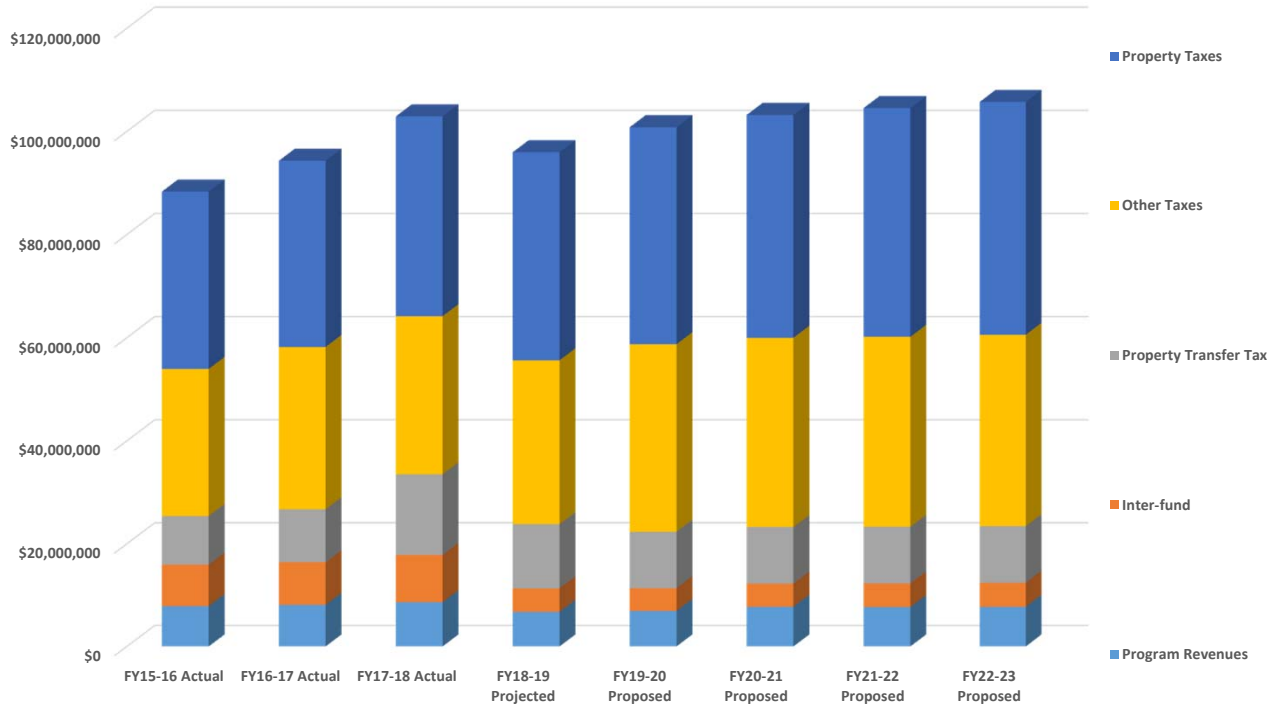


		Available Fund Balance FY 2018-19	Projected Revenues / Transfers In FY 2018-19	Projected Expenditures / Transfers Out FY 2018-19	Changes in Capital Commitments / Reserves FY 2018-19	Proposed Available Fund Balance FY 2019-20	Proposed Revenues / Transfers In FY 2019-20	Proposed Expenditures / Transfers Out FY 2019-20	Changes in Capital Commitments / Reserves FY 2019-20	Proposed Available Fund Balance FY 2020-21	Proposed Revenues / Transfers In FY 2020-21	Proposed Expenditures / Transfers Out FY 2020-21	Changes in Capital Commitments / Reserves FY 2020-21	Proposed Available Fund Balance FY 2020-21
General Fund														
001	General Fund	31,836,178	95,979,900	104,100,908	4,501,879	28,217,049	100,821,364	100,251,605	(1,861,953)	26,924,855	103,200,664	103,223,502	(548,071)	26,353,946
Special Revenue Funds														
161	Police/Fire Construction Impact Fee	53,567	-	-	-	53,567	-	53,567	-	-	-	-	-	-
164	Construction Improvement	1,081,650	658,000	1,477,500	-	262,150	621,000	883,000	-	150	657,000	650,000	-	7,150
209	Community Development	615,958	5,782,500	5,411,326	-	987,132	5,717,500	5,497,165	-	1,207,467	5,717,500	5,377,295	-	1,547,672
210	Library	2,007,797	4,921,000	4,970,158	-	1,958,639	4,644,000	4,854,201	-	1,748,438	4,644,000	5,002,242	-	1,390,196
211	Gas Tax	241,041	1,674,084	2,369,909	-	(454,784)	2,059,000	1,588,700	-	15,516	2,059,000	2,033,976	-	40,540
211.1	Road Maintenance and Rehab	468,563	1,250,532	1,361,830	-	357,265	1,305,300	1,662,500	-	65	1,305,300	1,305,300	-	65
215	County Measure B & BB	(1,379,632)	4,397,000	4,638,000	-	(1,620,632)	4,844,846	3,188,000	-	36,214	4,917,446	4,776,000	-	177,660
216	Tidelands	2,864,297	804,000	2,395,584	-	1,272,713	809,000	1,374,753	-	706,960	809,000	1,058,245	-	457,715
218	Police Grants	(450)	50,000	250,023	-	(200,473)	414,300	487,222	-	(273,395)	460,000	531,155	-	(344,550)
219	Narcotics Asset Seizure	43,260	1,000	10,000	-	34,260	1,000	10,000	-	25,260	1,000	10,000	-	16,260
220	Fire Grants	326,558	3,792,164	3,787,490	-	331,232	1,667,239	2,189,896	-	(191,425)	1,606,570	1,437,373	-	(22,228)
221	Dwelling Unit	(8,153)	-	-	-	(8,153)	-	-	-	(8,153)	-	-	-	(8,153)
224	Parking Meter/Garage	2,124,099	2,016,000	2,494,769	-	1,645,330	1,464,100	2,315,145	-	794,285	1,462,600	2,367,130	-	(110,245)
