Projected City TOT Revenue Projection of Incremental City Revenues from FIFA Team Base Camp Alameda, CA

		Harbor Bay Hotels	Other Hotels	Short Term Rentals	Totals	Note
Room Nights Available in Alameda		1,771	2,557	3,105	7,432	0
Room Nights Used by Team, Media, Visitors		1,771	1,906	1,190	4,867	0
Occupancy Rate						
Baseline Occupancy Level		77%	77%	58%		
Projected Occupancy with Team Base Camp		100%	94%	74%		
Nightly Rate Assumption ⁽¹⁾		\$180	\$140	\$300		
Potential Net Room Revenue Increment		\$319,000	\$267,000	\$357,000	\$943,000	=Projected Room Nights x Nightly Rate
Projected TOT Revenue Increment	14% TOT Rate	\$45,000	\$37,000	\$50,000	\$132,000	

(1) Assume premium over \$127 hotel and \$186 STR existing avg daily rates per STR and Rabbu.com

Exhibit 1

Projected Hotel Room Demand in Alameda Projection of Incremental City Revenues from FIFA Team Base Camp Alameda, CA

Projected Hotel Roo	om Demand	in Alameda						
					Alam	eda Room	Nights	
	No. of Rooms ⁽¹⁾	Estimated No. Nights ⁽¹⁾	Total No. of Room Nights	Alameda Capture Assumption	Total	Hotels	Short Term Rentals	Note
Team Delegation	80	28	2,240	100%	2,240	2,240	0	Assumes team delegation stays in Alameda
Family and Friends	150	14	2,100	50%	1,050	525	525	
Media	75	14	<u>1,050</u>	<u>33%</u>	<u>347</u>	<u>173</u>	<u>173</u>	
Subtotal			5,390	67%	3,637	2,938	698	
Non-local fans	6,153	4	24,610	5%	1,231	738	492	balance of FIFA estimated 30,000 room nights
Total		-	30,000	16%	4,867	3,677	1,190	

⁽¹⁾ Estimated based on figures cited by Oakland Roots and Soul.

Estimated Maximum Potential TOT if Reach 100% Hotel and Short Term Rental Occupancy Projection of Incremental City Revenues from FIFA Team Base Camp Alameda, CA

Estimated Maximum Potential T	OT if Reach 10	0% Hotel and	Short Term I	Rental Occ		
		Total	Harbor Bay Hotels	Other Hotels	Short Term Rentals (whole home)	Note
Hotel Room and Short-term Renta	ls	936	275	397	264	Source: STR and City of Alameda
2024 Occupancy			77%	77%	58%	Source: STR and Rabbu.com
Potential occupancy increment (%	available)		23%	23%	42%	=100%-2024 occupancy
Available Rooms/Short Term Rent	als	265	63	91	111	=potential occupancy increment x room supply
Available Room Nights	28 days	7,432	1,771	2,557	3,105	# days cited by Oakland Roots/Soul x avail rooms
Nightly Rate Assumption			\$180	\$140	\$300	Assumes premium over \$127 hotel and \$186 STR avg daily rates per STR and Rabbu.com
Potential Room Revenue Increme	nt	\$1,608,000	\$319,000	\$358,000	\$931,000	
Max Potential TOT	14% TOT Rate	\$225,000	\$45,000	\$50,000	\$130,000	If reach 100% Occupancy

Historic Hotel Performance Metrics for June and July Projection of Incremental City Revenues from FIFA Team Base Camp Alameda, CA

TOT Revenues, June to July of prior three years					
	TOT Rate				%Growth
Year	in effect	June	July	June-July Total	vs. Prior Year
2022	10%	\$250,116	\$268,451	\$518,567	
2023	14%	\$310,847	\$322,698	\$633,545	22%
2024	14%	\$297,180	\$327,673	\$624,853	-1%

Source: City of Alameda

Hotel Occupa	ancy, June to Jul	y of prior tl	nree years	
				%Growth
Year	June	July	June-July Average	vs. Prior Year
2022	79%	81%	80%	
2023	69%	72%	71%	-12%
2024	75%	79%	77%	9%

Source: STR data for nine tracked hotels in Alameda with 672 total rooms

Average Roo	m Rate, June to	July of prio	r three years	
				%Growth
Year	June	July	June-July Average	vs. Prior Year
2022	\$134	\$135	\$134	
2023	\$137	\$136	\$136	2%
2024	\$123	\$130	\$127	-7%

Source: STR data for nine tracked hotels in Alameda with 672 total rooms

Revenue Per	· Available Room,	June to Ju	ly of prior three years	
				%Growth
Year	June	July	June-July Average	vs. Prior Year
2022	\$106	\$109	\$108	
2023	\$95	\$98	\$97	-10%
2024	\$93	\$103	\$98	2%

Source: STR data for nine tracked hotels in Alameda with 672 total rooms

Exhibit 1

Alameda Hotels Projection of Incremental City Revenues from FIFA Team Base Camp Alameda, CA

Hotel	Hotel Class	Year Opened	Number of Keys
Extended Stay America Oakland - Alameda Airport	Midscale Class	1999	87
Hampton by Hilton Inn & Suites Oakland Airport-Alameda	Upper Midscale Class	2008	•
Home2 Suites by Hilton Alameda Oakland Airport Subtotal Harbor Bay	Upper Midscale Class	2019	<u>83</u> 275
Marina Village Inn	Economy Class	1985	51
Rodeway Inn Alameda	Economy Class	1965	50
Coral Reef Inn & Suites	Midscale Class	1968	93
Extended Stay America Premier Suites Oakland - Alameda	Midscale Class	2000	121
Hawthorn Suites by Wyndham Oakland/Alameda	Midscale Class	2003	50
Neptune Palace Hotel Subtotal Balance of City	Economy Class	n/a	<u>32</u> 397
Total			672

Source: STR

Sales Tax Estimate Projection of Incremental City Revenues from FIFA Team Base Camp Alameda, CA

Day visitors to Alameda ⁽¹⁾	n/a	n/a	70,000	\$15	\$1,050,000	\$16,000
Media Other overnight visitors	347 1,231	1.25 2.5	433 3,076	\$60 \$30	\$25,988 \$92,288	\$0 \$1,000
Family and Friends	1,050	2	2,100	\$60	\$126,000	\$2,000
Team Delegation	0 2,240	1	2,240	\$100	\$224,000	\$3,000
	Room Nights in Alameda	Party Size	Number of Visitor Days	Illustrative Average Per Capita Taxable Spending in Alameda ⁽²⁾	Illustrative Total Spend	Estimated 1.5% City Sales Tax

(1) Number of visitors based on mid-point of FIFA estimate.

(2) KMA assumptions. Team delegation sales figures likely require significant catering sourced in Alameda to be achieved.

Exhibit 1

Existing Sales Tax Generation Projection of Incremental City Revenues from FIFA Team Base Camp Alameda, CA

Retail Area	Q2 2024 Total City Sales Taxes	Monthly City Sales Taxes
South Shore Center	\$111,388	\$37,129
Park Street	\$487,627	\$162,542
Harbor Bay Landing	<u>\$24,833</u>	<u>\$8,278</u>
Total	\$623,848	\$207,949

Illustrative Increases in Existing Monthly Revenue

\$6,000
\$10,000
\$21,000

Source: Existing sales tax totals per HDL