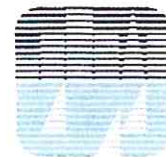


HARBOR BAY
BUSINESS PARK
ASSOCIATION



July 10, 2014

Ms. Mina Patel
P.O. Box 52098
Amarillo, TX 79159

VIA FACSIMILE: ramhotel1@aol.com

Re: Ram Hotel
2350 Harbor Bay Pkwy.
Harbor Bay Business Park

Dear Ms. Patel:

The Architectural Review Committee has reviewed the site plans dated June 13, 2014. As such, the overall site plan, which consists of exterior elevations, building materials and colors is approved, as they are consistent with the uses outlined in the Declaration of Covenants, Conditions and Restrictions for the Harbor Bay Business Park Design Guidelines.

Please note that the final signage, Bay Edge improvements and BCDC compliance will be your responsibility along with the City of Alameda.

If you have any questions regarding this approval or any other issues involving the Harbor Bay Business Park, please feel free to contact me at 925-468-1611.

Sincerely,

Marcy Marks
Secretary, Architectural Review Committee

cc: Nikhil Kamat, AIA, nikhik@nklosures.com
Andrew Thomas, Senior Planner, City of Alameda, athomas@ci.alameda.ca.us

Exhibit 5
Item 9-B, 11/24/14
Planning Board Mtg.