



The Road Home: Alameda's 5-Year Plan to Prevent and Respond to Homelessness (2021 - 2025)

This presentation provides an overview of the final progress report of the 'The Road Home', Alameda's strategic plan to prevent and respond to homelessness in Alameda

Overview of Needs Assessment



Causes of housing instability and homelessness

Lack of affordable housing, high cost of living, discriminatory policies, barriers for vulnerable populations



Seven primary needs to prevent and end homelessness

Increase affordable housing, provide flexible financial resources, utilize low-barrier shelter, enhance supportive services, expand data collection, ensure sustainable funding, improve coordination



Stakeholder engagement informed the plan

Identified key drivers of homelessness through collaboration with community partners

The Road Home Plan was driven by a collaborative city-wide information gathering process leading to the development of a housing and homelessness needs assessment in Alameda

Overview of the Road Home Plan



Roadmap to prevent and reduce first-time homelessness

The plan provides a comprehensive strategy to address the root causes of homelessness and help individuals and families avoid becoming homeless for the first time.



Reduce chronic homelessness

The plan aims to provide long-term, stable housing solutions and supportive services to help those experiencing chronic homelessness break the cycle and maintain permanent housing.



Shorten time spent homeless

By implementing low-barrier, housing-focused shelter and services, the plan seeks to quickly move individuals and families into permanent housing, reducing the duration of their homelessness.



The Road Home Plan provides a comprehensive and strategic approach to address the complex issue of homelessness in Alameda, with a focus on prevention, intervention, and long-term solutions to create a more equitable and sustainable future for all Alamedans.

Overview of the Road Home Plan



Address disparities for individuals experiencing homelessness

The plan addresses underlying barriers such as affordability, discrimination, and access to services utilizing county-wide equity centered efforts.



Decrease returns to homelessness

The plan emphasizes the importance of providing ongoing support and resources to help previously homeless individuals and families maintain their housing and avoid falling back into homelessness.



Goals and Outcomes

Goal 1: Secure a Housing Future for All Alamedans

Adopted the Alameda General Plan 2040 and 2023-2031 Housing Element to guide future development.

Built 82 low-to moderate-income homes for sale and added 182 affordable rental units since 2021.

Expected to produce 816 - 875 affordable housing units from 2027 - 2029.

Goal 2: Increase Access to Homeless Emergency Response Services

Opened four shelter programs, including three year-round and one seasonal winter program increasing the number of shelter beds to 140.

Initiated outreach services and transitioned to a five-person Engagement Team.

Provided shower and hygiene services three times a week, with plans for expanded services with a new Day Center.

Goal 3: Mobilize Citywide Response to Homelessness

Developed the CARE Team in 2021 to support residents regardless of income level and housing status experiencing a mental health crisis.

Held collaborative meetings with service providers to ensure clients receive relevant services and worked with partner agencies including ARPD, APW, APD, BRED, AFD, and Library to support the homeless and housed community.

Prioritized local funds as match for new and existing federal, state, and county funding.

Increasing Access to Homeless Emergency Response Services



Increased Shelter Capacity

The City opened 4 shelter programs, including 3 year-round and 1 seasonal winter program, providing a total of 128 beds as of FY 25/26 with plans to increase the Day Center's capacity to 30 beds in 2026. In addition, HHS funds beds at Midway Shelter for women and children and a 25-space safe parking program for adults living in vehicles.



Expanded Flexible Funding

The city developed a homeless prevention program in 2025 that provides individualized case management and flexible funds to assist households at risk of homelessness with expenses like rental arrears. Doubled the cap on one-time flexible funding grants to \$1,500 per household without reducing the number served.



Strengthened Homeless Response Infrastructure

Ensured local programs participate in the Countywide Coordinated Entry System and Homeless Management Information System (HMIS), added staff capacity to coordinate housing and supportive services, initiating an Engagement Team in 2025 to conduct outreach and engagement services across the City, including at the Alameda Free Library, and coordinate client support plans with partners.

