive officer, the Chair of the Board, the vice president, the secretary and the treasurer. Any number of offices may be held by the same person, except that neither the Secretary nor the Treasurer may serve concurrently as the President.

7.2 Election of Officers. The Officers shall be elected at the annual meeting. . The officers of the Corporation shall be chosen by the Board of Directors, and each shall serve for a one-year term, at the discretion of the Board. Officers may serve up to three consecutive terms.

7.3 Removal of Officers. Any officer may be removed, with or without cause, by the Board of Directors with a majority vote, at any regular or special meeting of the Board, or at the annual meeting of the Corporation.

7.4 Resignation of Officers. Any officer may resign at any time by giving written notice to the Corporation. Any resignation shall take effect at the date of the receipt of that notice or at any later time specified in that notice; and, unless otherwise specified in that notice, the acceptance of the resignation shall not be necessary to

make it effective. Any resignation is without prejudice to the rights, if any of the Corporation under any contract to which the officer is a party.

7.5 Officer Vacancies. A vacancy in any office because of death, resignation, removal, disqualification, or any other cause shall be filled in the manner prescribed in these Bylaws for regular appointments to that office.

7.6 Powers and Duties of the Officers:

a. Chief Executive Officer. Subject to such supervisory powers as the board may give to the chair of the board, if any, the chief executive officer shall be the general manager of the corporation. The chief executive officer shall see that all orders and resolutions of the board are carried out. The chief executive officer shall have such other powers and duties as the board or the Bylaws may require. The Chief Executive Officer may also be known as the Executive Director.

b. Chair of the Board. The Chair of the Board shall preside at all board meeting and the annual meeting. The Chair of the Board shall exercise and perform such other powers and duties as the board may assign from time to time.

c. Vice President. The vice president shall act on behalf of the Chair of the Board in the event of the Chair's illness or absence including presiding at meetings.

d. Secretary. The secretary shall attend all board and annual meetings and keep minutes of the meetings in a book to be kept for that purpose. The secretary shall keep that book, along with the articles of incorporation and Bylaws, at the principal office of the corporation or at such other place as the board may direct. The minutes shall include the time and place of the meeting; whether the meeting was annual, general, or special; the notice given; a record of all votes and actions; and who was present. The secretary shall give or cause to be given notice of all meetings of the board. The secretary shall have such other powers and duties as the board or the Bylaws may require.

e. Treasurer. The treasurer shall keep and maintain, or cause to be kept and maintained, adequate and accurate books and accounts of the corporation's properties and transactions. The treasurer shall give to the directors such financial statements and reports as are required by law, by these Bylaws or by the board. The books of account shall be open to inspection by any director at all reasonable times.

The treasurer shall (i) deposit or cause to be deposited all money and other valuables in the name and to the credit of the corporation with such

depositories as the board may designate; (ii) disburse the corporation's funds as the board may order; (iii) render to the president and the board, when requested, an account of all transactions and of the financial condition of the corporation; and (iv) have such other powers and perform such other duties as the board or Bylaws may require.

ARTICLE VIII: MEMBERSHIP

This Corporation shall have no members.

ARTICLE IX: INDEMNIFICATION

The corporation shall, to the extent legally permissible, indemnify each person who may serve or who has served at any time as an officer, director, or employee of the corporation against all expenses and liabilities, including, without limitation, counsel fees, judgments, fines, excise taxes, penalties and settlement payments, reasonably incurred by or imposed upon such person in connection with any threatened, pending or completed action, suit or proceeding in which he or she may become involved by reason of his or her service in such capacity; provided that no indemnification shall be provided for any such person with respect to any matter as to which he or she shall have been finally adjudicated in any proceeding not to have acted in good faith in the reasonable belief that such action was in the best interests of the corporation; and further provided that any compromise or settlement payment shall be approved by a majority vote of a quorum of directors who are not at that time parties to the proceeding.

The indemnification provided hereunder shall inure to the benefit of the heirs, executors and administrators of persons entitled to indemnification hereunder. The right of indemnification under this Article shall be in addition to and not exclusive of all other rights to which any person may be entitled.

No amendment or repeal of the provisions of this Article which adversely affects the right of an indemnified person under this Article shall apply to such person with respect to those acts or omissions which occurred at any time prior to such amendment or repeal, unless such amendment or repeal was voted by or was made with the written consent of such indemnified person.

This Article constitutes a contract between the corporation and the indemnified officers, directors, and employees. No amendment or repeal of the provisions of this Article which adversely affects the right of an indemnified officer, director, or employee under this Article shall apply to such officer, director, or employee with respect to those acts or omissions which occurred at any time prior to such amendment or repeal.

ARTICLE X: CORPORATE ACTIONS

10.1 Contracts. The Board of Directors, except as otherwise provided in these Bylaws, may by resolution authorize any officer or the chief executive officer of FAAS to enter into any contract or execute and deliver any instrument in the name of and on behalf of the Corporation, and such authority may be general or confined to specific instances. Unless so authorized, no officer, agent, or employee shall have any power or authority to bind the Corporation by any contract or engagement or to pledge its credit or to render it liable monetarily for any purpose or in any amount.

10.2 Loans. No loans shall be contracted on behalf of the corporation and no evidence of indebtedness shall be issued in its name unless authorized by a majority of the Board of Directors.

10.3 Checks, Drafts. All checks and other negotiable instruments of the corporation shall be signed by the Chief Executive Officer or approved Board officers and shall be authorized, through the approval of the annual budget, by the board of directors. Any check for an amount exceeding \$5000 shall be signed by the Chief Executive Officer and one officer.

10.4 Deposits. All funds of the corporation not otherwise employed shall be promptly deposited to the credit of the corporation in a bank or other depository as the board of directors may authorize.

ARTICLE XI: FISCAL YEAR

The fiscal year of the corporation shall begin on July 1st and end on June 30th.

ARTICLE XII: REQUIRED REPORTS

The board of directors shall create an annual report within 180 days of the end of the fiscal year. The report shall contain financial statements, accomplishments and goals for the coming years.

ARTICLE XIII: CONFLICT OF INTEREST AND COMPENSATION APPROVAL POLICIES

For purposes of this provision, the term "interest" shall include personal interest, interest as director, officer, member, stockholder, shareholder, partner, manager, trustee or beneficiary of any concern and having an immediate family member who holds such an interest in any concern. The term "concern" shall mean any corporation, association, trust, partnership, limited liability entity, firm, person or other entity other than the organization.

No director or officer of the organization shall be disqualified from holding any office in the organization by reason of any interest in any concern. A director or officer of the organization shall not be disqualified from dealing, either as vendor, purchaser or otherwise, or contracting or entering into any other transaction with the organization

or with any entity of which the organization is an affiliate. No transaction of the organization shall be voidable by reason of the fact that any director or officer of the organization has an interest in the concern with which such transaction is entered into, provided:

a) The interest of such officer or director is fully disclosed to the Board of directors.

b) Such transaction is duly approved by the board of directors not so interested or connected as being in the best interests of the organization.

c) Payments to the interested officer or director are reasonable and do not exceed fair market value.

d) No interested officer or director may vote or lobby on the matter or be counted in determining the existence of a quorum at the meeting at which such transaction may be authorized.

e) The minutes of meetings at which such votes are taken shall record such disclosure, abstention, and rationale for approval.

13.1 Compensation Approval Policies. When approving compensation for employees, contractors, and any other compensation contract or arrangement, the board shall also comply with the following additional requirements and procedures:

a. The terms of compensation shall be approved by the board prior to the first payment of compensation.

b. all members of the board who approve compensation arrangements must not have a conflict of interest with respect to the compensation arrangement.

c. The board shall obtain and rely upon data on compensation paid by three comparable organizations in the same or similar communities for similar services.

d. The terms of compensation and the basis for approving them shall be recorded in the minutes of the meeting of the board that approved the compensation.

ARTICLE XIV: NOTICE

Unless otherwise provided for in these Bylaws any notice required shall be in writing except that oral notice if effective if it is reasonable under the circumstances and not prohibited by the Charter or Bylaws.

ARTICLE XV: CONSTRUCTION AND DEFINITIONS

Unless the contest otherwise requires, the general provisions, rules of construction and definitions contained in the General Provisions of the California Nonprofit Corporation Law and in the California Nonprofit Public Benefit Corporation Law shall govern the construction of these Bylaws.

ARTICLE XVI: DISSOLUTION

Upon the dissolution or winding up of FAAS, its assets remaining after payment, or provision for payment, of all debts and liabilities of FAAS shall be distributed to a nonprofit fund, foundation or corporation which is organized and operated exclusively for charitable, scientific or educational purposes and which has established its tax exempt status under Section 501(c)(3) of the Internal Revenue Code.

ARTICLE XVII: AMENDMENT BY DIRECTORS

The Board of Directors will review these Bylaws annually at their annual meeting.

The Board of Directors may adopt, amend or repeal Bylaws. Such power is subject to the following limitations:

(a) The Board of Directors may not amend Bylaw provisions fixing the authorized number of Directors or establishing procedures for the nomination or appointment of Directors other than by unanimous vote of all Directors.

(b) This Section may be amended only by the unanimous vote of all Directors.

CERTIFICATE OF SECRETARY

I certify that I am the duly elected and acting Secretary of the Friends of the Alameda Animal Shelter, that these Bylaws consisting of ten (10) pages are the Amended and Restated Bylaws of this corporation as adopted by the Board of Directors on August 17, 2022; and that these Bylaws have not been amended or modified since that date.

IN WITNESS WHEREOF, I have set my hand this 17th day of August, 2022.

Janet Davis, Secretary

ACODE

DATE (MM/DD/YYYY)

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Fidel	ity I	nsurance Service				PHONE (A/C, No	(510) 54	48-8200	FAX (A/C, No)	. (510) క	548-6145
a me	mbe	er of United Valley				E-MAIL ADDRE	aharvev@)fidelityinsuran	ceservice.com		
801 A	Allst	on Way						SURER(S) AFFOR	RDING COVERAGE		NAIC #
Berke	eley				CA 94710	INSURE	RA: Arch Insi	urance Compa	ny		
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		Friends of Alameda Animal Shel	ter			INSURE	RC:				
		1590 Fortmann Way				INSURE					
		Alameda			CA 94501	INSURE					
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l i	If yes	s, describe under CRIPTION OF OPERATIONS below							E.L. DISEASE - POLICY LIMIT	\$	
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		Alameda			CA 94501			B-	- ANQ		
								© 1988-2015	ACORD CORPORATION	. All ria	hts reserved.

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CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY) 05/23/2023

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	THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED B BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S) REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.	Y THE POLICIES
	IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A certificate does not confer rights to the certificate holder in lieu of such endorsement(s).	

PRODUCER	CONTACT NAME:	Marsh Affinity		
Marsh Affinity	PHONE (A/C, No, Ext):	800-743-8130	FAX (A/C, No):	
a division of Marsh USA LLC. PO BOX 14404	E-MAIL ADDRESS:	ADPTotalSource@marsh.com		
Des Moines, IA 50306-9686		INSURER(S) AFFORDING COVERAGE		NAIC #
	INSURER A :	AIU Insurance Company		19399
INSURED	INSURER B :			
ADP TotalSource DE IV. Inc.	INSURER C :			
5800 Windward Parkway	INSURER D:			
Alpharetta, GA 30005 L/C/F:	INSURER E :			
Friends of The Alameda Animal Shelter	INSURER F:			
1590 FORTMANN WAY Alameda, CA 945010000				

COVERAGES CERTIFICATE NUMBER:

REVISION NUMBER:

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS. INSR

LTR	TYPE OF INSURANCE		WVD	POLICY NUMBER	(MM/DD/YYYY)	(MM/DD/YYYY)	LIMITS	
	COMMERCIAL GENERAL LIABILITY						EACH OCCURRENCE	\$
	CLAIMS-MADE OCCUR						DAMAGE TO RENTED PREMISES (Ea occurrence)	\$
							MED EXP (Any one person)	\$
							PERSONAL & ADV INJURY	\$
	GEN'L AGGREGATE LIMIT APPLIES PER:						GENERAL AGGREGATE	\$
							PRODUCTS - COMP/OP AGG	\$
	OTHER:							\$
	AUTOMOBILE LIABILITY						COMBINED SINGLE LIMIT (Ea accident)	\$
	ANY AUTO						BODILY INJURY (Per person)	\$
	OWNED SCHEDULED AUTOS ONLY						BODILY INJURY (Per accident)	\$
	HIRED NON-OWNED AUTOS ONLY						PROPERTY DAMAGE (Per accident)	\$
								\$
	UMBRELLA LIAB OCCUR						EACH OCCURRENCE	\$
	EXCESS LIAB CLAIMS-MADE						AGGREGATE	\$
	DED RETENTION \$							\$
	WORKERS COMPENSATION ANDEMPLOYERS LIABILITY Y/N						X STATUTE OTH- ER	
	ANYPROPRIETOR/PARTNER/EXECUTIVE	N/A		N/C 00 1070000 01	07/04/0000		E.L. EACH ACCIDENT	\$ 2,000,000
A	(Mandatory in NH)			WC 034278802 CA	07/01/2023	07/01/2024	E.L. DISEASE - EA EMPLOYEE	\$ 2,000,000
	If yes, describe under DESCRIPTION OF OPERATIONS below						E.L. DISEASE - POLICY LIMIT	\$ 2,000,000
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DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)

All works the employees working for Friends of The Alameda Animal Shelter paid under ADP TOTALSOURCE, INC.'s payroll, are covered under the above stated policy.

CERTIFICATE HOLDER	CANCELLATION
Friends of The Alameda Animal Shelter 1590 Fortmann Way Alameda, CA 94501	SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.
	Co / nu cuspo
ACORD 25 (2016/03)	© 1988-2015 ACORD CORPORATION. All rights reserved.

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ARCH INSURANCE COMPANY

THIS ENDORSEMENT CHANGES THE POLICY. PLEASE READ IT CAREFULLY.

COVERAGE EXTENSIONS

This endorsement modifies insurance provided under the following:

COMMERCIAL GENERAL LIABILITY COVERAGE PART

1. Bail Bonds

Subparagraph 1.b. under Section I – Coverages, Supplementary Payments – Coverages A and B is amended to read as follows:

b. Up to \$3,000 for cost of bail bonds required because of accidents or traffic law violations arising out of the use of any vehicle to which the Bodily Injury Liability Coverage applies. We do not have to furnish these bonds.

2. Your Expenses

Subparagraph 1.d. under Section I – Coverages, Supplementary Payments – Coverages A and B is amended to read as follows:

d. All reasonable expenses incurred by the insured at our request to assist in the investigation or defense of the claim or "suit", including actual loss of earnings up to \$1,000 a day because of time off from work.

3. Damage to Borrowed Equipment

Paragraph (4) of j. Damage to Property in 2. Exclusions under Section I – Coverages, Coverage A – Bodily Injury and Property Damage Liability is deleted with respect to equipment you borrow for use in your operations.

4. Additional Insured

The following are added to Section II - Who Is An Insured:

a. Persons or Organizations – As Required By Contract

Any person or organization when you have agreed in writing in a contract or agreement that such person or organization is to be included on your policy as an additional insured. Such person or organization is only an insured with respect to liability for "bodily injury", "property damage" or "personal and advertising injury" caused, in whole or in part, by:

- (1) Your ongoing operations for such person(s) or organization(s);
- (2) "Your products"; or
- (3) Your use or maintenance of a premises you own, rent, lease, occupy or otherwise use with the permission of the owner, except those premises you lease from person(s) or organization(s) for which paragraph **4.b.** below applies.

b. Managers, Landlords or Lessors of Premises

Any person or organization from whom you lease premises when you have agreed in writing in a contract or agreement that such person or organization is to be included on your policy as an additional insured. Such person or organization is only an insured with respect to liability arising out of the ownership, maintenance or use of that part of the premises leased to you and subject to the following additional exclusions:

This insurance does not apply to:

- (1) Any "occurrence" which takes place after you cease to be a tenant in that premises.
- (2) Structural alterations, new construction or demolition operations performed by or on behalf of such person(s) or organization(s).

c. Lessors of Leased Equipment

Any person or organization from whom you lease equipment when you have agreed in writing in a contract or agreement that such person or organization is to be included on your policy as an additional insured. Such person or organization is only an insured with respect to liability for "bodily injury", "property damage" or "personal and advertising injury" caused, in whole or in part, by your maintenance, operation or use of equipment leased to you by such person(s) or organization(s).

With respect to the insurance afforded to these additional insureds, this insurance does not apply to any "occurrence" which takes place after the equipment lease expires.

