

MEMORANDUM

To: Joe Ernst and Bryan Graves

From: Nelson\Nygaard

Date: February 6, 2015

Subject: Preliminary TDM Strategies

INTRODUCTION

The memorandum provides an overview of <u>potential</u> TDM strategies that could be implemented at Site A. Strategies are grouped by their applicability to future residents, employees, or both. In addition, management and marketing strategies that would be undertaken by the developer or property manager are presented.

At this point, the strategies listed in this document are for discussion purposes only. Nelson\Nygaard will work with Alameda Point Partners and City of Alameda to determine which TDM measures are most appropriate for the site and future tenants. Certain measures listed below may not be included in the final plan and the specific details of required strategies have yet to be determined.

POTENTIAL TDM STRATEGIES

Marketing & Management

- 1. Initiation of Alameda Point TMA
- 2. TDM Coordinator for the entire site
- 3. Welcome packets summarizing transportation programs and services
- 4. Orientation sessions for employees and residents
- 5. Dedicated website with information on transportation and TDM services
- 6. Transportation information boards/kiosks at key locations

Residents & Employees

- 1. Public shuttle service to 12th Street BART Station
- 2. AC Transit Easy-Pass program
- 3. Partially/fully subsidized ferry passes
- 4. Parking pricing
- 5. Secure bicycle parking
- 6. Car share vehicles
- 7. Bike sharing program
- 8. On-site bicycle repair facilities

Residents Only

1. Unbundled parking

Employees Only

- 1. Employer-level TDM Coordinator
- 2. Pre-tax commuter benefits
- 3. Subsidized carpools/vanpools
- 4. Preferential parking for carpools/vanpools
- 5. Showers and lockers
- 6. Ridematching services
- 7. Emergency-ride-home program
- 8. Bike buddy program
- 9. Financial incentives for employees who take transit, bike, or walk to work

ROLE OF TRANSPORTATION MANAGEMENT ASSOCIATION (TMA)

The Alameda Point Transportation Demand Management Plan¹ was designed assuming the presence of a very active TMA, who will be a key player in helping the area reduce vehicle trips. Given that Alameda Point Partners is "first in," and will be developing Site A while the role of the TMA is still in its infancy, they may offer TDM programs and services which at later point are envisioned to managed by the TMA.

Given this, it is unclear at this point how the role of the TMA fits into the development of TDM programs and how services offered by Alameda Point Partners may be transitioned to the TMA at a later time. The City has also indicated the potential for a citywide TMA, which would have further implications for TDM implementation at Alameda Point.

This item requires further discussion with City staff.

PROCESS

Listed below are the steps Nelson\Nygaard will take in cooperation Alameda Point Partners and the City of Alameda with final objective of creating a TDM Compliance Strategy for Site A.

- Draft preliminary strategies and high level cost estimates
- Review preliminary strategies and cost estimates with Alameda Point Partners and the City to determine what measures are the best fit for Site A and the proposed project
- Draft a best practices memorandum highlighting how TDM has worked successfully in similar locales
- Based on feedback received on the preliminary strategies, write a draft Compliance Strategy, calculate its effects on vehicle trips, and provided more detailed cost estimates

http://alamedaca.gov/sites/default/files/department-files/2014-06-18/tdm 05202014.pdf



Alameda Point Site A Transportation Demand Management (TDM) Plan

Goals of Alameda Point TDM Plan

- Reduce vehicle trips in peak-hours, per city policy
- Provide additional mobility options
- Encourage healthy and sustainable travel
- Provide benefits to whole Alameda community