Affordable Housing Efforts

82 low-to moderate-income homes for sale

Since October 2021, the city has built 82 low-to moderate income homes for sale as part of the Below market Rate (BMR) Home Ownership Program.

Permanent supportive housing and housing for seniors

The City has invested in permanent supportive housing and housing for seniors and veterans operated by the Alameda Housing Authority. This includes over 150 units at Linnet Corner and Estuary 1 and 2.

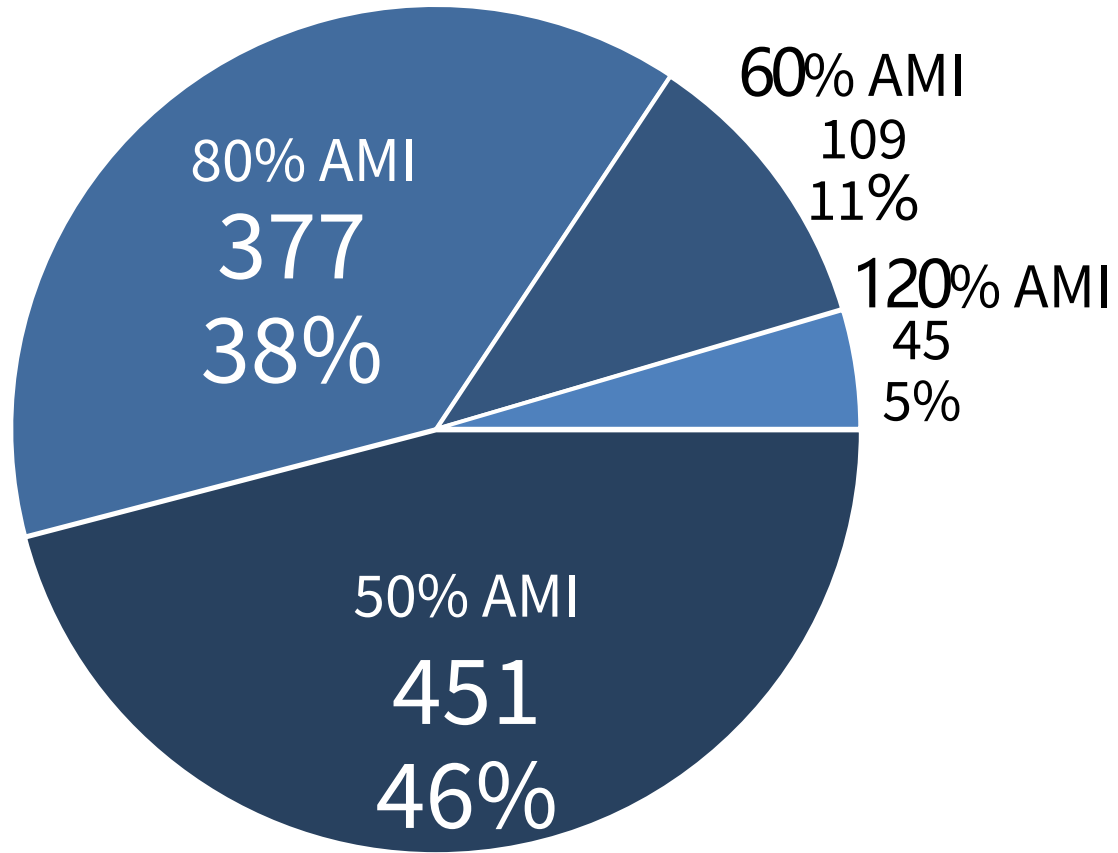
182 affordable rental units

During the same time, the city has added 182 affordable rental units to the BMR Rental Program as part of the Inclusionary Housing Ordinance.