Coverage provided to the person(s) or organization(s) included as an insured in subparagraphs **4.a.**, **4.b.**, and **4.c.** above only applies if the written contract or agreement identified in subparagraphs **4.a.**, **4.b.**, and **4.c.** above is executed prior to the "bodily injury", "property damage", or "personal and advertising injury".

Coverage shall be primary and not contributory with respect to the person(s) or organization(s) included as an insured in subparagraphs **4.a.**, **4.b.**, and **4.c.** above. Any other insurance such person or organization has will be excess and not contributory with this insurance but this provision only applies if it is required in the written contract or agreement identified in subparagraphs **4.a.**, **4.b.**, and **4.c.** above.

5. Fellow Employee

Subparagraphs 2.a.(1)(a), 2.a.(1)(b) and 2.a.(1)(c) under Section II – Who Is An Insured are deleted with respect to "bodily injury".

6. Newly Formed or Acquired Organizations

Subparagraph **3.a** under **Section II – Who Is An Insured** is deleted and replaced by the following:

a. Coverage under this provision is afforded only until the 180th day after you acquire or form the organization or the end of the policy period, whichever is earlier.

7. Damage to Premises Rented to You – Limit Amendment

Paragraph 6. under Section III – Limits of Insurance is amended to read as follows:

6. Subject to paragraph 5. above, the most we will pay under Coverage A for damages because of "property damage" to any one premises while rented to you or temporarily occupied by you with the permission of the owner is \$1,000,000, unless a higher Damage to Premises Rented to You Limit is shown on the Declarations.

8. Medical Expense – Limit Amendment

Paragraph 7. under Section III – Limits of Insurance is amended to read as follows:

7. Subject to paragraph 5. above, the most we will pay under Coverage C for medical expenses because of "bodily injury" to any one person is \$10,000, unless a higher Medical Expense Limit is shown on the Declarations.

9. Duties in the Event of Occurrence, Offense, Claim, or Suit

The following subparagraph e. is added to 2. Duties in the Event of Occurrence, Offense, Claim, or Suit under Section IV – Commercial General Liability Conditions:

- **e.** Knowledge of any "occurrence", offense, claim, or "suit" will be deemed knowledge by you only when such "occurrence", offense, claim, or "suit" is known to:
 - (1) You, if you are an individual;
 - (2) Any partner, if you are a partnership;
 - (3) Any member, if you are a limited liability company;
 - (4) An executive officer or insurance manager if you are a corporation; or

(5) An "employee" or "volunteer worker" designated by you to give us notice of such "occurrence", offense, claim, or "suit".

10. Liberalization

If we revise this coverage form to provide more coverage without additional premium charge, your policy will automatically provide the additional coverage as of the day the revision is effective in your state.

11. Mental Anguish

Paragraph **3.** under **Section V - Definitions** is deleted and replaced by the following:

3. "Bodily injury" means bodily injury, sickness or disease sustained by a person, including death resulting from any of these at any time. "Bodily injury" includes mental anguish or other mental injury resulting from "bodily injury".

BUSINESS AUTO COVERAGE FORM

Various provisions in this Policy restrict coverage. Read the entire policy carefully to determine rights, duties and what is and is not covered.

Throughout this Policy, the words "you" and "your" refer to the Named Insured shown in the Declarations. The words "we", "us" and "our" refer to the company providing this insurance.

Other words and phrases that appear in quotation marks have special meaning. Refer to Section V – Definitions.

SECTION I – COVERED AUTOS

Item Two of the Declarations shows the "autos" that are covered "autos" for each of your coverages. The following numerical symbols describe the "autos" that may be covered "autos". The symbols entered next to a coverage on the Declarations designate the only "autos" that are covered "autos".

A. Description Of Covered Auto Designation Symbols

Symbol		Description Of Covered Auto Designation Symbols
1	Any "Auto"	
2	Owned "Autos" Only	Only those "autos" you own (and for Covered Autos Liability Coverage any "trailers" you don't own while attached to power units you own). This includes those "autos" you acquire ownership of after the Policy begins.
3	Owned Private Passenger "Autos" Only	Only the private passenger "autos" you own. This includes those private passenger "autos" you acquire ownership of after the Policy begins.
4	Owned "Autos" Other Than Private Passenger "Autos" Only	Only those "autos" you own that are not of the private passenger type (and for Covered Autos Liability Coverage any "trailers" you don't own while attached to power units you own). This includes those "autos" not of the private passenger type you acquire ownership of after the Policy begins.
5	Owned "Autos" Subject To No-fault	Only those "autos" you own that are required to have no-fault benefits in the state where they are licensed or principally garaged. This includes those "autos" you acquire ownership of after the Policy begins provided they are required to have no- fault benefits in the state where they are licensed or principally garaged.
6	Owned "Autos" Subject To A Compulsory Uninsured Motorists Law	Only those "autos" you own that because of the law in the state where they are licensed or principally garaged are required to have and cannot reject Uninsured Motorists Coverage. This includes those "autos" you acquire ownership of after the Policy begins provided they are subject to the same state uninsured motorists requirement.
7	Specifically Described "Autos"	Only those "autos" described in Item Three of the Declarations for which a premium charge is shown (and for Covered Autos Liability Coverage any "trailers" you don't own while attached to any power unit described in Item Three).
8	Hired "Autos" Only	Only those "autos" you lease, hire, rent or borrow. This does not include any "auto" you lease, hire, rent or borrow from any of your "employees", partners (if you are a partnership), members (if you are a limited liability company) or members of their households.
9	Non-owned "Autos" Only	Only those "autos" you do not own, lease, hire, rent or borrow that are used in connection with your business. This includes "autos" owned by your "employees", partners (if you are a partnership), members (if you are a limited liability company) or members of their households but only while used in your business or your personal affairs.

19	Mobile Equipment Subject To Compulsory Or Financial Responsibility Or Other Motor Vehicle Insurance Law Only	Only those "autos" that are land vehicles and that would qualify under the definition of "mobile equipment" under this Policy if they were not subject to a compulsory or financial responsibility law or other motor vehicle insurance law where they are licensed or principally garaged.
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B. Owned Autos

- 1. If Symbols 1, 2, 3, 4, 5, 6 or 19 are entered next to a coverage in Item Two of the Declarations, then you have coverage for "autos" that you acquire after the policy period begins of the type described for the remainder of the policy period.
- 2. But, if Symbol 7 is entered next to a coverage in Item Two of the Declarations, an "auto" you acquire after the policy period begins will be a covered "auto" for that coverage only if:
 - a. We already cover all "autos" that you own for that coverage or it replaces an "auto" you previously owned that had that coverage; and
 - **b.** You tell us within 30 days after you acquire it that you want us to cover it for that coverage.
- **3.** An "auto" that is leased or rented to you without a driver, under a written agreement for a continuous period of at least six months that requires you to provide primary insurance covering such "auto", will be considered a covered "auto" you own.

C. Certain Trailers, Mobile Equipment And Temporary Substitute Autos

If Covered Autos Liability Coverage is provided by this Coverage Form, the following types of vehicles are also covered "autos" for Covered Autos Liability Coverage:

- 1. "Trailers" with a registered Gross Vehicle Weight Rating of 3,000 pounds or less designed primarily for travel on public roads.
- "Mobile equipment" while being carried or towed by a covered "auto".
- **3.** Any "auto" you do not own while used with the permission of its owner as a temporary substitute for a covered "auto" you own that is out of service because of its:
 - a. Breakdown;

- **b**. Repair;
- **c.** Servicing;
- d. "Loss"; or
- e. Destruction.

SECTION II – COVERED AUTOS LIABILITY COVERAGE

A. Coverage

We will pay all sums an "insured" legally must pay as damages because of "bodily injury" or "property damage" to which this insurance applies, caused by an "accident" and resulting from the ownership, maintenance or use of a covered "auto".

We will also pay all sums an "insured" legally must pay as a "covered pollution cost or expense" to which this insurance applies, caused by an "accident" and resulting from the ownership, maintenance or use of covered "autos". However, we will only pay for the "covered pollution cost or expense" if there is either "bodily injury" or "property damage" to which this insurance applies that is caused by the same "accident".

We have the right and duty to defend any "insured" against a "suit" asking for such damages or a "covered pollution cost or expense". However, we have no duty to defend any "insured" against a "suit" seeking damages for "bodily injury" or "property damage" or a "covered pollution cost or expense" to which this insurance does not apply. We may investigate and settle any claim or "suit" as we consider appropriate. Our duty to defend or settle ends when the Covered Autos Liability Coverage Limit of Insurance has been exhausted by payment of judgments or settlements.

1. Who Is An Insured

The following are "insureds":

- a. You for any covered "auto".
- **b.** Anyone else while using with your permission a covered "auto" you own, hire or borrow except:
 - (1) The owner or anyone else from whom you hire or borrow a covered "auto".

This exception does not apply if the covered "auto" is a "trailer" connected to a covered "auto" you own.

- (2) Your "employee" if the covered "auto" is owned by that "employee" or a member of his or her household.
- (3) Someone using a covered "auto" while he or she is working in a business of selling, servicing, repairing, parking or storing "autos" unless that business is yours.
- (4) Anyone other than your "employees", partners (if you are a partnership), members (if you are a limited liability company) or a lessee or borrower or any of their "employees", while moving property to or from a covered "auto".
- (5) A partner (if you are a partnership) or a member (if you are a limited liability company) for a covered "auto" owned by him or her or a member of his or her household.
- **c.** Anyone liable for the conduct of an "insured" described above but only to the extent of that liability.

2. Coverage Extensions

a. Supplementary Payments

We will pay for the "insured":

- (1) All expenses we incur.
- (2) Up to \$2,000 for cost of bail bonds (including bonds for related traffic law violations) required because of an "accident" we cover. We do not have to furnish these bonds.
- (3) The cost of bonds to release attachments in any "suit" against the "insured" we defend, but only for bond amounts within our Limit of Insurance.
- (4) All reasonable expenses incurred by the "insured" at our request, including actual loss of earnings up to \$250 a day because of time off from work.
- (5) All court costs taxed against the "insured" in any "suit" against the "insured" we defend. However, these payments do not include attorneys' fees or attorneys' expenses taxed against the "insured".

(6) All interest on the full amount of any judgment that accrues after entry of the judgment in any "suit" against the "insured" we defend, but our duty to pay interest ends when we have paid, offered to pay or deposited in court the part of the judgment that is within our Limit of Insurance.

These payments will not reduce the Limit of Insurance.

b. Out-of-state Coverage Extensions

While a covered "auto" is away from the state where it is licensed, we will:

- (1) Increase the Limit of Insurance for Covered Autos Liability Coverage to meet the limits specified by a compulsory or financial responsibility law of the jurisdiction where the covered "auto" is being used. This extension does not apply to the limit or limits specified by any law governing motor carriers of passengers or property.
- (2) Provide the minimum amounts and types of other coverages, such as nofault, required of out-of-state vehicles by the jurisdiction where the covered "auto" is being used.

We will not pay anyone more than once for the same elements of loss because of these extensions.

B. Exclusions

This insurance does not apply to any of the following:

1. Expected Or Intended Injury

"Bodily injury" or "property damage" expected or intended from the standpoint of the "insured".

2. Contractual

Liability assumed under any contract or agreement.

But this exclusion does not apply to liability for damages:

a. Assumed in a contract or agreement that is an "insured contract", provided the "bodily injury" or "property damage" occurs subsequent to the execution of the contract or agreement; or **b.** That the "insured" would have in the absence of the contract or agreement.

3. Workers' Compensation

Any obligation for which the "insured" or the "insured's" insurer may be held liable under any workers' compensation, disability benefits or unemployment compensation law or any similar law.

4. Employee Indemnification And Employer's Liability

"Bodily injury" to:

- **a.** An "employee" of the "insured" arising out of and in the course of:
 - (1) Employment by the "insured"; or
 - (2) Performing the duties related to the conduct of the "insured's" business; or
- **b.** The spouse, child, parent, brother or sister of that "employee" as a consequence of Paragraph **a.** above.

This exclusion applies:

- (1) Whether the "insured" may be liable as an employer or in any other capacity; and
- (2) To any obligation to share damages with or repay someone else who must pay damages because of the injury.

But this exclusion does not apply to "bodily injury" to domestic "employees" not entitled to workers' compensation benefits or to liability assumed by the "insured" under an "insured contract". For the purposes of the Coverage Form, a domestic "employee" is a person engaged in household or domestic work performed principally in connection with a residence premises.

5. Fellow Employee

"Bodily injury" to:

- **a.** Any fellow "employee" of the "insured" arising out of and in the course of the fellow "employee's" employment or while performing duties related to the conduct of your business; or
- **b.** The spouse, child, parent, brother or sister of that fellow "employee" as a consequence of Paragraph **a.** above.

6. Care, Custody Or Control

"Property damage" to or "covered pollution cost or expense" involving property owned or transported by the "insured" or in the "insured's" care, custody or control. But this exclusion does not apply to liability assumed under a sidetrack agreement.

7. Handling Of Property

"Bodily injury" or "property damage" resulting from the handling of property:

- a. Before it is moved from the place where it is accepted by the "insured" for movement into or onto the covered "auto"; or
- **b.** After it is moved from the covered "auto" to the place where it is finally delivered by the "insured".

8. Movement Of Property By Mechanical Device

"Bodily injury" or "property damage" resulting from the movement of property by a mechanical device (other than a hand truck) unless the device is attached to the covered "auto".

9. Operations

"Bodily injury" or "property damage" arising out of the operation of:

- a. Any equipment listed in Paragraphs 6.b. and 6.c. of the definition of "mobile equipment"; or
- **b.** Machinery or equipment that is on, attached to or part of a land vehicle that would qualify under the definition of "mobile equipment" if it were not subject to a compulsory or financial responsibility law or other motor vehicle insurance law where it is licensed or principally garaged.

10. Completed Operations

"Bodily injury" or "property damage" arising out of your work after that work has been completed or abandoned.

In this exclusion, your work means:

- a. Work or operations performed by you or on your behalf; and
- **b.** Materials, parts or equipment furnished in connection with such work or operations.

Your work includes warranties or representations made at any time with respect to the fitness, quality, durability or performance of any of the items included in Paragraph **a.** or **b.** above.

Your work will be deemed completed at the earliest of the following times:

- (1) When all of the work called for in your contract has been completed;
- (2) When all of the work to be done at the site has been completed if your contract calls for work at more than one site; or

(3) When that part of the work done at a job site has been put to its intended use by any person or organization other than another contractor or subcontractor working on the same project.

Work that may need service, maintenance, correction, repair or replacement, but which is otherwise complete, will be treated as completed.

11. Pollution

"Bodily injury" or "property damage" arising out of the actual, alleged or threatened discharge, dispersal, seepage, migration, release or escape of "pollutants":

- **a.** That are, or that are contained in any property that is:
 - Being transported or towed by, handled or handled for movement into, onto or from the covered "auto";
 - (2) Otherwise in the course of transit by or on behalf of the "insured"; or
 - (3) Being stored, disposed of, treated or processed in or upon the covered "auto";
- **b.** Before the "pollutants" or any property in which the "pollutants" are contained are moved from the place where they are accepted by the "insured" for movement into or onto the covered "auto"; or
- **c.** After the "pollutants" or any property in which the "pollutants" are contained are moved from the covered "auto" to the place where they are finally delivered, disposed of or abandoned by the "insured".

Paragraph **a.** above does not apply to fuels, lubricants, fluids, exhaust gases or other similar "pollutants" that are needed for or result from the normal electrical, hydraulic or mechanical functioning of the covered "auto" or its parts if:

- (1) The "pollutants" escape, seep, migrate or are discharged, dispersed or released directly from an "auto" part designed by its manufacturer to hold, store, receive or dispose of such "pollutants"; and
- (2) The "bodily injury", "property damage" or "covered pollution cost or expense" does not arise out of the operation of any equipment listed in Paragraphs 6.b. and 6.c. of the definition of "mobile equipment".

Paragraphs **b.** and **c.** above of this exclusion do not apply to "accidents" that occur away from premises owned by or rented to an "insured" with respect to "pollutants" not in or upon a covered "auto" if:

- (a) The "pollutants" or any property in which the "pollutants" are contained are upset, overturned or damaged as a result of the maintenance or use of a covered "auto"; and
- (b) The discharge, dispersal, seepage, migration, release or escape of the "pollutants" is caused directly by such upset, overturn or damage.

12. War

"Bodily injury" or "property damage" arising directly or indirectly out of:

- a. War, including undeclared or civil war;
- b. Warlike action by a military force, including action in hindering or defending against an actual or expected attack, by any government, sovereign or other authority using military personnel or other agents; or
- **c.** Insurrection, rebellion, revolution, usurped power or action taken by governmental authority in hindering or defending against any of these.

13. Racing

Covered "autos" while used in any professional or organized racing or demolition contest or stunting activity, or while practicing for such contest or activity. This insurance also does not apply while that covered "auto" is being prepared for such a contest or activity.