225	TSM/TDM	47,554	15,000	-	-	62,554	15,000	251,500	-	(173,946)	15,000	301,549	-	(460,495)
226	Citywide Pavement Restoration	55,456	-	-	-	55,456	-	-	-	55,456	-	-	-	55,456
227	Commercial Revitalization	1,863,531	694,400	939,954	-	1,617,977	637,000	518,011	-	1,736,966	637,000	653,661	-	1,720,305
228	Housing In-Lieu	840,908	108,500	108,500	-	565,408	108,500	395,229	-	278,679	783,500	395,629	-	666,550
235	HOME	-	245,187	245,187	-	-	169,504	169,504	-	-	169,504	169,504	-	-
236	CDBG	-	2,240,947	2,240,947	-	-	1,562,840	1,562,823	-	17	1,562,840	1,562,846	-	11
248	HOME Repayment	40	13,000	13,000	-	40	13,000	13,000	-	40	13,000	13,000	-	40
249	Rehab CDBG Housing Loan Program	86,537	145,434	231,971	-	-	115,000	115,000	-	-	115,000	115,000	-	-
256	FISC	3,994,906	627,000	1,545,542	-	3,076,364	227,000	1,556,068	-	1,747,296	227,000	1,456,562	-	517,734
259	Vehicle Registration AB434	48,293	-	-	-	48,293	-	-	-	48,293	-	-	-	48,293
265	Rent Review/Stabilization	358,155	1,291,000	1,156,474	-	492,681	1,300,000	1,516,905	-	275,776	1,300,000	1,531,108	-	44,668
266	Affordable Housing	144,609	1,000	25,000	-	120,609	901,000	934,677	-	86,932	701,000	735,045	-	52,887
267	Human Services	10,616	155,600	162,732	-	3,484	158,600	330,864	-	(168,780)	158,600	335,001	-	(345,181)
268	Lead	8,470	-	-	-	8,470	-	-	-	8,470	-	-	-	8,470
270	Solid Waste Surcharge	1,287,885	178,000	326,052	-	1,139,833	178,000	286,091	-	1,031,742	178,000	299,101	-	910,641
271	Alameda Point Services	-	174,051	35,000	-	139,051	181,900	42,000	-	278,951	190,100	50,400	-	418,651
273	Curbside Recycling	178,724	1,000	-	-	179,724	1,000	-	-	180,724	1,000	-	-	181,724
274	Waste Management	2,707,982	1,072,000	1,400,513	-	2,379,469	779,100	1,237,310	-	1,921,259	781,300	1,275,159	-	1,427,400
275	Island City Maintenance	2,008,020	1,512,986	1,951,578	-	1,569,428	1,577,848	2,054,482	-	1,092,794	1,645,448	2,103,382	-	634,860
276	Marina Cove Maintenance	126,614	108,000	161,904	-	72,710	112,813	106,688	-	78,835	117,813	205,043	-	(8,395)
277	Alameda Landing Municipal SD	1,388,860	447,811	162,121	-	1,674,550	467,700	206,941	-	1,935,309	488,500	246,783	-	2,177,026
278	Bayport Municipal Services District 03	3,666,709	619,000	939,027	-	3,346,682	646,400	1,001,152	-	2,991,930	675,000	1,031,974	-	2,634,956
279	Assessment District Administration	78,562	288,623	361,567	-	5,618	288,623	341,766	-	(47,525)	288,623	360,234	-	(119,136)