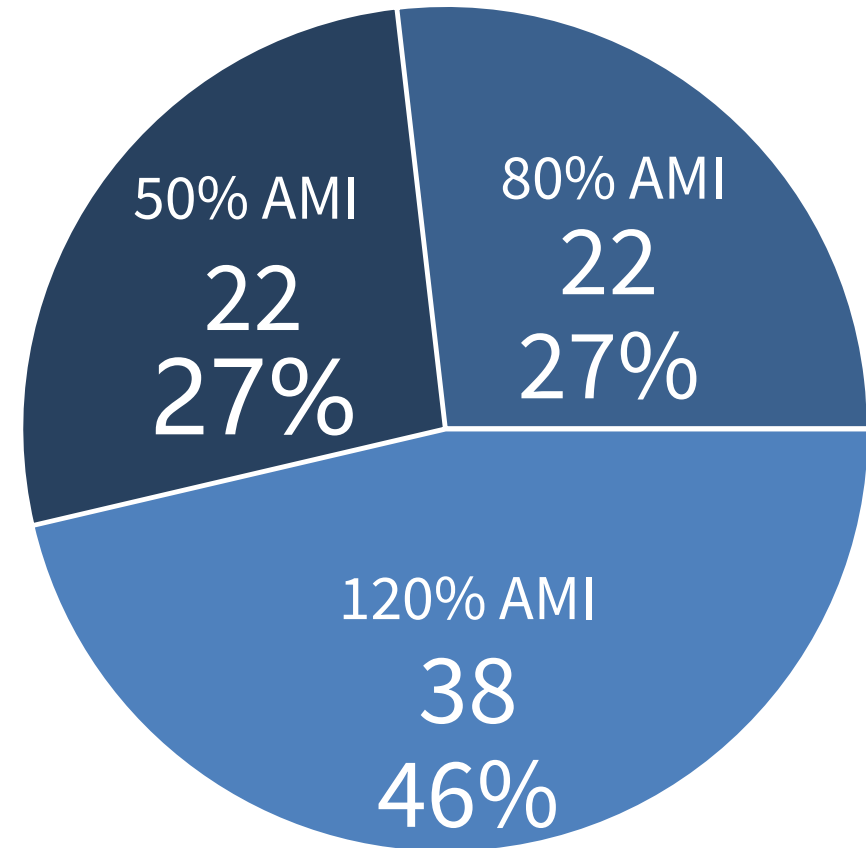
Future affordable housing pipeline

The future affordable housing pipeline is estimated to produce 816 - 875 units during 2027 - 2029.

Below Market Rate Units by Income



**Number of Rental BMR Units
by Income Level**



**Number of Ownership BMR Units
by Income Level**

Funding

HHS manages millions of recurring funds through federal, state, and county grants. The division is responsible for receiving affordable housing fees and reallocating this funds to expand housing on the island. In addition, HHS has secured over \$15 million in one-time funding for shelter to address homelessness and continues to seek additional funding opportunities. The city is working closely with various partners, including Alameda County, Alameda Housing Authority, and local service providers, to leverage these funds and implement strategies to prevent and end homelessness in the community.