14. Unmanned Aircraft

"Bodily injury" or "property damage" arising out of the ownership, maintenance or use of "unmanned aircraft".

C. Limit Of Insurance

Regardless of the number of covered "autos", "insureds", premiums paid, claims made or vehicles involved in the "accident", the most we will pay for the total of all damages and "covered pollution cost or expense" combined resulting from any one "accident" is the Limit Of Insurance for Covered Autos Liability Coverage shown in the Declarations. All "bodily injury", "property damage" and "covered pollution cost or expense" resulting from continuous or repeated exposure to substantially the same conditions will be considered as resulting from one "accident".

No one will be entitled to receive duplicate payments for the same elements of "loss" under this Coverage Form and any Medical Payments Coverage endorsement, Uninsured Motorists Coverage endorsement or Underinsured Motorists Coverage endorsement attached to this Coverage Part.

SECTION III – PHYSICAL DAMAGE COVERAGE

A. Coverage

1. We will pay for "loss" to a covered "auto" or its equipment under:

a. Comprehensive Coverage

From any cause except:

- (1) The covered "auto's" collision with another object; or
- (2) The covered "auto's" overturn.

b. Specified Causes Of Loss Coverage

Caused by:

- (1) Fire, lightning or explosion;
- (2) Theft;
- (3) Windstorm, hail or earthquake;
- (4) Flood;
- (5) Mischief or vandalism; or
- (6) The sinking, burning, collision or derailment of any conveyance transporting the covered "auto".

c. Collision Coverage

Caused by:

- (1) The covered "auto's" collision with another object; or
- (2) The covered "auto's" overturn.

2. Towing And Labor

We will pay up to the limit shown in the Declarations for towing and labor costs incurred each time a covered "auto" that is a private passenger type, light truck or medium truck is disabled. However, the labor must be performed at the place of disablement.

3. Glass Breakage – Hitting A Bird Or Animal – Falling Objects Or Missiles

If you carry Comprehensive Coverage for the damaged covered "auto", we will pay for the following under Comprehensive Coverage:

- a. Glass breakage;
- **b.** "Loss" caused by hitting a bird or animal; and
- c. "Loss" caused by falling objects or missiles.

However, you have the option of having glass breakage caused by a covered "auto's" collision or overturn considered a "loss" under Collision Coverage.

4. Coverage Extensions

a. Transportation Expenses

We will pay up to \$30 per day, to a maximum of \$900, for temporary transportation expense incurred by you because of the total theft of a covered "auto" of the private passenger type. We will pay only for those covered "autos" for which you carry either Comprehensive or Specified Causes Of Loss Coverage. We will pay for temporary transportation expenses incurred during the period beginning 48 hours after the theft and ending, regardless of the Policv's expiration, when the covered "auto" is returned to use or we pay for its "loss".

b. Loss Of Use Expenses

For Hired Auto Physical Damage, we will pay expenses for which an "insured" becomes legally responsible to pay for loss of use of a vehicle rented or hired without a driver under a written rental contract or agreement. We will pay for loss of use expenses if caused by:

- (1) Other than collision only if the Declarations indicates that Comprehensive Coverage is provided for any covered "auto";
- (2) Specified Causes of Loss only if the Declarations indicates that Specified Causes Of Loss Coverage is provided for any covered "auto"; or

(3) Collision only if the Declarations indicates that Collision Coverage is provided for any covered "auto".

However, the most we will pay for any expenses for loss of use is \$30 per day, to a maximum of \$900.

B. Exclusions

1. We will not pay for "loss" caused by or resulting from any of the following. Such "loss" is excluded regardless of any other cause or event that contributes concurrently or in any sequence to the "loss".

a. Nuclear Hazard

- (1) The explosion of any weapon employing atomic fission or fusion; or
- (2) Nuclear reaction or radiation, or radioactive contamination, however caused.

b. War Or Military Action

- (1) War, including undeclared or civil war;
- (2) Warlike action by a military force, including action in hindering or defending against an actual or expected attack, by any government, sovereign or other authority using military personnel or other agents; or
- (3) Insurrection, rebellion, revolution, usurped power or action taken by governmental authority in hindering or defending against any of these.
- 2. We will not pay for "loss" to any covered "auto" while used in any professional or organized racing or demolition contest or stunting activity, or while practicing for such contest or activity. We will also not pay for "loss" to any covered "auto" while that covered "auto" is being prepared for such a contest or activity.
- 3. We will not pay for "loss" due and confined to:
 - **a.** Wear and tear, freezing, mechanical or electrical breakdown.
 - **b.** Blowouts, punctures or other road damage to tires.

This exclusion does not apply to such "loss" resulting from the total theft of a covered "auto".

- **4.** We will not pay for "loss" to any of the following:
 - a. Tapes, records, discs or other similar audio, visual or data electronic devices designed for use with audio, visual or data electronic equipment.
 - **b.** Any device designed or used to detect speed-measuring equipment, such as radar or laser detectors, and any jamming apparatus intended to elude or disrupt speed-measuring equipment.
 - **c.** Any electronic equipment, without regard to whether this equipment is permanently installed, that reproduces, receives or transmits audio, visual or data signals.
 - **d.** Any accessories used with the electronic equipment described in Paragraph **c.** above.
- 5. Exclusions 4.c. and 4.d. do not apply to equipment designed to be operated solely by use of the power from the "auto's" electrical system that, at the time of "loss", is:
 - **a.** Permanently installed in or upon the covered "auto";
 - Removable from a housing unit which is permanently installed in or upon the covered "auto";
 - c. An integral part of the same unit housing any electronic equipment described in Paragraphs a. and b. above; or
 - **d.** Necessary for the normal operation of the covered "auto" or the monitoring of the covered "auto's" operating system.
- 6. We will not pay for "loss" to a covered "auto" due to "diminution in value".

C. Limits Of Insurance

- **1.** The most we will pay for:
 - a. "Loss" to any one covered "auto" is the lesser of:
 - (1) The actual cash value of the damaged or stolen property as of the time of the "loss"; or
 - (2) The cost of repairing or replacing the damaged or stolen property with other property of like kind and quality.

- **b.** All electronic equipment that reproduces, receives or transmits audio, visual or data signals in any one "loss" is \$1,000, if, at the time of "loss", such electronic equipment is:
 - Permanently installed in or upon the covered "auto" in a housing, opening or other location that is not normally used by the "auto" manufacturer for the installation of such equipment;
 - (2) Removable from a permanently installed housing unit as described in Paragraph b.(1) above; or
 - (3) An integral part of such equipment as described in Paragraphs **b.(1)** and **b.(2)** above.
- 2. An adjustment for depreciation and physical condition will be made in determining actual cash value in the event of a total "loss".
- **3.** If a repair or replacement results in better than like kind or quality, we will not pay for the amount of the betterment.

D. Deductible

For each covered "auto", our obligation to pay for, repair, return or replace damaged or stolen property will be reduced by the applicable deductible shown in the Declarations prior to the application of the Limit Of Insurance, provided that:

- 1. The Comprehensive or Specified Causes Of Loss Coverage deductible applies only to "loss" caused by:
 - **a.** Theft or mischief or vandalism; or
 - b. All perils.
- 2. Regardless of the number of covered "autos" damaged or stolen, the maximum deductible applicable for all "loss" in any one event caused by:
 - **a.** Theft or mischief or vandalism; or
 - **b.** All perils,

will be equal to five times the highest deductible applicable to any one covered "auto" on the Policy for Comprehensive or Specified Causes Of Loss Coverage. The application of the highest deductible used to calculate the maximum deductible will be made regardless of which covered "autos" were damaged or stolen in the "loss".

SECTION IV – BUSINESS AUTO CONDITIONS

The following conditions apply in addition to the Common Policy Conditions:

A. Loss Conditions

1. Appraisal For Physical Damage Loss

If you and we disagree on the amount of "loss", either may demand an appraisal of the "loss". In this event, each party will select a competent appraiser. The two appraisers will select a competent and impartial umpire. The appraisers will state separately the actual cash value and amount of "loss". If they fail to agree, they will submit their differences to the umpire. A decision agreed to by any two will be binding. Each party will:

- a. Pay its chosen appraiser; and
- **b.** Bear the other expenses of the appraisal and umpire equally.

If we submit to an appraisal, we will still retain our right to deny the claim.

2. Duties In The Event Of Accident, Claim, Suit Or Loss

We have no duty to provide coverage under this Policy unless there has been full compliance with the following duties:

- a. In the event of "accident", claim, "suit" or "loss", you must give us or our authorized representative prompt notice of the "accident" or "loss". Include:
 - (1) How, when and where the "accident" or "loss" occurred;
 - (2) The "insured's" name and address; and
 - (3) To the extent possible, the names and addresses of any injured persons and witnesses.
- **b.** Additionally, you and any other involved "insured" must:
 - (1) Assume no obligation, make no payment or incur no expense without our consent, except at the "insured's" own cost.
 - (2) Immediately send us copies of any request, demand, order, notice, summons or legal paper received concerning the claim or "suit".

- (3) Cooperate with us in the investigation or settlement of the claim or defense against the "suit".
- (4) Authorize us to obtain medical records or other pertinent information.
- (5) Submit to examination, at our expense, by physicians of our choice, as often as we reasonably require.
- **c.** If there is "loss" to a covered "auto" or its equipment, you must also do the following:
 - (1) Promptly notify the police if the covered "auto" or any of its equipment is stolen.
 - (2) Take all reasonable steps to protect the covered "auto" from further damage. Also keep a record of your expenses for consideration in the settlement of the claim.
 - (3) Permit us to inspect the covered "auto" and records proving the "loss" before its repair or disposition.
 - (4) Agree to examinations under oath at our request and give us a signed statement of your answers.

3. Legal Action Against Us

No one may bring a legal action against us under this Coverage Form until:

- **a.** There has been full compliance with all the terms of this Coverage Form; and
- **b.** Under Covered Autos Liability Coverage, we agree in writing that the "insured" has an obligation to pay or until the amount of that obligation has finally been determined by judgment after trial. No one has the right under this Policy to bring us into an action to determine the "insured's" liability.

4. Loss Payment – Physical Damage Coverages

At our option, we may:

- a. Pay for, repair or replace damaged or stolen property;
- Return the stolen property, at our expense.
 We will pay for any damage that results to the "auto" from the theft; or
- **c.** Take all or any part of the damaged or stolen property at an agreed or appraised value.

If we pay for the "loss", our payment will include the applicable sales tax for the damaged or stolen property.

5. Transfer Of Rights Of Recovery Against Others To Us

If any person or organization to or for whom we make payment under this Coverage Form has rights to recover damages from another, those rights are transferred to us. That person or organization must do everything necessary to secure our rights and must do nothing after "accident" or "loss" to impair them.

B. General Conditions

1. Bankruptcy

Bankruptcy or insolvency of the "insured" or the "insured's" estate will not relieve us of any obligations under this Coverage Form.

2. Concealment, Misrepresentation Or Fraud

This Coverage Form is void in any case of fraud by you at any time as it relates to this Coverage Form. It is also void if you or any other "insured", at any time, intentionally conceals or misrepresents a material fact concerning:

- **a.** This Coverage Form;
- **b.** The covered "auto";
- c. Your interest in the covered "auto"; or
- d. A claim under this Coverage Form.

3. Liberalization

If we revise this Coverage Form to provide more coverage without additional premium charge, your policy will automatically provide the additional coverage as of the day the revision is effective in your state.

4. No Benefit To Bailee – Physical Damage Coverages

We will not recognize any assignment or grant any coverage for the benefit of any person or organization holding, storing or transporting property for a fee regardless of any other provision of this Coverage Form.

5. Other Insurance

- a. For any covered "auto" you own, this Coverage Form provides primary insurance. For any covered "auto" you don't own, the insurance provided by this Coverage Form is excess over any other collectible insurance. However, while a covered "auto" which is a "trailer" is connected to another vehicle, the Covered Autos Liability Coverage this Coverage Form provides for the "trailer" is:
 - (1) Excess while it is connected to a motor vehicle you do not own; or

- (2) Primary while it is connected to a covered "auto" you own.
- b. For Hired Auto Physical Damage Coverage, any covered "auto" you lease, hire, rent or borrow is deemed to be a covered "auto" you own. However, any "auto" that is leased, hired, rented or borrowed with a driver is not a covered "auto".
- **c.** Regardless of the provisions of Paragraph **a.** above, this Coverage Form's Covered Autos Liability Coverage is primary for any liability assumed under an "insured contract".
- **d.** When this Coverage Form and any other Coverage Form or policy covers on the same basis, either excess or primary, we will pay only our share. Our share is the proportion that the Limit of Insurance of our Coverage Form bears to the total of the limits of all the Coverage Forms and policies covering on the same basis.

6. Premium Audit

- a. The estimated premium for this Coverage Form is based on the exposures you told us you would have when this Policy began. We will compute the final premium due when we determine your actual exposures. The estimated total premium will be credited against the final premium due and the first Named Insured will be billed for the balance, if any. The due date for the final premium or retrospective premium is the date shown as the due date on the bill. If the estimated total premium exceeds the final premium due, the first Named Insured will get a refund.
- **b.** If this Policy is issued for more than one year, the premium for this Coverage Form will be computed annually based on our rates or premiums in effect at the beginning of each year of the Policy.

7. Policy Period, Coverage Territory

Under this Coverage Form, we cover "accidents" and "losses" occurring:

- **a.** During the policy period shown in the Declarations; and
- **b.** Within the coverage territory.

The coverage territory is:

- (1) The United States of America;
- (2) The territories and possessions of the United States of America;
- (3) Puerto Rico;
- (4) Canada; and

(5) Anywhere else in the world if a covered "auto" of the private passenger type is leased, hired, rented or borrowed without a driver for a period of 30 days or less,

provided that the "insured's" responsibility to pay damages is determined in a "suit" on the merits, in the United States of America, the territories and possessions of the United States of America, Puerto Rico or Canada, or in a settlement we agree to.

We also cover "loss" to, or "accidents" involving, a covered "auto" while being transported between any of these places.

8. Two Or More Coverage Forms Or Policies Issued By Us

If this Coverage Form and any other Coverage Form or policy issued to you by us or any company affiliated with us applies to the same "accident", the aggregate maximum Limit of Insurance under all the Coverage Forms or policies shall not exceed the highest applicable Limit of Insurance under any one Coverage Form or policy. This condition does not apply to any Coverage Form or policy issued by us or an affiliated company specifically to apply as excess insurance over this Coverage Form.

SECTION V – DEFINITIONS

- A. "Accident" includes continuous or repeated exposure to the same conditions resulting in "bodily injury" or "property damage".
- B. "Auto" means:
 - **1.** A land motor vehicle, "trailer" or semitrailer designed for travel on public roads; or
 - 2. Any other land vehicle that is subject to a compulsory or financial responsibility law or other motor vehicle insurance law where it is licensed or principally garaged.

However, "auto" does not include "mobile equipment".

- **C.** "Bodily injury" means bodily injury, sickness or disease sustained by a person, including death resulting from any of these.
- **D.** "Covered pollution cost or expense" means any cost or expense arising out of:
 - 1. Any request, demand, order or statutory or regulatory requirement that any "insured" or others test for, monitor, clean up, remove, contain, treat, detoxify or neutralize, or in any way respond to, or assess the effects of, "pollutants"; or

2. Any claim or "suit" by or on behalf of a governmental authority for damages because of testing for, monitoring, cleaning up, removing, containing, treating, detoxifying or neutralizing, or in any way responding to, or assessing the effects of, "pollutants".

"Covered pollution cost or expense" does not include any cost or expense arising out of the actual, alleged or threatened discharge, dispersal, seepage, migration, release or escape of "pollutants":

- **a.** That are, or that are contained in any property that is:
 - (1) Being transported or towed by, handled or handled for movement into, onto or from the covered "auto";
 - (2) Otherwise in the course of transit by or on behalf of the "insured"; or
 - (3) Being stored, disposed of, treated or processed in or upon the covered "auto";
- **b.** Before the "pollutants" or any property in which the "pollutants" are contained are moved from the place where they are accepted by the "insured" for movement into or onto the covered "auto"; or
- **c.** After the "pollutants" or any property in which the "pollutants" are contained are moved from the covered "auto" to the place where they are finally delivered, disposed of or abandoned by the "insured".

Paragraph **a.** above does not apply to fuels, lubricants, fluids, exhaust gases or other similar "pollutants" that are needed for or result from the normal electrical, hydraulic or mechanical functioning of the covered "auto" or its parts, if:

- (1) The "pollutants" escape, seep, migrate or are discharged, dispersed or released directly from an "auto" part designed by its manufacturer to hold, store, receive or dispose of such "pollutants"; and
- (2) The "bodily injury", "property damage" or "covered pollution cost or expense" does not arise out of the operation of any equipment listed in Paragraph 6.b. or 6.c. of the definition of "mobile equipment".