280	Recreation	1,979,619	5,308,000	5,583,705	-	1,703,914	5,831,024	6,036,558	-	1,498,380	5,979,964	6,299,725	-	1,178,619
285	Public Art	97,095	274,000	575,047	266,000	62,048	161,000	174,608	-	48,440	161,000	40,283	-	169,157
286	Historical Advisory Board	2,181	1,000	-	-	3,181	1,000	-	-	4,181	1,000	-	-	5,181
287	Transportation	88,500	1,264,000	1,334,573	-	17,927	1,198,000	1,968,048	-	(752,121)	1,178,000	1,250,797	-	(824,918)
288	Vehicle Registration Fees	2,604	333,000	325,000	-	10,604	333,500	320,000	-	24,104	333,500	320,000	-	37,604
814	Adams Street House	351,512	1,000	25,000	-	327,512	1,000	25,000	-	303,512	1,000	25,000	-	279,512
858	ARRA	21,454,926	30,102,794	13,157,043	-	38,400,677	14,228,000	44,379,048	-	8,249,629	14,228,000	16,194,425	-	6,283,204
876	Dike Maintenance	359,009	-	-	-	359,009	-	-	-	359,009	-	-	-	359,009
Special Revenue Funds Total		51,676,432	72,568,613	62,449,527	266,000	62,061,519	54,741,637	89,647,421	-	27,155,734	55,570,108	61,519,931	-	21,205,915
Capital Projects Funds														
310	Capital Projects	7,315,161	29,520,775	30,019,775	-	6,816,161	23,657,500	23,803,500	-	6,670,161	23,302,300	25,693,300	-	4,279,161
310.05	Public Works Admin & Engineering	572,390	4,051,000	4,039,924	-	583,466	3,983,385	4,025,821	-	541,030	4,127,943	4,052,464	-	616,509
311	Alameda Point Capital Projects	787,863	-	-	-	787,863	28,426,820	28,426,820	-	787,863	-	-	-	787,863
312	Marina Village AD 89	151,793	-	5,240	-	146,553	-	5,265	-	141,288	-	5,278	-	136,010
313	H.B.I. 92-1 Assessment District	369,884	-	81,988	-	287,896	-	83,660	-	204,236	-	83,989	-	120,247
317	Library Construction	18,079	-	-	-	18,079	-	-	-	18,079	-	-	-	18,079
318	Open Space Improvement	11,334	15,000	20,000	-	6,334	15,000	20,000	-	1,334	15,000	15,000	-	1,334
319	Emergency Reponse Center	(115,619)	1,165,940	1,050,321	-	-	-	-	-	-	-	-	-	-
340	CDF	760,939	5,760,000	560,000	-	5,960,939	1,825,000	1,654,000	-	6,131,939	1,527,000	200,000	-	7,458,939

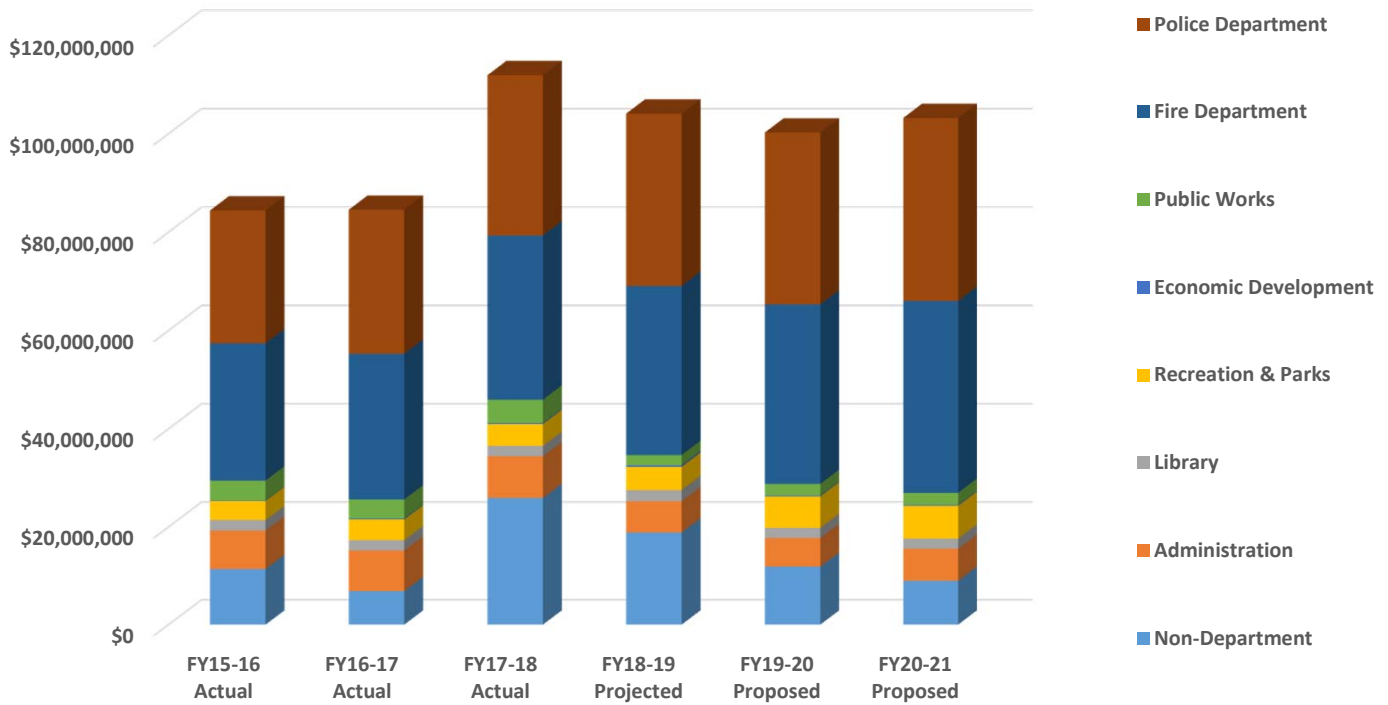
		Available Fund Balance FY 2018-19	Projected Revenues / Transfers In FY 2018-19	Projected Expenditures / Transfers Out FY 2018-19	Changes in Capital Commitments / Reserves FY 2018-19	Proposed Available Fund Balance FY 2019-20	Proposed Revenues / Transfers In FY 2019-20	Proposed Expenditures / Transfers Out FY 2019-20	Changes in Capital Commitments / Reserves FY 2019-20	Proposed Available Fund Balance FY 2020-21	Proposed Revenues / Transfers In FY 2020-21	Proposed Expenditures / Transfers Out FY 2020-21	Changes in Capital Commitments / Reserves FY 2020-21	Proposed Available Fund Balance FY 2020-21