FINAL REPORT

ALAMEDA POINT TRANSPORTATION DEMAND MANAGEMENT PLAN

May 20, 2014



Keys to Site A TDM Success

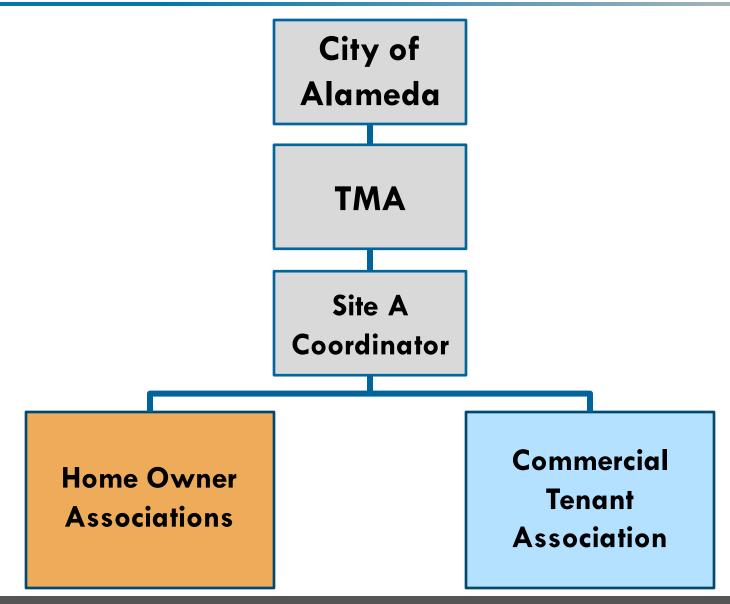
- Leverage investment by Alameda Point Partners
- Get the plan "off the shelf"
- Active TMA to manage and implement
- "Package" of strategies → core and supportive programs
- A "living" document → monitor and adjust annually
- Part of a coordinated, citywide trip-reduction and mobility strategy

Management & Marketing

Transportation Management Association

- Responsible for TDM implementation
- Diverse set of stakeholders
- Primary funding mechanism will be property assessments
- Core functions:
 - Coordination
 - Marketing
 - Education
 - Service delivery
 - Monitoring
 - Financial Management

Management



Marketing

- Resident/EmployeeHandbook
- Website
- Social Media
- Smartphone App
- Kiosks
- Resident/employee database



Mountain View TMA



North Natomas TMA

Marketing

Social Media





Smartphone Apps



Residents & Employees

Public Transit Service

- "Last-mile" connection to BART
- Weekday service
- Peak (15-minute) and offpeak (30-minute)
- Open to public
- Performance-based contract
- Scaleable:
 - Weekend service
 - Service hours
 - Frequency





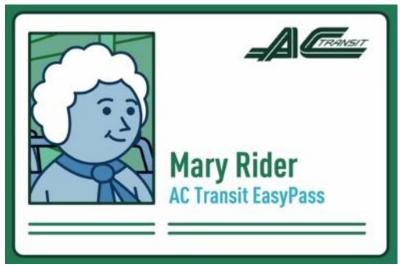
Transit Subsidies

AC Transit EasyPass

- Eliminate cost barrier to transit
- Substantial discount = cost effective benefit
- All residents and employees