Paragraphs **b.** and **c.** above do not apply to "accidents" that occur away from premises owned by or rented to an "insured" with respect to "pollutants" not in or upon a covered "auto" if:

- (a) The "pollutants" or any property in which the "pollutants" are contained are upset, overturned or damaged as a result of the maintenance or use of a covered "auto"; and
- (b) The discharge, dispersal, seepage, migration, release or escape of the "pollutants" is caused directly by such upset, overturn or damage.
- E. "Diminution in value" means the actual or perceived loss in market value or resale value which results from a direct and accidental "loss".
- F. "Employee" includes a "leased worker".
 "Employee" does not include a "temporary worker".
- **G.** "Insured" means any person or organization qualifying as an insured in the Who Is An Insured provision of the applicable coverage. Except with respect to the Limit of Insurance, the coverage afforded applies separately to each insured who is seeking coverage or against whom a claim or "suit" is brought.
- **H**. "Insured contract" means:
 - 1. A lease of premises;
 - 2. A sidetrack agreement;
 - Any easement or license agreement, except in connection with construction or demolition operations on or within 50 feet of a railroad;
 - An obligation, as required by ordinance, to indemnify a municipality, except in connection with work for a municipality;
 - 5. That part of any other contract or agreement pertaining to your business (including an indemnification of a municipality in connection with work performed for a municipality) under which you assume the tort liability of another to pay for "bodily injury" or "property damage" to a third party or organization. Tort liability means a liability that would be imposed by law in the absence of any contract or agreement; or

6. That part of any contract or agreement entered into, as part of your business, pertaining to the rental or lease, by you or any of your "employees", of any "auto". However, such contract or agreement shall not be considered an "insured contract" to the extent that it obligates you or any of your "employees" to pay for "property damage" to any "auto" rented or leased by you or any of your "employees".

An "insured contract" does not include that part of any contract or agreement:

- a. That indemnifies a railroad for "bodily injury" or "property damage" arising out of construction or demolition operations, within 50 feet of any railroad property and affecting any railroad bridge or trestle, tracks, roadbeds, tunnel, underpass or crossing;
- **b.** That pertains to the loan, lease or rental of an "auto" to you or any of your "employees", if the "auto" is loaned, leased or rented with a driver; or
- **c.** That holds a person or organization engaged in the business of transporting property by "auto" for hire harmless for your use of a covered "auto" over a route or territory that person or organization is authorized to serve by public authority.
- I. "Leased worker" means a person leased to you by a labor leasing firm under an agreement between you and the labor leasing firm to perform duties related to the conduct of your business. "Leased worker" does not include a "temporary worker".
- J. "Loss" means direct and accidental loss or damage.
- **K.** "Mobile equipment" means any of the following types of land vehicles, including any attached machinery or equipment:
 - Bulldozers, farm machinery, forklifts and other vehicles designed for use principally off public roads;
 - 2. Vehicles maintained for use solely on or next to premises you own or rent;
 - 3. Vehicles that travel on crawler treads;
 - **4.** Vehicles, whether self-propelled or not, maintained primarily to provide mobility to permanently mounted:
 - **a.** Power cranes, shovels, loaders, diggers or drills; or
 - **b.** Road construction or resurfacing equipment such as graders, scrapers or rollers;

- 5. Vehicles not described in Paragraph 1., 2., 3. or 4. above that are not self-propelled and are maintained primarily to provide mobility to permanently attached equipment of the following types:
 - **a.** Air compressors, pumps and generators, including spraying, welding, building cleaning, geophysical exploration, lighting and well-servicing equipment; or
 - **b.** Cherry pickers and similar devices used to raise or lower workers; or
- 6. Vehicles not described in Paragraph 1., 2., 3. or 4. above maintained primarily for purposes other than the transportation of persons or cargo. However, self-propelled vehicles with the following types of permanently attached equipment are not "mobile equipment" but will be considered "autos":
 - **a.** Equipment designed primarily for:
 - (1) Snow removal;
 - (2) Road maintenance, but not construction or resurfacing; or
 - (3) Street cleaning;
 - **b.** Cherry pickers and similar devices mounted on automobile or truck chassis and used to raise or lower workers; and
 - **c.** Air compressors, pumps and generators, including spraying, welding, building cleaning, geophysical exploration, lighting or well-servicing equipment.

However, "mobile equipment" does not include land vehicles that are subject to a compulsory or financial responsibility law or other motor vehicle insurance law where it is licensed or principally garaged. Land vehicles subject to a compulsory or financial responsibility law or other motor vehicle insurance law are considered "autos".

- L. "Pollutants" means any solid, liquid, gaseous or thermal irritant or contaminant, including smoke, vapor, soot, fumes, acids, alkalis, chemicals and waste. Waste includes materials to be recycled, reconditioned or reclaimed.
- **M.** "Property damage" means damage to or loss of use of tangible property.
- **N.** "Suit" means a civil proceeding in which:
 - **1.** Damages because of "bodily injury" or "property damage"; or
 - 2. A "covered pollution cost or expense";

to which this insurance applies, are alleged.

"Suit" includes:

- a. An arbitration proceeding in which such damages or "covered pollution costs or expenses" are claimed and to which the "insured" must submit or does submit with our consent; or
- **b.** Any other alternative dispute resolution proceeding in which such damages or "covered pollution costs or expenses" are claimed and to which the insured submits with our consent.
- **O.** "Temporary worker" means a person who is furnished to you to substitute for a permanent "employee" on leave or to meet seasonal or shortterm workload conditions.
- P. "Trailer" includes semitrailer.
- Q. "Unmanned aircraft" means an aircraft that is not:
 - 1. Designed;
 - 2. Manufactured; or
 - 3. Modified after manufacture;

to be controlled directly by a person from within or on the aircraft.

AMENDMENT TO ANIMAL SHELTER OPERATOR AGREEMENT

This Amendment of the Agreement, entered into this 20th day of 2024, by and between the CITY OF ALAMEDA, a municipal corporation (hereinafter "the City") and FRIENDS OF THE ALAMEDA ANIMAL SHELTER, a California non-profit public benefit corporation, whose address is 1590 Fortmann Way, Alameda, CA 94501, (hereinafter "Provider"), is made with reference to the following:

RECITALS:

A. On July 1, 2021, an agreement was entered into by and between the City and Provider (hereinafter "Agreement") in an amount not to exceed \$11,574,639, for operations of the Alameda Animal Shelter

B. Whereas, the City Council authorized the City Manager to execute this Agreement as Amended on <u>June 18, 2024</u>.

C. The City and Provider desire to modify the Agreement for Fiscal Year 2023-24 due to a significant increase in intake which caused costs for staff and medical care to increase.

NOW, THEREFORE, it is mutually agreed by and between the undersigned parties as follows:

1. Paragraph 3, COMPENSATION TO PROVIDER, is modified to read as follows:

a. By the 7th day of each month, Provider shall submit to the City an invoice for the total amount of work done the previous month. Pricing and accounting of charges are to be according to the fee schedule as set forth in <u>Exhibit B-1</u> and incorporated herein by this reference.

b. Provider shall be compensated for the services performed in accordance with the original contract. Additionally, Provider shall be compensated for the First Amendment, covering services performed during the period between July 2023 and June 30, 2024, at the rate set forth in Exhibit B-1 of the First Amendment. Additional compensation for services performed pursuant to the First Amendment shall not exceed \$186,000. Total Compensation for this Agreement shall not exceed \$11,760,639.

2. Except as expressly modified herein, all other terms and covenants set forth in the Agreement shall remain the same and shall be in full force and effect.

Signatures on following page

IN WITNESS WHEREOF, the parties hereto have caused this modification of Agreement to be executed on the day and year first above written.

FRIENDS OF THE ALAMEDA ANIMAL SHELTER A California non-profit public Benefit corporation

By John L. Lipp Title CEO

CITY OF ALAMEDA A Municipal Corporation

DocuSigned by: Junifer Off 645BD87E45D243E. By:

Jennifer Ott City Manager

RECOMMENDED FOR APPROVAL:

By: Sarah Henry

Communications & Legislative Affairs Officer

APPROVED AS TO FORM: City Attorney

DocuSigned by: Cara Silver By: -9326AF59A39F47B.

Cara Silver Special Counsel

Exhibit B-1 Exhibit B-1 To: Start Herry, Communications & Lagislative Aflars Office, City of Alameda Exhibit B-1 EXR: Start Herry, Communications & Lagislative Aflars Office, City of Alameda Exhibit B-1 EXR: Start Herry, Communications & Lagislative Aflars Office, City of Alameda Exhibit B-1 EXR: Start Herry, Communications & Lagislative Aflars Office, City of Alameda Exhibit B-1 EXR: Marky B-2024 Exhibit B-1 Exhibit B-1 The increase of incoming animal care staffing Exhibit B-1 Exhibit B-1 Exhibit B-1 Exhibit B-1 Exhibit B-1 Exhibit B-1 The increase of incoming animal care staffing Exhibit B-1 Exhibit B-1 Exhibit B-1 Exhibit B-1 Exhibit B-1 Exhibit B-1 Are started previously, the contract is not keeping pace with the true costs for cons, state-mandated Animal Care services. This is the result of serval factors including: Exhibit B-1 Exhibit B-1 Exhibit B-1 Exhibit B-1 Exhibit B-1 Are started previously, the contract is not keeping pace with the true costs for cons, state-mandated Animal Care services. This is the result of serval of start is a started pacing instart to state mandated position are not competitive or equilable compar	UM Sarah Henry, Communications & Legislative Affairs Officer, City of Alameda John L. Lipp, FAAS CEO Budget Adjustment for FAAS Fee for Service Contract – Updated May 8, 2024 The opportunity to submit this mid-year budget request to address the projected deficit of \$185,544 for FY 23/24 budget. The opportunity to submit this mid-year budget request to address the projected deficit of \$185,544 for FY 23/24 budget. The opportunity to submit this mid-year budget request to address the projected deficit of \$185,544 for FY 23/24 budget. The opportunity to submit this mid-year budget request to address the projected deficit of \$185,544 for FY 23/24 budget. The opportunity to submit this mid-year budget request to address the projected deficit of \$185,544 for FY 23/24 budget. Tal Inflation and the need for additional animal care state-mandated Animal Care services. This is the result of several factors including: Tal Inflation and the need for additional animal care state-mandated Animal Care services. This is the result of several factors including: Tal Inflation and the need for additional animal care state-mandated Animal Care services. This is the result of several factors including: Tal Inflation and the need for additional animal care state-mandated wates for key, state-mandated positions are not competitive or equitable compared to other Bay shelters. Tage and out-of-date facility, and the condition of the animals coming into the shelter; both behaviorally and medically.
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FAAS continues to privately fundraise and significantly leverage public support to sustain innovative programs that help keep people and their pets stay together (and out of the shelter) and we provide exceptional care and positive outcomes for our community's lost, homeless and abandoned animals. The prevention-based programs actually save the city money by keeping animals out of the shelter the opening of our privately-funded Animal Medical Services & Training Campus and the hiring of a FT Shelter Veterinarian will help to off-set rising costs of care by bringing these critically needed services. <u>https://www.alamedaanimalshelter.org/about/fams/</u>	s actual reimbursements to date. Through March 2024, we have billed actual costs (with no overhead as is typical in other government contracts) of \$965,433 or 87.5% YTD of the available funds.
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We have for the furture, as well as plan for critically needed infrastructure projects at the	of our privately-funded Animal Medical Services & Training Campus and the hiring of a FT Shelter Veterinarian will help to off-set rising costs of care by bringing these critically needed services in- ://www.alamedaanimalshelter.org/about/fams/
we now to ward to updotted ways to close this years projected without or ward without the life-saving work that makes Alameda a model of human and animal support services.	We look forward to discussing ways to close this year's projected deficit for state-mandated services, sustainably budget for the future, as well as plan for critically needed infrastructure projects at the main shelter. Thank you for your support as we work together to maximize our private-public partnership and continue the life-saving work that makes Alameda a model of human and animal support services.

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<u>Table A - Intake</u>

July 2023 – March 2024 Total Animals = 733

Average Live Release Rate = 96.55%

	Adoptions 564	Iransters 28	Owner 107	Euthanasia 25	Died 17
Dogs 297	173	13	87		4
	372	12	20	16	12
🕈 Other 🛛 11	19	3	0	0	1
Live Release Rate 96.55%					

July 2022 – March 2023 Total Animals = 632

Average Live Release Rate = 96.47

			ى بىرى بىرى بىرى بىرى بىرى بىرى بىرى بى		Retrined to		
DTALS		Live Intake 632	Adoptions 532	Transfers 29	Owner 123	Euthanasia 25	Died 7
E	Dogs	262	137	11	79		1
5	Cats	325	355	്ന്	44	17	6
ŧ	Other	45	40	15	0	0	Ó
live	Live Release Rate	96.47%					

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		Died	9	0	9	0	
:= 96.09		Euthanasia	19	10	6	0	
Average Live Release Rate = 96.09		Returned to Owner	133	101	28	4	
Average Li		Transfers	4	10	8	26	
ls = 462		Adoptions	290	76	192	22	
Total Animals = 462		Live Intake	462	183	232	47	96.09%
July 2021 – March 2022	SHELTER STATS		<u>OTALS</u>	Dogs	💰 Cats	📌 Other	Live Release Rate

S. Sec.

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Table B – FAAS Annual Budget for State Mandated Services – FY 23/34

Payroll – 61000 \$877,234		Current Cap \$750,870		
	\$75(0,870		
	- 13a - 25 - 25a -		City funded positions per True Costs budget: \$877,234	The biggest variable in managing an open-intake animal shelter
	2 (M)		Operations Director, FT	Is the number of animals coming in and the starting levels required to care for those animals.
			Veterinary Assistant, FT	
	in a state of the		Adoptions and Foster Services Manager, FT	As a nonprofit, FAAS is able to be flexible in our staffing
	1941		Volunteer Engagement Manager, FT	models, but we have a core responsibility to maintain public
			Animal Care Manager, FT	safety, meet community standards for outcomes, and provide
			Senior Animal Care Team Lead, FT	hands-on care 7 davs/week, 365 days/year.
			Animal Care Team Members, FT and PT (175 hrs/wk)	
			Customer Service Associate(s), 2 FT	This year's budget showed a salary deficit of \$126,364 and,
			Finance Manager is charged 25% of salary to contract	based on actuals through March 2024, it will be closer to \$181,627.
			ED/CEO is charged 50% of salary to contract	
				FAAS tundraises and pay for additional positions including 50%
	-		FAAS funded positions per total budget: \$697,117	of the CEO/Executive Director, the South Shore Adoptions/Outreach staff, the Healthy Pets/Healthy People
			Community Services Manager	staff that work closely with social services providers and
			Community Services Coordinator/PT	address city priorities, as well as administrative and
			Outreach Manager	marketing/development positions.
	-		Customer Care Assoc South Shore	
			Communications Manager	In addition, FAAS pays for the contracted Medical Director
			Fund Development Manager	position. This will become a FT position in FY 24/25 at a
			Thrifty Kitty - Manager	projected base salary of \$150k.
			Thrifty Kitty - Asst Manager	-
			Thrifty Kitty - Sr Customer Service Assoc.	
			Thrifty Kitty - Customer Service Assoc.(2)	
			44 - 14 Jun - 20 Jun	

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Expense	FY 23/24 City Contract	FY 23/24 City Contract	Includes	Notes
	True Costs for State Mandated Services	Current Cap		
Shelter Expenses – 62000	\$274,000	\$234,530	Incudes: Contract Services, Spay/Neuter, Vet Services and Labs, Medications, Feed and Litter, Kennel Supplies, Microchips, Shelter Repairs	This year's budget showed a city deficit of \$39,470. Based on actuals through March 2024, we anticipate the actual deficit will be closer to \$32,674.
Occupancy – 63000	\$71,000	\$60,750	Includes: utilities, Janitorial, Telephone/Internet	This year's budget showed a city deficit of \$10,250. Based on actuals through March 2004, we anticipate coming in at the contracted cap amount.
Insurance – 64000	\$17,750	\$15,180	Includes: Liability and Property Insurance	This year's budget showed a city deficit of \$2,570. Based on actuals through March 2004, we anticipate coming in at the contracted cap amount.
Professional Services – 65000	\$45,750	\$39,150	Includes: 50% of Accounting/Audit and 75% of HR services and Payroll	This year's budget showed a city deficit of \$6,600. Based on actuals through March 2023, we anticipate coming in at the contracted cap amount.
Operating/Admin - 66100	\$2,000	\$1,710	Includes: Uniforms	Based on actuals through March 2024, we anticipate coming in at the contracted cap amount.
TOTAL EXPENSES \$1,287,734	\$1,287,734	\$1,102,190		