350	Transportation Improvement	2,130,204	619,000	510,974	-	2,238,230	619,000	1,036,607	-	1,820,623	619,000	560,600	-	1,879,023
351	Urban Runoff	1,100,310	2,437,500	4,002,201	-	(464,391)	2,559,100	4,246,786	2,260,495	108,418	2,599,100	2,476,124	-	231,394
362	CDF 13-1 Alameda Landing	(126,186)	133,000	4,248	-	2,566	152,000	153,937	-	629	172,000	168,972	-	3,657
363	CDF 11-1 Marina Cove II	545,027	246,007	62,678	-	728,356	257,100	15,991	-	969,465	268,600	16,841	-	1,221,224
Capital Projects Funds Total		13,521,179	43,948,222	40,357,348	-	17,112,052	61,494,905	63,472,387	2,260,495	17,395,065	32,630,943	33,272,569	-	16,753,440
Debt Service Funds														
401	City OTR Debt Svc iBank	5,229	213,000	213,000	-	5,229	212,500	212,500	-	5,229	213,000	213,000	-	5,229
421	Library Bond 2003	974,624	606,000	622,000	-	958,624	607,000	625,000	-	940,624	607,000	624,000	-	923,624
422	HUD Loan	434,379	581,000	581,000	-	434,379	445,000	445,000	-	434,379	580,000	580,000	-	434,379
423	2008 Refinance COP	13,215	362,000	362,000	-	13,215	362,000	362,000	-	13,215	363,000	363,000	-	13,215
464	Refinance City Hall 2002	518	792,000	792,000	-	518	788,000	788,000	-	518	787,000	787,000	-	518
468	2003 AP Revenue Bonds	31,846	452,200	452,000	-	32,046	697,000	697,000	-	32,046	690,000	690,000	-	32,046
Debt Service Funds Total		1,459,811	3,006,200	3,022,000	-	1,444,011	3,111,500	3,129,500	-	1,426,011	3,240,000	3,257,000	-	1,409,011
Enterprise Funds														
602	Sewer Service	82,020,516	13,649,750	13,767,988	-	81,902,278	24,925,800	29,918,939	-	76,909,139	22,175,800	24,487,924	-	74,597,015
Enterprise Funds Total		82,020,516	13,649,750	13,767,988	-	81,902,278	24,925,800	29,918,939	-	76,909,139	22,175,800	24,487,924	-	74,597,015
Internal Service Funds														
701	Fleet & Equipment Replacement	5,016,504	2,368,378	1,449,000	-	5,935,882	2,651,291	6,807,391	-	1,779,782	2,619,512	1,492,144	-	2,907,150
702	Central Stores	86,757	-	-	-	86,757	-	-	-	86,757	-	-	-	86,757
703	Fleet Maintenance	109,685	2,149,810	2,094,488	-	165,007	2,394,361	2,368,453	-	190,915	2,508,826	2,479,968	-	219,773