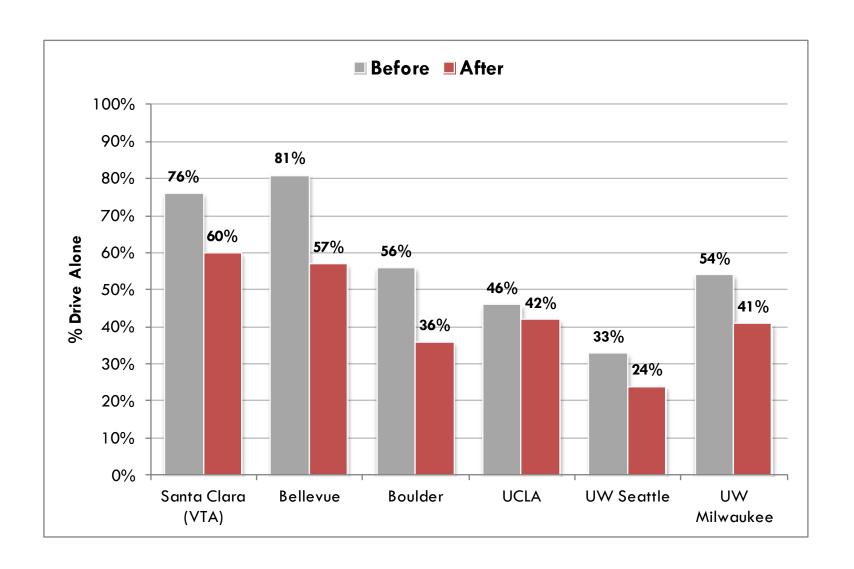
Clipper Card

- Ferry
- BART
- Visitors

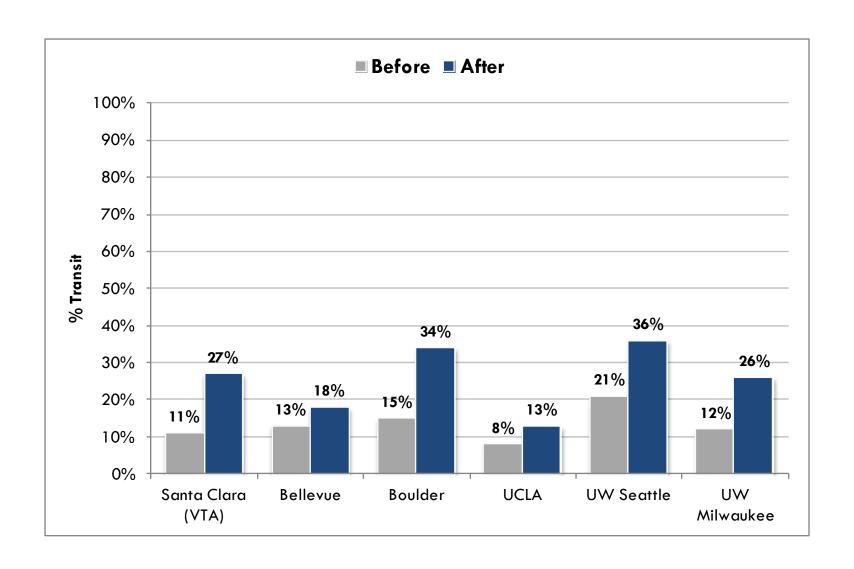




Transit Subsidies Decrease Drive Alone Trips...



...and Increase Transit Ridership



Bicycle and Pedestrian Investments

Walkable, pedestrianoriented street network

Bicycle Network Improvements

- Bicycle Parking
 - Racks
 - Lockers/Cages
 - Bike corrals





Bicycle and Pedestrian Investments

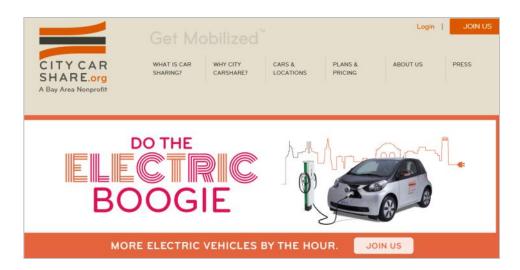
- Bike Sharing
 - "Loaner" bike program (short-term)
 - Bay Area Bike Share (long-term)
- Bike Repair Stations
- Education Programs





Car Sharing

- Reduces residential vehicle ownership
- Mid-day option for non-SOV commuters
- Publicly accessible
- Maintain flexibility to grow





Employees

Employee Programs

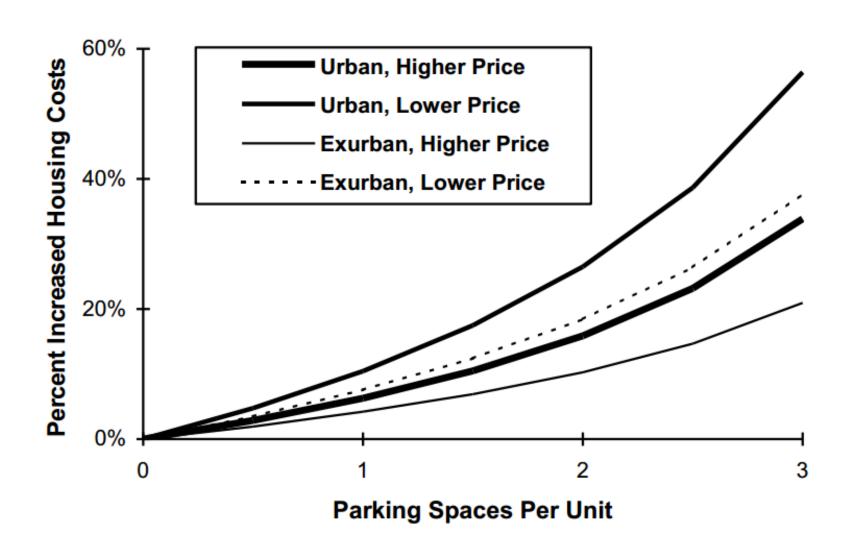
- Pre-tax commuter benefits
- Additional financial incentives
- Subsidize carpool/vanpools
- Ridematching services
- Guaranteed Ride Home
- Bike Buddy Program
- Telecommuting/Flex
 Schedules