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Table C – City Contract YTD

	lul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr N	flay Ju	Mar Apr May Jun YTD		City Contract Actual Budget	Actu	al Budget
Salaries	75,661.50	68,044.39	75,661.50 68,044.39 71,133.92 78,448.70	78,448.70	80,660.92	85,905.81	84,106.44	84,106.44 76,760.12	78,651.30			699,373	.10 \$	699,373.10 \$ 750,870.00 \$ 877,234.00	Ş 8	877,234.00
Shelter Expenses	39,362.74	25,642.75	39,362.74 25,642.75 21,691.67 14,751.14	14,751.14	22,251.31	11,957.19	23,597.85	26,004.50	15,144.67			200,403	.82 \$	200,403.82 \$ 234,530.00 \$		274,000.00
Occupancy	2,987.18	2,987.18 3,916.58	2,806.49	3,844.45	4,338.31	5,409.77	5,521.38	7,313.13	5,599.36		-	41,736	41,736.65 \$	60,750.00 \$		71,000.00
Insurance		з	1						5,667.75			5,667	5,667.75 \$	15,180.00	ş	17,750.00
Professional Services	1,982.47	1,761.29	1,910.48	2,127.57	2,096.59	2,246.47	2,150.49	1,966.55	2,010.00			18,251	18,251.91 \$	39,150.00 \$		45,750.00
Operating/Admin	•	1			т	ı			•		_		ŝ	1,710.00	Ş	2,000.00
TOTAL	119,993.89	99,365.01	TOTAL 119,993.89 99,365.01 97,542.56 99,171.86	-	109,347.13	109,347.13 105,519.24 115,376.16 112,044.30 107,073.08	115,376.16	112,044.30	107,073.08			965,433	.23 \$	965,433.23 \$ 1,102,190.00 \$ 1,287,734.00	\$ 1,2	287,734.00
																10. MAG
Invoice Date	8/12/2023	9/14/2023	8/12/2023 9/14/2023 10/27/2023 11/13/2023		12/14/2023	1/14/2024 2/20/2024	2/20/2024	3/12/2024	4/11/2024							
Paid Date	8/31/2023	10/1/2023	8/31/2023 10/1/2023 11/10/2023 12/1/2023	12/1/2023	1/5/2024	2/9/2024	3/15/2024	4/5/2024		_	_					

BYLAWS OF FRIENDS OF THE ALAMEDA ANIMAL SHELTER AMENDED AND RESTATED AS OF AUGUST 17, 2022 A California Nonprofit Public Benefit Corporation

ARTICLE I: NAME

The name of this corporation shall be **Friends of the Alameda Animal Shelter**. The business of the corporation shall be conducted as Friends of the Alameda Animal Shelter or as FAAS.

ARTICLE II: LOCATION

The principal executive office and the principal office for the transaction of the business of FAAS may be established at any place or places within or without the State of California by resolution of the Board of Directors.

The Board of Directors may at any time establish branch or subordinate offices at any place or places where the Corporation is qualified to transact business.

ARTICLE III: GENERAL AND SPECIFIC PURPOSES

The general purpose for which FAAS is organized is to engage in any lawful act or activity for which a corporation may be organized under the Nonprofit Public Benefit Corporation Law of California, provided, however, nothing in this Article III shall be construed to authorize this Corporation to carry on any activity for the profit of its officers, Directors or other persons or to distribute any gains, profits or dividends to any of its officers, Directors or other persons as such. Furthermore, nothing in this Article shall be construed as allowing the Corporation to engage in any activity forbidden under Section 501(c)(3) of the Internal Revenue Code.

The specific purpose of FAAS shall include without limitation, to shelter and care for abandoned companion animals, find them new homes, and to prevent animal cruelty through education and community programs.

ARTICLE IV: NONPARTISAN ACTIVITIES

This Corporation has been formed under the California Nonprofit Public Benefit Corporation Law for the public purposes described above, and it shall be nonprofit and nonpartisan. No substantial part of the activities of the Corporation shall consist of the publication or dissemination of materials with the purpose of attempting to influence legislation, and the Corporation shall not participate or intervene in any political campaign on behalf of any candidate for public office or for or against any cause or measure being submitted to the people for a vote. The Corporation shall not, except in any insubstantial degree, engage in any activities or exercise any powers that are not in furtherance of the purposes described above in this section.

ARTICLE V: DIRECTORS

5.1 Powers and Duties. Subject to the provisions of the California Nonprofit Corporation Law, the business and affairs of FAAS shall be managed, and all corporate powers shall be exercised, by or under the direction of the Board of Directors. The Board may delegate the management of the activities of the Corporation to any person or persons, or committee however composed, provided that the activities and affairs of the Corporation be managed and all corporate powers shall be exercised under the ultimate direction of the Board.

5.2 Qualification. Any individual who lives or works in the City of Alameda may serve as a director. Consideration may be given by the Board for nominations for qualified candidates not residing or working in Alameda.

5.3 Number. The Board of Directors shall consist of not less than 5 positions nor more than 15 positions, the exact number of Directors to be fixed by resolution of the Board.

5.4 Terms. The term of office for each director shall be two (2) years, commencing on the 1st day of July of the year they are first elected. A new director elected to fill a vacancy on the board shall serve for the remainder of the term of the new director's predecessor. A director may not serve more than four (4) full consecutive terms. An individual having served four (4) full consecutive terms as a director may not be elected or appointed to the board until one (1) year has elapsed since last having served as a director.

5.5 Restriction on "Interested Persons." Directors and members of committees may receive such compensation, if any, for their services, and such reimbursement of expenses, as may be determined by resolution of the Board of Directors to be just and reasonable. Directors may be compensated for rendering services to the Corporation in a capacity other than a Director, provided such compensation is reasonable and further provided that not more than forty-nine percent (49%) of the persons serving as Directors may be "interested persons," as defined in Section 5277 of the California Nonprofit Public Benefit Corporation Law or any successor provision. "Interested Persons" means:

[a] Any person currently being compensated by FAAS for services rendered to it within the previous twelve (12) months, whether as a full or part-time officer or other employee, independent contractor, or otherwise, excluding any reasonable compensation paid to a Director as Director; or

(b) Any brother, sister, ancestor, descendant, spouse, brother-in-law, sister-in-law, son-in-law, daughter-in-law, mother-in-law, or father-in-law of any such person.

5.6 Meetings. Regular meetings of the Board of Directors may be held at any place within the State of California that has been designated from time to time by resolution of the Board. In the absence of such designation, regular meetings shall be held at the principal executive office of the Corporation.

Special meetings of the Board of Directors for any purpose may be called at any time by the President. Special meetings shall be held at any place within the State of California that has been designated in the notice of the meeting or, if not stated in the notice, or if there is no notice, at the principal executive office of the Corporation. Notwithstanding the above provisions of this Section, a regular or special meeting of the Board of Directors may be held at any place consented to in writing by all the members of the Board of Directors, either before or after the meeting. If consents are given, they shall be filed with the minutes of the meeting.

Any meeting, regular or special, may be held by conference telephone or similar communication equipment, so long as all Directors participating in the meeting can hear one another, and all such Directors shall be deemed to be present in person at such meeting.

5.7 Annual Meeting. The annual meeting of the corporation and the board of directors shall be held in the final month of the corporation's fiscal year.

5.8 Waiver of Notice. Notice of a meeting need not be given to any director who signs the minutes of the meeting or signs a waiver of notice of the meeting. A director who attends a meeting and does not protest the lack of notice, waives any required notice to the director of the meeting.

5.9 Number of Meetings. The Board of Directors shall meet a minimum of 6 regular meetings per year and may set a specified time and place for its regular meetings. Once the Board of Directors sets the time for regular meetings, each Director shall receive notice, of the time and place that regular meetings shall be held. Subsequent to such notice, regular meetings shall be held without call. If the Board of Directors changes the time and place of regular meetings, each Director shall receive notice of the time and place of regular meetings.

5.10 Quorum. A majority of the directors shall constitute a quorum for the transaction of any business except adjournment. Whether or not a quorum is present, a majority of directors present may adjourn any meeting to another time and place. If the meeting is adjourned for more than 24 hours, notice of the adjournment shalt be given to any directors who were not present at the adjournment. A meeting at which a quorum is initially present may continue to transact business, notwithstanding the withdrawal of Directors, if any action taken

is approved by at least a majority of the required quorum for that meeting.

5.11 Voting. Act of the Board. If a quorum is present when a vote is taken, the affirmative vote of a majority of directors present is the act of the board, subject to the more stringent requirements related to such things as approval of contracts or transactions between corporations with common directorships. A director who is present is deemed to have assented to such action unless the director's dissent or abstention from the action taken is entered in the minutes.

5.12 Action Without Meeting. Any action that a board of directors is permitted to take may be taken by email. If all directors consent to take action without a meeting, the affirmative vote of the number of directors that would be necessary to take action at a meeting is the same number to take action without a meeting. All such consents shall be confirmed with the minutes of the proceedings of the board at the meeting following the vote taken.

5.13 Removal. Directors may be removed without cause by a simple majority of Directors then in office.

5.14 Resignations. Except as provide in this paragraph, any Director may resign, which resignation shall be effective on giving written notice to the President, the Secretary, or the Board of Directors, unless the notice specifies a later time for the resignation to become effective. No Director may resign if the Corporation would then be left without a duly elected Director or Directors in charge of its affairs, except upon notice to the Attorney General.

5.15 Vacancies. Vacancies on the board may be filled by approval of the board.

5.16 Rights of Inspection. Every director shall have the absolute right at any reasonable time to inspect the books, records and documents of the corporation for a purpose reasonably related to that person's interest as a director.

5.17 Compensation. Directors will not receive compensation for their service on the board.

ARTICLE VI: COMMITTEES

Committees of Directors.

The Board of Directors may, by resolution adopted by a majority of the Directors then in office, create one or more committees, including an executive committee, each consisting of two or more Directors, to serve at the discretion of the Board. Any committee, to the extent provided in the resolution of the Board, shall have all the authority of the Board, except that no committee, regardless of Board resolution, may:

- (a) Fill vacancies on the Board of Directors or in any committee which has the authority of the Board;
- (b) Fix compensation of the Directors for serving on the Board or on any committee;
- (c) Amend or repeal Bylaws or adopt new Bylaws;
- (d) Amend or repeal any resolution of the Board of Directors which by its express terms is not so amendable or repealable;
- (e) Appoint any other committees of the Board of Directors or the members of these committees;
- (f) Approve any transaction (1) between the Corporation and one or more of its Directors or (2) between the Corporation or any entity in which one or more of its Directors have a material financial interest; or
- (g) Expend corporate funds to support a nominee for Director after more persons have been nominated than can be elected.

The Board of Directors may, at any time, revoke or modify any or all of the authority so delegated to a committee, increase or decrease but not below two (2) the number of its members, and fill vacancies therein from the members of the Board.

ARTICLE VII: OFFICERS

7.1 Number. The officers of this corporation shall be the chief executive officer, the Chair of the Board, the vice president, the secretary and the treasurer. Any number of offices may be held by the same person, except that neither the Secretary nor the Treasurer may serve concurrently as the President.

7.2 Election of Officers. The Officers shall be elected at the annual meeting. . The officers of the Corporation shall be chosen by the Board of Directors, and each shall serve for a one-year term, at the discretion of the Board. Officers may serve up to three consecutive terms.

7.3 Removal of Officers. Any officer may be removed, with or without cause, by the Board of Directors with a majority vote, at any regular or special meeting of the Board, or at the annual meeting of the Corporation.

7.4 Resignation of Officers. Any officer may resign at any time by giving written notice to the Corporation. Any resignation shall take effect at the date of the receipt of that notice or at any later time specified in that notice; and, unless otherwise specified in that notice, the acceptance of the resignation shall not be necessary to

make it effective. Any resignation is without prejudice to the rights, if any of the Corporation under any contract to which the officer is a party.

7.5 Officer Vacancies. A vacancy in any office because of death, resignation, removal, disqualification, or any other cause shall be filled in the manner prescribed in these Bylaws for regular appointments to that office.

7.6 Powers and Duties of the Officers:

a. Chief Executive Officer. Subject to such supervisory powers as the board may give to the chair of the board, if any, the chief executive officer shall be the general manager of the corporation. The chief executive officer shall see that all orders and resolutions of the board are carried out. The chief executive officer shall have such other powers and duties as the board or the Bylaws may require. The Chief Executive Officer may also be known as the Executive Director.

b. Chair of the Board. The Chair of the Board shall preside at all board meeting and the annual meeting. The Chair of the Board shall exercise and perform such other powers and duties as the board may assign from time to time.

c. Vice President. The vice president shall act on behalf of the Chair of the Board in the event of the Chair's illness or absence including presiding at meetings.

d. Secretary. The secretary shall attend all board and annual meetings and keep minutes of the meetings in a book to be kept for that purpose. The secretary shall keep that book, along with the articles of incorporation and Bylaws, at the principal office of the corporation or at such other place as the board may direct. The minutes shall include the time and place of the meeting; whether the meeting was annual, general, or special; the notice given; a record of all votes and actions; and who was present. The secretary shall give or cause to be given notice of all meetings of the board. The secretary shall have such other powers and duties as the board or the Bylaws may require.

e. Treasurer. The treasurer shall keep and maintain, or cause to be kept and maintained, adequate and accurate books and accounts of the corporation's properties and transactions. The treasurer shall give to the directors such financial statements and reports as are required by law, by these Bylaws or by the board. The books of account shall be open to inspection by any director at all reasonable times.

The treasurer shall (i) deposit or cause to be deposited all money and other valuables in the name and to the credit of the corporation with such

depositories as the board may designate; (ii) disburse the corporation's funds as the board may order; (iii) render to the president and the board, when requested, an account of all transactions and of the financial condition of the corporation; and (iv) have such other powers and perform such other duties as the board or Bylaws may require.

ARTICLE VIII: MEMBERSHIP

This Corporation shall have no members.

ARTICLE IX: INDEMNIFICATION

The corporation shall, to the extent legally permissible, indemnify each person who may serve or who has served at any time as an officer, director, or employee of the corporation against all expenses and liabilities, including, without limitation, counsel fees, judgments, fines, excise taxes, penalties and settlement payments, reasonably incurred by or imposed upon such person in connection with any threatened, pending or completed action, suit or proceeding in which he or she may become involved by reason of his or her service in such capacity; provided that no indemnification shall be provided for any such person with respect to any matter as to which he or she shall have been finally adjudicated in any proceeding not to have acted in good faith in the reasonable belief that such action was in the best interests of the corporation; and further provided that any compromise or settlement payment shall be approved by a majority vote of a quorum of directors who are not at that time parties to the proceeding.

The indemnification provided hereunder shall inure to the benefit of the heirs, executors and administrators of persons entitled to indemnification hereunder. The right of indemnification under this Article shall be in addition to and not exclusive of all other rights to which any person may be entitled.

No amendment or repeal of the provisions of this Article which adversely affects the right of an indemnified person under this Article shall apply to such person with respect to those acts or omissions which occurred at any time prior to such amendment or repeal, unless such amendment or repeal was voted by or was made with the written consent of such indemnified person.

This Article constitutes a contract between the corporation and the indemnified officers, directors, and employees. No amendment or repeal of the provisions of this Article which adversely affects the right of an indemnified officer, director, or employee under this Article shall apply to such officer, director, or employee with respect to those acts or omissions which occurred at any time prior to such amendment or repeal.

ARTICLE X: CORPORATE ACTIONS

10.1 Contracts. The Board of Directors, except as otherwise provided in these Bylaws, may by resolution authorize any officer or the chief executive officer of FAAS to enter into any contract or execute and deliver any instrument in the name of and on behalf of the Corporation, and such authority may be general or confined to specific instances. Unless so authorized, no officer, agent, or employee shall have any power or authority to bind the Corporation by any contract or engagement or to pledge its credit or to render it liable monetarily for any purpose or in any amount.

10.2 Loans. No loans shall be contracted on behalf of the corporation and no evidence of indebtedness shall be issued in its name unless authorized by a majority of the Board of Directors.

10.3 Checks, Drafts. All checks and other negotiable instruments of the corporation shall be signed by the Chief Executive Officer or approved Board officers and shall be authorized, through the approval of the annual budget, by the board of directors. Any check for an amount exceeding \$5000 shall be signed by the Chief Executive Officer and one officer.

10.4 Deposits. All funds of the corporation not otherwise employed shall be promptly deposited to the credit of the corporation in a bank or other depository as the board of directors may authorize.