704	Technology Services/Replacement	582,289	1,901,818	2,012,932	-	471,175	2,548,822	2,757,000	-	262,997	991,000	1,987,000	860,000	126,997
705	Citywide Information Technology	480,946	2,079,291	1,964,566	-	595,671	1,893,716	1,922,247	-	567,141	1,942,122	2,012,941	-	496,322
706	Facility Maintenance	1,253,849	1,653,000	2,625,000	-	281,849	1,750,976	1,367,268	-	665,557	1,829,772	2,019,355	-	475,974
707	Facility Replacement	-	1,453,572	1,453,572	-	-	1,544,308	1,539,368	-	4,940	1,625,050	1,619,756	-	10,234
707.1	Emergency Operations Center	26,074	148,000	148,000	-	26,074	148,000	167,740	-	6,334	148,000	154,334	-	-
711	Workers Comp Self Insurance	-	3,608,682	3,323,708	-	284,974	3,785,138	3,708,773	-	361,339	3,933,744	3,867,260	-	427,823
712	Risk Management	-	3,644,391	3,680,485	-	(36,094)	3,361,612	3,274,016	-	51,502	3,527,692	3,490,282	-	88,912
715	Unemployment Insurance	691,075	2,000	131,000	-	562,075	2,000	87,000	-	477,075	2,000	87,000	-	392,075
720	Post Employment Costs	5,575,129	4,612,000	4,553,000	-	5,634,129	4,637,000	4,553,000	-	5,718,129	4,637,000	4,378,000	-	5,977,129
721	Pension Reserve	3,551,908	8,189,172	6,162,000	-	5,579,080	493,998	10,000	-	6,063,078	491,000	10,000	-	6,544,078
Internal Service Funds Total		17,374,216	31,810,114	29,597,751	-	19,586,579	25,211,222	28,562,255	-	16,235,546	24,255,718	23,598,040	860,000	17,753,224
Trust Funds														
207	Successor Agency	5,454,341	21,876,750	22,379,500	-	4,951,591	22,969,528	22,912,856	-	5,008,263	23,793,501	23,030,202	-	5,771,562
801	Police/Fire Pension 1079	212,141	1,882,000	2,094,141	-	-	1,882,000	1,882,000	-	-	1,882,000	1,882,000	-	-
802	Police/Fire Pension 1082	39,998	50,000	87,000	-	2,998	50,000	52,998	-	-	50,000	50,000	-	-
810	OPEB Trust	11,799,621	1,670,000	37,000	-	13,432,621	1,170,000	37,000	-	14,565,621	1,170,000	37,000	-	15,698,621
Trust Funds Total		17,506,102	25,478,750	24,597,641	-	18,387,210	26,071,528	24,884,854	-	19,573,884	26,895,501	24,999,202	-	21,470,183
Agency Funds														
832	Debt Service 312 89	767,877	3,000	-	-	770,877	3,000	-	-	773,877	3,000	-	-	776,877
835	1998 Revenue Bond Debt	900,871	-	-	-	900,871	-	-	-	900,871	-	-	-	900,871
860	Assessment District CFD #1	2,768,325	867,000	1,632,000	-	2,003,325	405,000	1,662,199	-	746,126	-	84,241	-	661,885
861	Assessment District CFD #2	124,470	-	-	-	124,470	-	-	-	124,470	-	-	-	124,470