Parking Management

Parking Impacts Housing Affordability



Unbundled Parking (Residential)

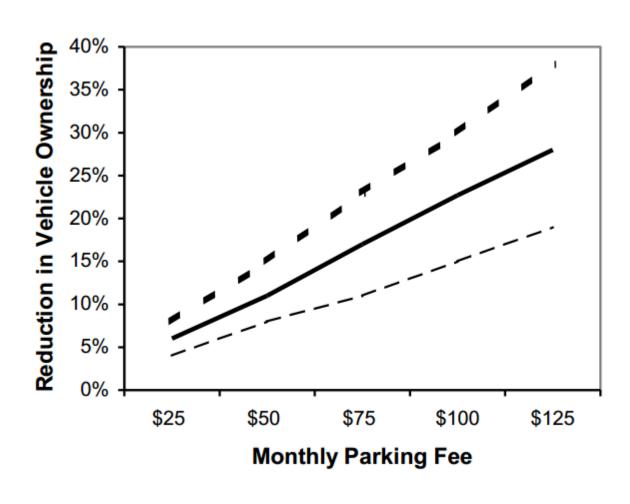
Required for multi-unit residential

■ Separates cost of parking from housing → nondrivers no longer subsidize parking

Increases housing affordability

Incentivizes lower vehicle ownership

Small Parking Charges Can Have Large Impacts





Unbundled Parking Implementation

- Month-to-month leasing
- Adjust rates based on demand
- Offered to larger units first
- Affordable units have equal opportunity (at proportional price)
- Affordable units may be exempt
- Surplus spaces to non-residents

Parking Management

 Supply appropriate to walkable, transit-oriented community

■ No minimum number of spaces; maximum ratios

 Residential and retail parking at a reduced rate comparable to rest of Alameda

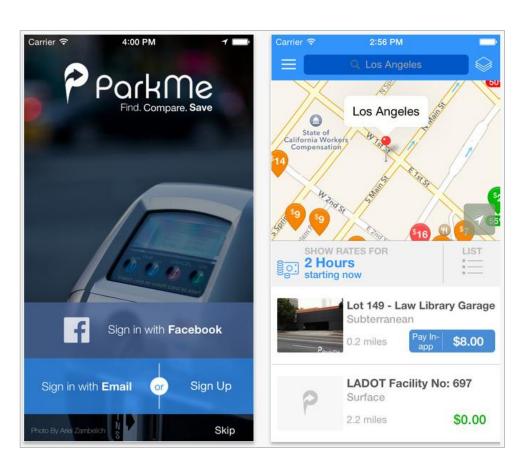
- Shared parking is a priority
 - Public parking lot

Potential Parking Management Strategies

- Use pricing to manage demand
 - Lowest rate to ensure availability
 - Make it convenient!
- Time limits
- Residential permit program
- Enforcement program
- Preferential parking
 - Carpools/Vanpools
 - Electric vehicles



Put the Customer First!





Monitoring & Enforcement

Monitoring

- TDM Plans are "living" documents
- Monitoring Plan
 - Traffic counts
 - Resident/employee surveys
 - Bike/pedestrian counts
 - Parking occupancy
- Adjust as needed, depending on:
 - Successes/Challenges
 - Resident/Employee Demographics
 - Travel Patterns
 - Local/Regional Investments

Next Steps

- Refine TDM strategies based on City and stakeholder feedback
- Financial Analysis
- Trip Reduction Estimation
- Draft TDM Plan
- Final TDM Plan



Phil Olmstead

415-284-1544 polmstead@nelsonnygaard.com