ARTICLE XI: FISCAL YEAR

The fiscal year of the corporation shall begin on July 1st and end on June 30th.

ARTICLE XII: REQUIRED REPORTS

The board of directors shall create an annual report within 180 days of the end of the fiscal year. The report shall contain financial statements, accomplishments and goals for the coming years.

ARTICLE XIII: CONFLICT OF INTEREST AND COMPENSATION APPROVAL POLICIES

For purposes of this provision, the term "interest" shall include personal interest, interest as director, officer, member, stockholder, shareholder, partner, manager, trustee or beneficiary of any concern and having an immediate family member who holds such an interest in any concern. The term "concern" shall mean any corporation, association, trust, partnership, limited liability entity, firm, person or other entity other than the organization.

No director or officer of the organization shall be disqualified from holding any office in the organization by reason of any interest in any concern. A director or officer of the organization shall not be disqualified from dealing, either as vendor, purchaser or otherwise, or contracting or entering into any other transaction with the organization

or with any entity of which the organization is an affiliate. No transaction of the organization shall be voidable by reason of the fact that any director or officer of the organization has an interest in the concern with which such transaction is entered into, provided:

a) The interest of such officer or director is fully disclosed to the Board of directors.

b) Such transaction is duly approved by the board of directors not so interested or connected as being in the best interests of the organization.

c) Payments to the interested officer or director are reasonable and do not exceed fair market value.

d) No interested officer or director may vote or lobby on the matter or be counted in determining the existence of a quorum at the meeting at which such transaction may be authorized.

e) The minutes of meetings at which such votes are taken shall record such disclosure, abstention, and rationale for approval.

13.1 Compensation Approval Policies. When approving compensation for employees, contractors, and any other compensation contract or arrangement, the board shall also comply with the following additional requirements and procedures:

a. The terms of compensation shall be approved by the board prior to the first payment of compensation.

b. all members of the board who approve compensation arrangements must not have a conflict of interest with respect to the compensation arrangement.

c. The board shall obtain and rely upon data on compensation paid by three comparable organizations in the same or similar communities for similar services.

d. The terms of compensation and the basis for approving them shall be recorded in the minutes of the meeting of the board that approved the compensation.

ARTICLE XIV: NOTICE

Unless otherwise provided for in these Bylaws any notice required shall be in writing except that oral notice if effective if it is reasonable under the circumstances and not prohibited by the Charter or Bylaws.

ARTICLE XV: CONSTRUCTION AND DEFINITIONS

Unless the contest otherwise requires, the general provisions, rules of construction and definitions contained in the General Provisions of the California Nonprofit Corporation Law and in the California Nonprofit Public Benefit Corporation Law shall govern the construction of these Bylaws.

ARTICLE XVI: DISSOLUTION

Upon the dissolution or winding up of FAAS, its assets remaining after payment, or provision for payment, of all debts and liabilities of FAAS shall be distributed to a nonprofit fund, foundation or corporation which is organized and operated exclusively for charitable, scientific or educational purposes and which has established its tax exempt status under Section 501(c)(3) of the Internal Revenue Code.

ARTICLE XVII: AMENDMENT BY DIRECTORS

The Board of Directors will review these Bylaws annually at their annual meeting.

The Board of Directors may adopt, amend or repeal Bylaws. Such power is subject to the following limitations:

(a) The Board of Directors may not amend Bylaw provisions fixing the authorized number of Directors or establishing procedures for the nomination or appointment of Directors other than by unanimous vote of all Directors.

(b) This Section may be amended only by the unanimous vote of all Directors.

CERTIFICATE OF SECRETARY

I certify that I am the duly elected and acting Secretary of the Friends of the Alameda Animal Shelter, that these Bylaws consisting of ten (10) pages are the Amended and Restated Bylaws of this corporation as adopted by the Board of Directors on August 17, 2022; and that these Bylaws have not been amended or modified since that date.

IN WITNESS WHEREOF, I have set my hand this 17th day of August, 2022.

Janet Davis, Secretary

ACODE

DATE (MM/DD/YYYY)

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THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.											
IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).											
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DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required) City of Alameda, its council, boards, commisions, officials, employees, and volunteers are additional insured on a primary and non-contributory basis regards to the operations of the insured when required by written contract. A 10-day written notice will be provided in the event of change or reduction in coverage.											
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		City of Alameda 2263 Santa Clara Ave				THE ACC	EXPIRATION D	DATE THEREON	SCRIBED POLICIES BE CA F, NOTICE WILL BE DELIVE Y PROVISIONS.) BEFORE
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								© 1988-2015	ACORD CORPORATION	. All ria	hts reserved.

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CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY) 05/23/2023

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	THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED B' BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S) REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.	Y THE POLICIES
	IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A certificate does not confer rights to the certificate holder in lieu of such endorsement(s).	

PRODUCER	CONTACT NAME:	Marsh Affinity		
Marsh Affinity	PHONE (A/C, No, Ext):	800-743-8130	FAX (A/C, No):	
a division of Marsh USA LLC. PO BOX 14404	E-MAIL ADDRESS:	ADPTotalSource@marsh.com		
Des Moines, IA 50306-9686		INSURER(S) AFFORDING COVERAGE	/ERAGE NAIC#	NAIC #
	INSURER A :	AIU Insurance Company		19399
INSURED	INSURER B :			
ADP TotalSource DE IV. Inc.	INSURER C :			
5800 Windward Parkway	INSURER D:			
Alpharetta, GA 30005 L/C/F:	INSURER E :			
Friends of The Alameda Animal Shelter	INSURER F:			
1590 FORTMANN WAY Alameda, CA 945010000				

COVERAGES CERTIFICATE NUMBER:

REVISION NUMBER:

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS. INSR

LTR	TYPE OF INSURANCE		WVD	POLICY NUMBER	(MM/DD/YYYY)	(MM/DD/YYYY)	LIMITS	
	COMMERCIAL GENERAL LIABILITY						EACH OCCURRENCE	\$
	CLAIMS-MADE OCCUR						DAMAGE TO RENTED PREMISES (Ea occurrence)	\$
							MED EXP (Any one person)	\$
							PERSONAL & ADV INJURY	\$
	GEN'L AGGREGATE LIMIT APPLIES PER:						GENERAL AGGREGATE	\$
							PRODUCTS - COMP/OP AGG	\$
	OTHER:							\$
	AUTOMOBILE LIABILITY						COMBINED SINGLE LIMIT (Ea accident)	\$
	ANY AUTO						BODILY INJURY (Per person)	\$
	OWNED SCHEDULED AUTOS ONLY						BODILY INJURY (Per accident)	\$
	HIRED NON-OWNED AUTOS ONLY						PROPERTY DAMAGE (Per accident)	\$
								\$
	UMBRELLA LIAB OCCUR						EACH OCCURRENCE	\$
	EXCESS LIAB CLAIMS-MADE						AGGREGATE	\$
	DED RETENTION \$							\$
	WORKERS COMPENSATION ANDEMPLOYERS LIABILITY Y/N						X STATUTE OTH- ER	
A	ANYPROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH)			WC 034278802 CA	07/01/2023	07/01/2024	E.L. EACH ACCIDENT	\$ 2,000,000
							E.L. DISEASE - EA EMPLOYEE	\$ 2,000,000
	If yes, describe under DESCRIPTION OF OPERATIONS below						E.L. DISEASE - POLICY LIMIT	\$ 2,000,000
DEC	CRIDTION OF OPERATIONS (LOCATIONS (ME			DD 404 Additional Demonto Calendula			n na mulina d)	

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)

All works the employees working for Friends of The Alameda Animal Shelter paid under ADP TOTALSOURCE, INC.'s payroll, are covered under the above stated policy.

CERTIFICATE HOLDER	CANCELLATION
Friends of The Alameda Animal Shelter 1590 Fortmann Way Alameda, CA 94501	SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.
	Co / nu cuspo
ACORD 25 (2016/03)	© 1988-2015 ACORD CORPORATION. All rights reserved.

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ARCH INSURANCE COMPANY

THIS ENDORSEMENT CHANGES THE POLICY. PLEASE READ IT CAREFULLY.

COVERAGE EXTENSIONS

This endorsement modifies insurance provided under the following:

COMMERCIAL GENERAL LIABILITY COVERAGE PART

1. Bail Bonds

Subparagraph 1.b. under Section I – Coverages, Supplementary Payments – Coverages A and B is amended to read as follows:

b. Up to \$3,000 for cost of bail bonds required because of accidents or traffic law violations arising out of the use of any vehicle to which the Bodily Injury Liability Coverage applies. We do not have to furnish these bonds.

2. Your Expenses

Subparagraph 1.d. under Section I – Coverages, Supplementary Payments – Coverages A and B is amended to read as follows:

d. All reasonable expenses incurred by the insured at our request to assist in the investigation or defense of the claim or "suit", including actual loss of earnings up to \$1,000 a day because of time off from work.

3. Damage to Borrowed Equipment

Paragraph (4) of j. Damage to Property in 2. Exclusions under Section I – Coverages, Coverage A – Bodily Injury and Property Damage Liability is deleted with respect to equipment you borrow for use in your operations.

4. Additional Insured

The following are added to Section II - Who Is An Insured:

a. Persons or Organizations – As Required By Contract

Any person or organization when you have agreed in writing in a contract or agreement that such person or organization is to be included on your policy as an additional insured. Such person or organization is only an insured with respect to liability for "bodily injury", "property damage" or "personal and advertising injury" caused, in whole or in part, by:

- (1) Your ongoing operations for such person(s) or organization(s);
- (2) "Your products"; or
- (3) Your use or maintenance of a premises you own, rent, lease, occupy or otherwise use with the permission of the owner, except those premises you lease from person(s) or organization(s) for which paragraph **4.b.** below applies.

b. Managers, Landlords or Lessors of Premises

Any person or organization from whom you lease premises when you have agreed in writing in a contract or agreement that such person or organization is to be included on your policy as an additional insured. Such person or organization is only an insured with respect to liability arising out of the ownership, maintenance or use of that part of the premises leased to you and subject to the following additional exclusions:

This insurance does not apply to:

- (1) Any "occurrence" which takes place after you cease to be a tenant in that premises.
- (2) Structural alterations, new construction or demolition operations performed by or on behalf of such person(s) or organization(s).

c. Lessors of Leased Equipment

Any person or organization from whom you lease equipment when you have agreed in writing in a contract or agreement that such person or organization is to be included on your policy as an additional insured. Such person or organization is only an insured with respect to liability for "bodily injury", "property damage" or "personal and advertising injury" caused, in whole or in part, by your maintenance, operation or use of equipment leased to you by such person(s) or organization(s).

With respect to the insurance afforded to these additional insureds, this insurance does not apply to any "occurrence" which takes place after the equipment lease expires.

Coverage provided to the person(s) or organization(s) included as an insured in subparagraphs **4.a.**, **4.b.**, and **4.c.** above only applies if the written contract or agreement identified in subparagraphs **4.a.**, **4.b.**, and **4.c.** above is executed prior to the "bodily injury", "property damage", or "personal and advertising injury".

Coverage shall be primary and not contributory with respect to the person(s) or organization(s) included as an insured in subparagraphs **4.a.**, **4.b.**, and **4.c.** above. Any other insurance such person or organization has will be excess and not contributory with this insurance but this provision only applies if it is required in the written contract or agreement identified in subparagraphs **4.a.**, **4.b.**, and **4.c.** above.

5. Fellow Employee

Subparagraphs 2.a.(1)(a), 2.a.(1)(b) and 2.a.(1)(c) under Section II – Who Is An Insured are deleted with respect to "bodily injury".

6. Newly Formed or Acquired Organizations

Subparagraph **3.a** under **Section II – Who Is An Insured** is deleted and replaced by the following:

a. Coverage under this provision is afforded only until the 180th day after you acquire or form the organization or the end of the policy period, whichever is earlier.

7. Damage to Premises Rented to You – Limit Amendment

Paragraph 6. under Section III – Limits of Insurance is amended to read as follows:

6. Subject to paragraph 5. above, the most we will pay under Coverage A for damages because of "property damage" to any one premises while rented to you or temporarily occupied by you with the permission of the owner is \$1,000,000, unless a higher Damage to Premises Rented to You Limit is shown on the Declarations.

8. Medical Expense – Limit Amendment

Paragraph 7. under Section III – Limits of Insurance is amended to read as follows:

7. Subject to paragraph 5. above, the most we will pay under Coverage C for medical expenses because of "bodily injury" to any one person is \$10,000, unless a higher Medical Expense Limit is shown on the Declarations.

9. Duties in the Event of Occurrence, Offense, Claim, or Suit

The following subparagraph e. is added to 2. Duties in the Event of Occurrence, Offense, Claim, or Suit under Section IV – Commercial General Liability Conditions:

- **e.** Knowledge of any "occurrence", offense, claim, or "suit" will be deemed knowledge by you only when such "occurrence", offense, claim, or "suit" is known to:
 - (1) You, if you are an individual;
 - (2) Any partner, if you are a partnership;
 - (3) Any member, if you are a limited liability company;
 - (4) An executive officer or insurance manager if you are a corporation; or

(5) An "employee" or "volunteer worker" designated by you to give us notice of such "occurrence", offense, claim, or "suit".

10. Liberalization

If we revise this coverage form to provide more coverage without additional premium charge, your policy will automatically provide the additional coverage as of the day the revision is effective in your state.

11. Mental Anguish

Paragraph **3.** under **Section V - Definitions** is deleted and replaced by the following:

3. "Bodily injury" means bodily injury, sickness or disease sustained by a person, including death resulting from any of these at any time. "Bodily injury" includes mental anguish or other mental injury resulting from "bodily injury".

BUSINESS AUTO COVERAGE FORM

Various provisions in this Policy restrict coverage. Read the entire policy carefully to determine rights, duties and what is and is not covered.

Throughout this Policy, the words "you" and "your" refer to the Named Insured shown in the Declarations. The words "we", "us" and "our" refer to the company providing this insurance.

Other words and phrases that appear in quotation marks have special meaning. Refer to Section V – Definitions.

SECTION I – COVERED AUTOS

Item Two of the Declarations shows the "autos" that are covered "autos" for each of your coverages. The following numerical symbols describe the "autos" that may be covered "autos". The symbols entered next to a coverage on the Declarations designate the only "autos" that are covered "autos".

A. Description Of Covered Auto Designation Symbols

Symbol		Description Of Covered Auto Designation Symbols
1	Any "Auto"	
2	Owned "Autos" Only	Only those "autos" you own (and for Covered Autos Liability Coverage any "trailers" you don't own while attached to power units you own). This includes those "autos" you acquire ownership of after the Policy begins.
3	Owned Private Passenger "Autos" Only	Only the private passenger "autos" you own. This includes those private passenger "autos" you acquire ownership of after the Policy begins.
4	Owned "Autos" Other Than Private Passenger "Autos" Only	Only those "autos" you own that are not of the private passenger type (and for Covered Autos Liability Coverage any "trailers" you don't own while attached to power units you own). This includes those "autos" not of the private passenger type you acquire ownership of after the Policy begins.
5	Owned "Autos" Subject To No-fault	Only those "autos" you own that are required to have no-fault benefits in the state where they are licensed or principally garaged. This includes those "autos" you acquire ownership of after the Policy begins provided they are required to have no- fault benefits in the state where they are licensed or principally garaged.
6	Owned "Autos" Subject To A Compulsory Uninsured Motorists Law	Only those "autos" you own that because of the law in the state where they are licensed or principally garaged are required to have and cannot reject Uninsured Motorists Coverage. This includes those "autos" you acquire ownership of after the Policy begins provided they are subject to the same state uninsured motorists requirement.
7	Specifically Described "Autos"	Only those "autos" described in Item Three of the Declarations for which a premium charge is shown (and for Covered Autos Liability Coverage any "trailers" you don't own while attached to any power unit described in Item Three).
8	Hired "Autos" Only	Only those "autos" you lease, hire, rent or borrow. This does not include any "auto" you lease, hire, rent or borrow from any of your "employees", partners (if you are a partnership), members (if you are a limited liability company) or members of their households.
9	Non-owned "Autos" Only	Only those "autos" you do not own, lease, hire, rent or borrow that are used in connection with your business. This includes "autos" owned by your "employees", partners (if you are a partnership), members (if you are a limited liability company) or members of their households but only while used in your business or your personal affairs.