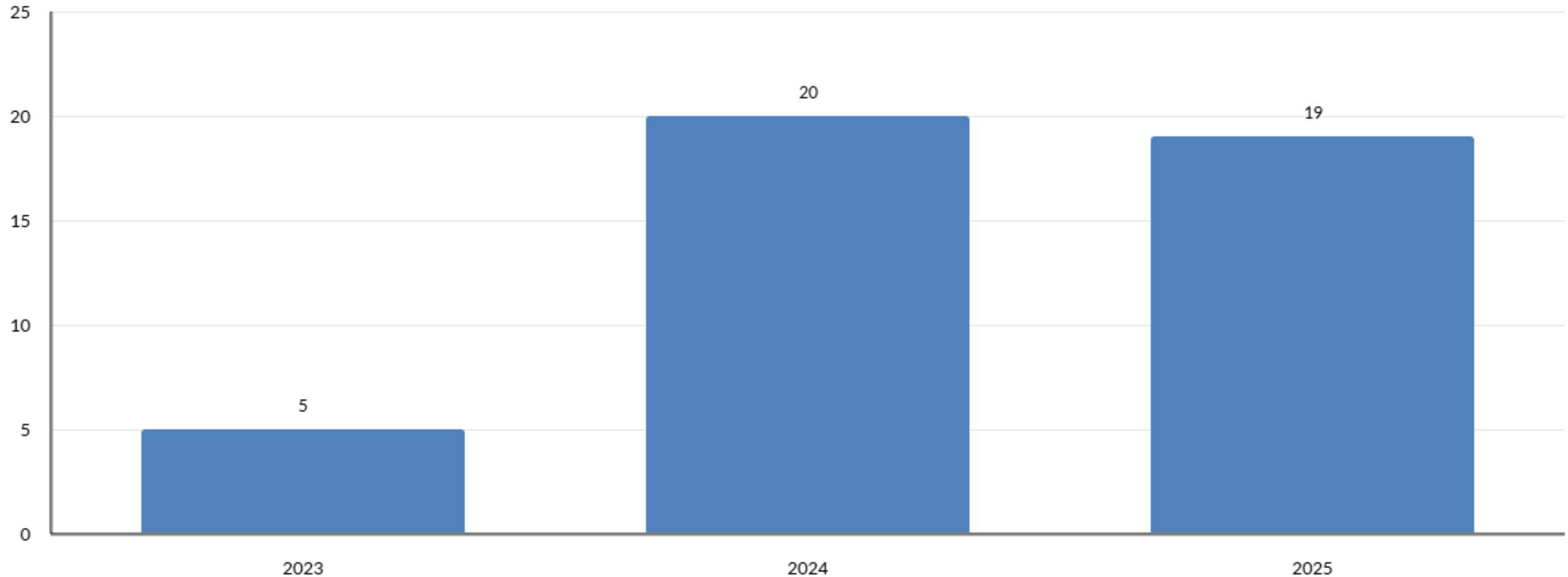
Highlight of People Served Through Unhoused Services

HHS has supported over 1,500 individuals through shelter services

Category	Number of People Served
Day Center	693
Midway Shelter	232
Seniors (55+)	332
Children (under 18)	173
Chronically Homeless	737
Veterans	44

Number of Participants Permanently Housed Through Dignity Village

Dignity Village has served over 76 individuals



Alameda's comprehensive plan, The Road Home, outlines a strategic approach to address the complex issue of homelessness in the city. The final report highlights extensive accomplishments in addressing homelessness as well as the ongoing need for more affordable housing, maintaining staff capacity, and funding for services. The city remains committed to working with partners, leveraging funding, and implementing the strategies outlined in the plan to prevent and end homelessness in Alameda.

HHS is working on developing an updated division-wide strategic plan for the next five fiscal years.



The HUD Point in Time Count and How You Can Help



The HUD Point in Time Count

The Point in Time (PIT) Count is a federally mandated annual survey that estimates the number of people experiencing homelessness on a single night in January. The data collected helps secure vital funding for the city to address homelessness. This year the count will take place on Thursday, January 22nd.



Request for Volunteers to Participate

HHS is seeking volunteers to help conduct the 2026 Point in Time Count in Alameda. This citywide survey provides crucial information to support homelessness services and programs. These numbers inform how HUD distributes funds across jurisdictions.



Donation Drive for PIT Count

The Youth Advisory Committee (YAC) from the HHS led Alameda Collaborative for Children, Youth, and their Families (ACCYF) is collecting donations to support the 2026 Point in Time Count. Donated items will be distributed to individuals and families experiencing homelessness during the survey to meet their immediate needs.

The Point in Time Count is a vital tool for the City of Alameda to understand the scope of homelessness and secure funding to address this critical issue. The community's participation through volunteering and donations will directly contribute to the success of this important initiative.