19	Mobile Equipment Subject To Compulsory Or Financial Responsibility Or Other Motor Vehicle Insurance Law Only	Only those "autos" that are land vehicles and that would qualify under the definition of "mobile equipment" under this Policy if they were not subject to a compulsory or financial responsibility law or other motor vehicle insurance law where they are licensed or principally garaged.
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B. Owned Autos

- 1. If Symbols 1, 2, 3, 4, 5, 6 or 19 are entered next to a coverage in Item Two of the Declarations, then you have coverage for "autos" that you acquire after the policy period begins of the type described for the remainder of the policy period.
- 2. But, if Symbol 7 is entered next to a coverage in Item Two of the Declarations, an "auto" you acquire after the policy period begins will be a covered "auto" for that coverage only if:
 - a. We already cover all "autos" that you own for that coverage or it replaces an "auto" you previously owned that had that coverage; and
 - **b.** You tell us within 30 days after you acquire it that you want us to cover it for that coverage.
- **3.** An "auto" that is leased or rented to you without a driver, under a written agreement for a continuous period of at least six months that requires you to provide primary insurance covering such "auto", will be considered a covered "auto" you own.

C. Certain Trailers, Mobile Equipment And Temporary Substitute Autos

If Covered Autos Liability Coverage is provided by this Coverage Form, the following types of vehicles are also covered "autos" for Covered Autos Liability Coverage:

- 1. "Trailers" with a registered Gross Vehicle Weight Rating of 3,000 pounds or less designed primarily for travel on public roads.
- "Mobile equipment" while being carried or towed by a covered "auto".
- **3.** Any "auto" you do not own while used with the permission of its owner as a temporary substitute for a covered "auto" you own that is out of service because of its:
 - a. Breakdown;

- **b**. Repair;
- **c.** Servicing;
- d. "Loss"; or
- e. Destruction.

SECTION II – COVERED AUTOS LIABILITY COVERAGE

A. Coverage

We will pay all sums an "insured" legally must pay as damages because of "bodily injury" or "property damage" to which this insurance applies, caused by an "accident" and resulting from the ownership, maintenance or use of a covered "auto".

We will also pay all sums an "insured" legally must pay as a "covered pollution cost or expense" to which this insurance applies, caused by an "accident" and resulting from the ownership, maintenance or use of covered "autos". However, we will only pay for the "covered pollution cost or expense" if there is either "bodily injury" or "property damage" to which this insurance applies that is caused by the same "accident".

We have the right and duty to defend any "insured" against a "suit" asking for such damages or a "covered pollution cost or expense". However, we have no duty to defend any "insured" against a "suit" seeking damages for "bodily injury" or "property damage" or a "covered pollution cost or expense" to which this insurance does not apply. We may investigate and settle any claim or "suit" as we consider appropriate. Our duty to defend or settle ends when the Covered Autos Liability Coverage Limit of Insurance has been exhausted by payment of judgments or settlements.

1. Who Is An Insured

The following are "insureds":

- a. You for any covered "auto".
- **b.** Anyone else while using with your permission a covered "auto" you own, hire or borrow except:
 - (1) The owner or anyone else from whom you hire or borrow a covered "auto".

This exception does not apply if the covered "auto" is a "trailer" connected to a covered "auto" you own.

- (2) Your "employee" if the covered "auto" is owned by that "employee" or a member of his or her household.
- (3) Someone using a covered "auto" while he or she is working in a business of selling, servicing, repairing, parking or storing "autos" unless that business is yours.
- (4) Anyone other than your "employees", partners (if you are a partnership), members (if you are a limited liability company) or a lessee or borrower or any of their "employees", while moving property to or from a covered "auto".
- (5) A partner (if you are a partnership) or a member (if you are a limited liability company) for a covered "auto" owned by him or her or a member of his or her household.
- **c.** Anyone liable for the conduct of an "insured" described above but only to the extent of that liability.

2. Coverage Extensions

a. Supplementary Payments

We will pay for the "insured":

- (1) All expenses we incur.
- (2) Up to \$2,000 for cost of bail bonds (including bonds for related traffic law violations) required because of an "accident" we cover. We do not have to furnish these bonds.
- (3) The cost of bonds to release attachments in any "suit" against the "insured" we defend, but only for bond amounts within our Limit of Insurance.
- (4) All reasonable expenses incurred by the "insured" at our request, including actual loss of earnings up to \$250 a day because of time off from work.
- (5) All court costs taxed against the "insured" in any "suit" against the "insured" we defend. However, these payments do not include attorneys' fees or attorneys' expenses taxed against the "insured".

(6) All interest on the full amount of any judgment that accrues after entry of the judgment in any "suit" against the "insured" we defend, but our duty to pay interest ends when we have paid, offered to pay or deposited in court the part of the judgment that is within our Limit of Insurance.

These payments will not reduce the Limit of Insurance.

b. Out-of-state Coverage Extensions

While a covered "auto" is away from the state where it is licensed, we will:

- (1) Increase the Limit of Insurance for Covered Autos Liability Coverage to meet the limits specified by a compulsory or financial responsibility law of the jurisdiction where the covered "auto" is being used. This extension does not apply to the limit or limits specified by any law governing motor carriers of passengers or property.
- (2) Provide the minimum amounts and types of other coverages, such as nofault, required of out-of-state vehicles by the jurisdiction where the covered "auto" is being used.

We will not pay anyone more than once for the same elements of loss because of these extensions.

B. Exclusions

This insurance does not apply to any of the following:

1. Expected Or Intended Injury

"Bodily injury" or "property damage" expected or intended from the standpoint of the "insured".

2. Contractual

Liability assumed under any contract or agreement.

But this exclusion does not apply to liability for damages:

a. Assumed in a contract or agreement that is an "insured contract", provided the "bodily injury" or "property damage" occurs subsequent to the execution of the contract or agreement; or **b.** That the "insured" would have in the absence of the contract or agreement.

3. Workers' Compensation

Any obligation for which the "insured" or the "insured's" insurer may be held liable under any workers' compensation, disability benefits or unemployment compensation law or any similar law.

4. Employee Indemnification And Employer's Liability

"Bodily injury" to:

- **a.** An "employee" of the "insured" arising out of and in the course of:
 - (1) Employment by the "insured"; or
 - (2) Performing the duties related to the conduct of the "insured's" business; or
- **b.** The spouse, child, parent, brother or sister of that "employee" as a consequence of Paragraph **a.** above.

This exclusion applies:

- (1) Whether the "insured" may be liable as an employer or in any other capacity; and
- (2) To any obligation to share damages with or repay someone else who must pay damages because of the injury.

But this exclusion does not apply to "bodily injury" to domestic "employees" not entitled to workers' compensation benefits or to liability assumed by the "insured" under an "insured contract". For the purposes of the Coverage Form, a domestic "employee" is a person engaged in household or domestic work performed principally in connection with a residence premises.

5. Fellow Employee

"Bodily injury" to:

- a. Any fellow "employee" of the "insured" arising out of and in the course of the fellow "employee's" employment or while performing duties related to the conduct of your business; or
- **b.** The spouse, child, parent, brother or sister of that fellow "employee" as a consequence of Paragraph **a.** above.

6. Care, Custody Or Control

"Property damage" to or "covered pollution cost or expense" involving property owned or transported by the "insured" or in the "insured's" care, custody or control. But this exclusion does not apply to liability assumed under a sidetrack agreement.

7. Handling Of Property

"Bodily injury" or "property damage" resulting from the handling of property:

- a. Before it is moved from the place where it is accepted by the "insured" for movement into or onto the covered "auto"; or
- **b.** After it is moved from the covered "auto" to the place where it is finally delivered by the "insured".

8. Movement Of Property By Mechanical Device

"Bodily injury" or "property damage" resulting from the movement of property by a mechanical device (other than a hand truck) unless the device is attached to the covered "auto".

9. Operations

"Bodily injury" or "property damage" arising out of the operation of:

- a. Any equipment listed in Paragraphs 6.b. and 6.c. of the definition of "mobile equipment"; or
- **b.** Machinery or equipment that is on, attached to or part of a land vehicle that would qualify under the definition of "mobile equipment" if it were not subject to a compulsory or financial responsibility law or other motor vehicle insurance law where it is licensed or principally garaged.

10. Completed Operations

"Bodily injury" or "property damage" arising out of your work after that work has been completed or abandoned.

In this exclusion, your work means:

- a. Work or operations performed by you or on your behalf; and
- **b.** Materials, parts or equipment furnished in connection with such work or operations.

Your work includes warranties or representations made at any time with respect to the fitness, quality, durability or performance of any of the items included in Paragraph **a.** or **b.** above.

Your work will be deemed completed at the earliest of the following times:

- (1) When all of the work called for in your contract has been completed;
- (2) When all of the work to be done at the site has been completed if your contract calls for work at more than one site; or

(3) When that part of the work done at a job site has been put to its intended use by any person or organization other than another contractor or subcontractor working on the same project.

Work that may need service, maintenance, correction, repair or replacement, but which is otherwise complete, will be treated as completed.

11. Pollution

"Bodily injury" or "property damage" arising out of the actual, alleged or threatened discharge, dispersal, seepage, migration, release or escape of "pollutants":

- **a.** That are, or that are contained in any property that is:
 - Being transported or towed by, handled or handled for movement into, onto or from the covered "auto";
 - (2) Otherwise in the course of transit by or on behalf of the "insured"; or
 - (3) Being stored, disposed of, treated or processed in or upon the covered "auto";
- **b.** Before the "pollutants" or any property in which the "pollutants" are contained are moved from the place where they are accepted by the "insured" for movement into or onto the covered "auto"; or
- **c.** After the "pollutants" or any property in which the "pollutants" are contained are moved from the covered "auto" to the place where they are finally delivered, disposed of or abandoned by the "insured".

Paragraph **a.** above does not apply to fuels, lubricants, fluids, exhaust gases or other similar "pollutants" that are needed for or result from the normal electrical, hydraulic or mechanical functioning of the covered "auto" or its parts if:

- (1) The "pollutants" escape, seep, migrate or are discharged, dispersed or released directly from an "auto" part designed by its manufacturer to hold, store, receive or dispose of such "pollutants"; and
- (2) The "bodily injury", "property damage" or "covered pollution cost or expense" does not arise out of the operation of any equipment listed in Paragraphs 6.b. and 6.c. of the definition of "mobile equipment".

Paragraphs **b.** and **c.** above of this exclusion do not apply to "accidents" that occur away from premises owned by or rented to an "insured" with respect to "pollutants" not in or upon a covered "auto" if:

- (a) The "pollutants" or any property in which the "pollutants" are contained are upset, overturned or damaged as a result of the maintenance or use of a covered "auto"; and
- (b) The discharge, dispersal, seepage, migration, release or escape of the "pollutants" is caused directly by such upset, overturn or damage.

12. War

"Bodily injury" or "property damage" arising directly or indirectly out of:

- a. War, including undeclared or civil war;
- b. Warlike action by a military force, including action in hindering or defending against an actual or expected attack, by any government, sovereign or other authority using military personnel or other agents; or
- **c.** Insurrection, rebellion, revolution, usurped power or action taken by governmental authority in hindering or defending against any of these.

13. Racing

Covered "autos" while used in any professional or organized racing or demolition contest or stunting activity, or while practicing for such contest or activity. This insurance also does not apply while that covered "auto" is being prepared for such a contest or activity.

14. Unmanned Aircraft

"Bodily injury" or "property damage" arising out of the ownership, maintenance or use of "unmanned aircraft".

C. Limit Of Insurance

Regardless of the number of covered "autos", "insureds", premiums paid, claims made or vehicles involved in the "accident", the most we will pay for the total of all damages and "covered pollution cost or expense" combined resulting from any one "accident" is the Limit Of Insurance for Covered Autos Liability Coverage shown in the Declarations. All "bodily injury", "property damage" and "covered pollution cost or expense" resulting from continuous or repeated exposure to substantially the same conditions will be considered as resulting from one "accident".

No one will be entitled to receive duplicate payments for the same elements of "loss" under this Coverage Form and any Medical Payments Coverage endorsement, Uninsured Motorists Coverage endorsement or Underinsured Motorists Coverage endorsement attached to this Coverage Part.

SECTION III – PHYSICAL DAMAGE COVERAGE

A. Coverage

1. We will pay for "loss" to a covered "auto" or its equipment under:

a. Comprehensive Coverage

From any cause except:

- (1) The covered "auto's" collision with another object; or
- (2) The covered "auto's" overturn.

b. Specified Causes Of Loss Coverage

Caused by:

- (1) Fire, lightning or explosion;
- (2) Theft;
- (3) Windstorm, hail or earthquake;
- (4) Flood;
- (5) Mischief or vandalism; or
- (6) The sinking, burning, collision or derailment of any conveyance transporting the covered "auto".

c. Collision Coverage

Caused by:

- (1) The covered "auto's" collision with another object; or
- (2) The covered "auto's" overturn.

2. Towing And Labor

We will pay up to the limit shown in the Declarations for towing and labor costs incurred each time a covered "auto" that is a private passenger type, light truck or medium truck is disabled. However, the labor must be performed at the place of disablement.

3. Glass Breakage – Hitting A Bird Or Animal – Falling Objects Or Missiles

If you carry Comprehensive Coverage for the damaged covered "auto", we will pay for the following under Comprehensive Coverage:

- a. Glass breakage;
- **b.** "Loss" caused by hitting a bird or animal; and
- c. "Loss" caused by falling objects or missiles.

However, you have the option of having glass breakage caused by a covered "auto's" collision or overturn considered a "loss" under Collision Coverage.

4. Coverage Extensions

a. Transportation Expenses

We will pay up to \$30 per day, to a maximum of \$900, for temporary transportation expense incurred by you because of the total theft of a covered "auto" of the private passenger type. We will pay only for those covered "autos" for which you carry either Comprehensive or Specified Causes Of Loss Coverage. We will pay for temporary transportation expenses incurred during the period beginning 48 hours after the theft and ending, regardless of the Policv's expiration, when the covered "auto" is returned to use or we pay for its "loss".

b. Loss Of Use Expenses

For Hired Auto Physical Damage, we will pay expenses for which an "insured" becomes legally responsible to pay for loss of use of a vehicle rented or hired without a driver under a written rental contract or agreement. We will pay for loss of use expenses if caused by:

- (1) Other than collision only if the Declarations indicates that Comprehensive Coverage is provided for any covered "auto";
- (2) Specified Causes of Loss only if the Declarations indicates that Specified Causes Of Loss Coverage is provided for any covered "auto"; or

(3) Collision only if the Declarations indicates that Collision Coverage is provided for any covered "auto".

However, the most we will pay for any expenses for loss of use is \$30 per day, to a maximum of \$900.

B. Exclusions

1. We will not pay for "loss" caused by or resulting from any of the following. Such "loss" is excluded regardless of any other cause or event that contributes concurrently or in any sequence to the "loss".

a. Nuclear Hazard

- (1) The explosion of any weapon employing atomic fission or fusion; or
- (2) Nuclear reaction or radiation, or radioactive contamination, however caused.

b. War Or Military Action

- (1) War, including undeclared or civil war;
- (2) Warlike action by a military force, including action in hindering or defending against an actual or expected attack, by any government, sovereign or other authority using military personnel or other agents; or
- (3) Insurrection, rebellion, revolution, usurped power or action taken by governmental authority in hindering or defending against any of these.
- 2. We will not pay for "loss" to any covered "auto" while used in any professional or organized racing or demolition contest or stunting activity, or while practicing for such contest or activity. We will also not pay for "loss" to any covered "auto" while that covered "auto" is being prepared for such a contest or activity.
- 3. We will not pay for "loss" due and confined to:
 - **a.** Wear and tear, freezing, mechanical or electrical breakdown.
 - **b.** Blowouts, punctures or other road damage to tires.

This exclusion does not apply to such "loss" resulting from the total theft of a covered "auto".

- **4.** We will not pay for "loss" to any of the following:
 - a. Tapes, records, discs or other similar audio, visual or data electronic devices designed for use with audio, visual or data electronic equipment.
 - **b.** Any device designed or used to detect speed-measuring equipment, such as radar or laser detectors, and any jamming apparatus intended to elude or disrupt speed-measuring equipment.
 - **c.** Any electronic equipment, without regard to whether this equipment is permanently installed, that reproduces, receives or transmits audio, visual or data signals.
 - **d.** Any accessories used with the electronic equipment described in Paragraph **c.** above.
- 5. Exclusions 4.c. and 4.d. do not apply to equipment designed to be operated solely by use of the power from the "auto's" electrical system that, at the time of "loss", is:
 - **a.** Permanently installed in or upon the covered "auto";
 - **b.** Removable from a housing unit which is permanently installed in or upon the covered "auto";
 - c. An integral part of the same unit housing any electronic equipment described in Paragraphs a. and b. above; or
 - **d.** Necessary for the normal operation of the covered "auto" or the monitoring of the covered "auto's" operating system.
- 6. We will not pay for "loss" to a covered "auto" due to "diminution in value".

C. Limits Of Insurance

- **1.** The most we will pay for:
 - a. "Loss" to any one covered "auto" is the lesser of:
 - (1) The actual cash value of the damaged or stolen property as of the time of the "loss"; or
 - (2) The cost of repairing or replacing the damaged or stolen property with other property of like kind and quality.

- **b.** All electronic equipment that reproduces, receives or transmits audio, visual or data signals in any one "loss" is \$1,000, if, at the time of "loss", such electronic equipment is:
 - Permanently installed in or upon the covered "auto" in a housing, opening or other location that is not normally used by the "auto" manufacturer for the installation of such equipment;
 - (2) Removable from a permanently installed housing unit as described in Paragraph b.(1) above; or
 - (3) An integral part of such equipment as described in Paragraphs **b.(1)** and **b.(2)** above.
- 2. An adjustment for depreciation and physical condition will be made in determining actual cash value in the event of a total "loss".
- **3.** If a repair or replacement results in better than like kind or quality, we will not pay for the amount of the betterment.

D. Deductible

For each covered "auto", our obligation to pay for, repair, return or replace damaged or stolen property will be reduced by the applicable deductible shown in the Declarations prior to the application of the Limit Of Insurance, provided that:

- 1. The Comprehensive or Specified Causes Of Loss Coverage deductible applies only to "loss" caused by:
 - **a.** Theft or mischief or vandalism; or
 - b. All perils.
- 2. Regardless of the number of covered "autos" damaged or stolen, the maximum deductible applicable for all "loss" in any one event caused by:
 - **a.** Theft or mischief or vandalism; or
 - **b.** All perils,

will be equal to five times the highest deductible applicable to any one covered "auto" on the Policy for Comprehensive or Specified Causes Of Loss Coverage. The application of the highest deductible used to calculate the maximum deductible will be made regardless of which covered "autos" were damaged or stolen in the "loss".

SECTION IV – BUSINESS AUTO CONDITIONS

The following conditions apply in addition to the Common Policy Conditions:

A. Loss Conditions

1. Appraisal For Physical Damage Loss

If you and we disagree on the amount of "loss", either may demand an appraisal of the "loss". In this event, each party will select a competent appraiser. The two appraisers will select a competent and impartial umpire. The appraisers will state separately the actual cash value and amount of "loss". If they fail to agree, they will submit their differences to the umpire. A decision agreed to by any two will be binding. Each party will:

- a. Pay its chosen appraiser; and
- **b.** Bear the other expenses of the appraisal and umpire equally.

If we submit to an appraisal, we will still retain our right to deny the claim.

2. Duties In The Event Of Accident, Claim, Suit Or Loss

We have no duty to provide coverage under this Policy unless there has been full compliance with the following duties:

- a. In the event of "accident", claim, "suit" or "loss", you must give us or our authorized representative prompt notice of the "accident" or "loss". Include:
 - (1) How, when and where the "accident" or "loss" occurred;
 - (2) The "insured's" name and address; and
 - (3) To the extent possible, the names and addresses of any injured persons and witnesses.
- **b.** Additionally, you and any other involved "insured" must:
 - (1) Assume no obligation, make no payment or incur no expense without our consent, except at the "insured's" own cost.
 - (2) Immediately send us copies of any request, demand, order, notice, summons or legal paper received concerning the claim or "suit".

- (3) Cooperate with us in the investigation or settlement of the claim or defense against the "suit".
- (4) Authorize us to obtain medical records or other pertinent information.
- (5) Submit to examination, at our expense, by physicians of our choice, as often as we reasonably require.
- **c.** If there is "loss" to a covered "auto" or its equipment, you must also do the following:
 - (1) Promptly notify the police if the covered "auto" or any of its equipment is stolen.
 - (2) Take all reasonable steps to protect the covered "auto" from further damage. Also keep a record of your expenses for consideration in the settlement of the claim.
 - (3) Permit us to inspect the covered "auto" and records proving the "loss" before its repair or disposition.
 - (4) Agree to examinations under oath at our request and give us a signed statement of your answers.

3. Legal Action Against Us

No one may bring a legal action against us under this Coverage Form until:

- **a.** There has been full compliance with all the terms of this Coverage Form; and
- **b.** Under Covered Autos Liability Coverage, we agree in writing that the "insured" has an obligation to pay or until the amount of that obligation has finally been determined by judgment after trial. No one has the right under this Policy to bring us into an action to determine the "insured's" liability.

4. Loss Payment – Physical Damage Coverages

At our option, we may:

- a. Pay for, repair or replace damaged or stolen property;
- Return the stolen property, at our expense.
 We will pay for any damage that results to the "auto" from the theft; or
- **c.** Take all or any part of the damaged or stolen property at an agreed or appraised value.

If we pay for the "loss", our payment will include the applicable sales tax for the damaged or stolen property.

5. Transfer Of Rights Of Recovery Against Others To Us

If any person or organization to or for whom we make payment under this Coverage Form has rights to recover damages from another, those rights are transferred to us. That person or organization must do everything necessary to secure our rights and must do nothing after "accident" or "loss" to impair them.

B. General Conditions

1. Bankruptcy

Bankruptcy or insolvency of the "insured" or the "insured's" estate will not relieve us of any obligations under this Coverage Form.

2. Concealment, Misrepresentation Or Fraud

This Coverage Form is void in any case of fraud by you at any time as it relates to this Coverage Form. It is also void if you or any other "insured", at any time, intentionally conceals or misrepresents a material fact concerning:

- **a.** This Coverage Form;
- **b.** The covered "auto";
- c. Your interest in the covered "auto"; or
- d. A claim under this Coverage Form.

3. Liberalization

If we revise this Coverage Form to provide more coverage without additional premium charge, your policy will automatically provide the additional coverage as of the day the revision is effective in your state.

4. No Benefit To Bailee – Physical Damage Coverages

We will not recognize any assignment or grant any coverage for the benefit of any person or organization holding, storing or transporting property for a fee regardless of any other provision of this Coverage Form.

5. Other Insurance

- a. For any covered "auto" you own, this Coverage Form provides primary insurance. For any covered "auto" you don't own, the insurance provided by this Coverage Form is excess over any other collectible insurance. However, while a covered "auto" which is a "trailer" is connected to another vehicle, the Covered Autos Liability Coverage this Coverage Form provides for the "trailer" is:
 - (1) Excess while it is connected to a motor vehicle you do not own; or

- (2) Primary while it is connected to a covered "auto" you own.
- b. For Hired Auto Physical Damage Coverage, any covered "auto" you lease, hire, rent or borrow is deemed to be a covered "auto" you own. However, any "auto" that is leased, hired, rented or borrowed with a driver is not a covered "auto".
- **c.** Regardless of the provisions of Paragraph **a.** above, this Coverage Form's Covered Autos Liability Coverage is primary for any liability assumed under an "insured contract".
- **d.** When this Coverage Form and any other Coverage Form or policy covers on the same basis, either excess or primary, we will pay only our share. Our share is the proportion that the Limit of Insurance of our Coverage Form bears to the total of the limits of all the Coverage Forms and policies covering on the same basis.

6. Premium Audit

- a. The estimated premium for this Coverage Form is based on the exposures you told us you would have when this Policy began. We will compute the final premium due when we determine your actual exposures. The estimated total premium will be credited against the final premium due and the first Named Insured will be billed for the balance, if any. The due date for the final premium or retrospective premium is the date shown as the due date on the bill. If the estimated total premium exceeds the final premium due, the first Named Insured will get a refund.
- **b.** If this Policy is issued for more than one year, the premium for this Coverage Form will be computed annually based on our rates or premiums in effect at the beginning of each year of the Policy.

7. Policy Period, Coverage Territory

Under this Coverage Form, we cover "accidents" and "losses" occurring:

- **a.** During the policy period shown in the Declarations; and
- **b.** Within the coverage territory.

The coverage territory is:

- (1) The United States of America;
- (2) The territories and possessions of the United States of America;
- (3) Puerto Rico;
- (4) Canada; and

(5) Anywhere else in the world if a covered "auto" of the private passenger type is leased, hired, rented or borrowed without a driver for a period of 30 days or less,

provided that the "insured's" responsibility to pay damages is determined in a "suit" on the merits, in the United States of America, the territories and possessions of the United States of America, Puerto Rico or Canada, or in a settlement we agree to.

We also cover "loss" to, or "accidents" involving, a covered "auto" while being transported between any of these places.

8. Two Or More Coverage Forms Or Policies Issued By Us

If this Coverage Form and any other Coverage Form or policy issued to you by us or any company affiliated with us applies to the same "accident", the aggregate maximum Limit of Insurance under all the Coverage Forms or policies shall not exceed the highest applicable Limit of Insurance under any one Coverage Form or policy. This condition does not apply to any Coverage Form or policy issued by us or an affiliated company specifically to apply as excess insurance over this Coverage Form.

SECTION V – DEFINITIONS

- A. "Accident" includes continuous or repeated exposure to the same conditions resulting in "bodily injury" or "property damage".
- B. "Auto" means:
 - **1.** A land motor vehicle, "trailer" or semitrailer designed for travel on public roads; or
 - 2. Any other land vehicle that is subject to a compulsory or financial responsibility law or other motor vehicle insurance law where it is licensed or principally garaged.

However, "auto" does not include "mobile equipment".

- **C.** "Bodily injury" means bodily injury, sickness or disease sustained by a person, including death resulting from any of these.
- **D.** "Covered pollution cost or expense" means any cost or expense arising out of:
 - 1. Any request, demand, order or statutory or regulatory requirement that any "insured" or others test for, monitor, clean up, remove, contain, treat, detoxify or neutralize, or in any way respond to, or assess the effects of, "pollutants"; or

2. Any claim or "suit" by or on behalf of a governmental authority for damages because of testing for, monitoring, cleaning up, removing, containing, treating, detoxifying or neutralizing, or in any way responding to, or assessing the effects of, "pollutants".

"Covered pollution cost or expense" does not include any cost or expense arising out of the actual, alleged or threatened discharge, dispersal, seepage, migration, release or escape of "pollutants":

- **a.** That are, or that are contained in any property that is:
 - (1) Being transported or towed by, handled or handled for movement into, onto or from the covered "auto";
 - (2) Otherwise in the course of transit by or on behalf of the "insured"; or
 - (3) Being stored, disposed of, treated or processed in or upon the covered "auto";
- **b.** Before the "pollutants" or any property in which the "pollutants" are contained are moved from the place where they are accepted by the "insured" for movement into or onto the covered "auto"; or
- **c.** After the "pollutants" or any property in which the "pollutants" are contained are moved from the covered "auto" to the place where they are finally delivered, disposed of or abandoned by the "insured".

Paragraph **a.** above does not apply to fuels, lubricants, fluids, exhaust gases or other similar "pollutants" that are needed for or result from the normal electrical, hydraulic or mechanical functioning of the covered "auto" or its parts, if:

- (1) The "pollutants" escape, seep, migrate or are discharged, dispersed or released directly from an "auto" part designed by its manufacturer to hold, store, receive or dispose of such "pollutants"; and
- (2) The "bodily injury", "property damage" or "covered pollution cost or expense" does not arise out of the operation of any equipment listed in Paragraph 6.b. or 6.c. of the definition of "mobile equipment".

Paragraphs **b.** and **c.** above do not apply to "accidents" that occur away from premises owned by or rented to an "insured" with respect to "pollutants" not in or upon a covered "auto" if:

- (a) The "pollutants" or any property in which the "pollutants" are contained are upset, overturned or damaged as a result of the maintenance or use of a covered "auto"; and
- (b) The discharge, dispersal, seepage, migration, release or escape of the "pollutants" is caused directly by such upset, overturn or damage.
- E. "Diminution in value" means the actual or perceived loss in market value or resale value which results from a direct and accidental "loss".
- F. "Employee" includes a "leased worker". "Employee" does not include a "temporary worker".
- **G.** "Insured" means any person or organization qualifying as an insured in the Who Is An Insured provision of the applicable coverage. Except with respect to the Limit of Insurance, the coverage afforded applies separately to each insured who is seeking coverage or against whom a claim or "suit" is brought.
- **H**. "Insured contract" means:
 - 1. A lease of premises;
 - 2. A sidetrack agreement;
 - Any easement or license agreement, except in connection with construction or demolition operations on or within 50 feet of a railroad;
 - 4. An obligation, as required by ordinance, to indemnify a municipality, except in connection with work for a municipality;
 - 5. That part of any other contract or agreement pertaining to your business (including an indemnification of a municipality in connection with work performed for a municipality) under which you assume the tort liability of another to pay for "bodily injury" or "property damage" to a third party or organization. Tort liability means a liability that would be imposed by law in the absence of any contract or agreement; or

6. That part of any contract or agreement entered into, as part of your business, pertaining to the rental or lease, by you or any of your "employees", of any "auto". However, such contract or agreement shall not be considered an "insured contract" to the extent that it obligates you or any of your "employees" to pay for "property damage" to any "auto" rented or leased by you or any of your "employees".

An "insured contract" does not include that part of any contract or agreement:

- a. That indemnifies a railroad for "bodily injury" or "property damage" arising out of construction or demolition operations, within 50 feet of any railroad property and affecting any railroad bridge or trestle, tracks, roadbeds, tunnel, underpass or crossing;
- **b.** That pertains to the loan, lease or rental of an "auto" to you or any of your "employees", if the "auto" is loaned, leased or rented with a driver; or
- **c.** That holds a person or organization engaged in the business of transporting property by "auto" for hire harmless for your use of a covered "auto" over a route or territory that person or organization is authorized to serve by public authority.
- I. "Leased worker" means a person leased to you by a labor leasing firm under an agreement between you and the labor leasing firm to perform duties related to the conduct of your business. "Leased worker" does not include a "temporary worker".
- J. "Loss" means direct and accidental loss or damage.
- **K.** "Mobile equipment" means any of the following types of land vehicles, including any attached machinery or equipment:
 - Bulldozers, farm machinery, forklifts and other vehicles designed for use principally off public roads;
 - 2. Vehicles maintained for use solely on or next to premises you own or rent;
 - 3. Vehicles that travel on crawler treads;
 - **4.** Vehicles, whether self-propelled or not, maintained primarily to provide mobility to permanently mounted:
 - **a.** Power cranes, shovels, loaders, diggers or drills; or
 - **b.** Road construction or resurfacing equipment such as graders, scrapers or rollers;

- 5. Vehicles not described in Paragraph 1., 2., 3. or 4. above that are not self-propelled and are maintained primarily to provide mobility to permanently attached equipment of the following types:
 - **a.** Air compressors, pumps and generators, including spraying, welding, building cleaning, geophysical exploration, lighting and well-servicing equipment; or
 - **b.** Cherry pickers and similar devices used to raise or lower workers; or
- 6. Vehicles not described in Paragraph 1., 2., 3. or 4. above maintained primarily for purposes other than the transportation of persons or cargo. However, self-propelled vehicles with the following types of permanently attached equipment are not "mobile equipment" but will be considered "autos":
 - **a.** Equipment designed primarily for:
 - (1) Snow removal;
 - (2) Road maintenance, but not construction or resurfacing; or
 - (3) Street cleaning;
 - **b.** Cherry pickers and similar devices mounted on automobile or truck chassis and used to raise or lower workers; and
 - **c.** Air compressors, pumps and generators, including spraying, welding, building cleaning, geophysical exploration, lighting or well-servicing equipment.

However, "mobile equipment" does not include land vehicles that are subject to a compulsory or financial responsibility law or other motor vehicle insurance law where it is licensed or principally garaged. Land vehicles subject to a compulsory or financial responsibility law or other motor vehicle insurance law are considered "autos".

- L. "Pollutants" means any solid, liquid, gaseous or thermal irritant or contaminant, including smoke, vapor, soot, fumes, acids, alkalis, chemicals and waste. Waste includes materials to be recycled, reconditioned or reclaimed.
- **M.** "Property damage" means damage to or loss of use of tangible property.
- **N.** "Suit" means a civil proceeding in which:
 - **1.** Damages because of "bodily injury" or "property damage"; or
 - 2. A "covered pollution cost or expense";

to which this insurance applies, are alleged.

"Suit" includes:

- a. An arbitration proceeding in which such damages or "covered pollution costs or expenses" are claimed and to which the "insured" must submit or does submit with our consent; or
- **b.** Any other alternative dispute resolution proceeding in which such damages or "covered pollution costs or expenses" are claimed and to which the insured submits with our consent.
- **O.** "Temporary worker" means a person who is furnished to you to substitute for a permanent "employee" on leave or to meet seasonal or shortterm workload conditions.
- P. "Trailer" includes semitrailer.
- Q. "Unmanned aircraft" means an aircraft that is not:
 - 1. Designed;
 - 2. Manufactured; or
 - 3. Modified after manufacture;

to be controlled directly by a person from within or on the aircraft.