862	Alameda Landing CFD #13	1,667,315	896,000	896,000	-	1,667,315	934,000	934,000	-	1,667,315	974,000	974,000	-	1,667,315
Agency Funds Total		6,228,858	1,766,000	2,528,000	-	5,466,858	1,342,000	2,596,199	-	4,212,659	977,000	1,058,241	-	4,131,418
Totals		221,623,291	288,207,549	280,421,163	4,767,879	234,177,556	297,719,956	342,463,161	398,542	189,832,893	268,945,734	275,416,409	311,929	183,674,152

			FY 19/20		
	FY 17/18	FY 18/19		Departmental	City Manager
	Actual	Projected	Baseline	Requests	Proposed
Revenues					
Property Taxes/RPTTF/MVLF	\$ 38,726,739	\$ 40,355,000	\$ 42,085,000	\$ -	\$ 42,085,000
Sales Tax/TUT	10,279,885	11,244,000	15,100,000	-	15,100,000
Utility User Tax	9,333,533	9,494,000	9,644,000	-	9,644,000
Franchise Fees	5,306,532	5,143,000	5,500,000	-	5,500,000
Transfer Tax	15,679,218	12,500,000	10,489,000	-	11,000,000
Transient Occupancy Tax	2,146,038	2,100,000	2,100,000	-	2,100,000
Business Licenses	2,239,971	2,220,000	2,264,000	-	2,264,000
Investment and Misc Revenues	1,374,766	1,598,000	1,768,000	-	1,768,000
Program Revenues	8,615,882	6,744,500	6,905,364	-	6,905,364
Transfers In	4,219,000	4,581,400	4,455,000	-	4,455,000
	97,921,566	95,979,900	100,310,364	-	100,821,364
Cost Allocation Reimbursements	4,994,082	-	-	-	-
	102,915,648	95,979,900	100,310,364	-	100,821,364
Expenditures					
Police	32,577,996	35,024,612	34,906,009	42,340	34,948,349
Fire	33,386,582	34,398,575	35,459,144	1,189,800	36,495,944
Public Works	4,741,407	2,068,292	2,376,555	-	2,376,555
Economic Development	211,429	315,000	170,000	-	170,000
Recreation & Parks	4,462,437	4,729,266	5,819,505	613,000	6,432,505
Library	2,097,000	2,297,000	2,297,000	(216,000)	2,081,000
Administration	8,506,636	6,406,457	5,873,356	-	5,883,714
Non-Department	9,572,537	10,914,533	6,253,539	9,162,000	11,863,539
	95,556,024	96,153,736	93,155,108	10,791,140	100,251,605
Pension/OPEB Reserve Payment	16,360,066	7,947,171	-	-	-
	111,916,090	104,100,907	93,155,108	10,791,140	100,251,605
Net Annual Activity					
Baseline Operations	\$ 7,359,624	\$ (173,836)	\$ 7,155,256	\$ (10,791,140)	\$ 569,759
With PY Pension/OPEB Reserve Payment	\$ (9,000,442)	\$ (8,121,007)			
Available Fund Balance					
Beginning of Year	\$ 31,457,791	\$ 31,836,178	\$ 28,217,049		\$ 28,217,049
Net Annual Activity	7,359,624	(173,836)	7,155,256		569,759
Add Econ Uncertainty to 25% Reserve	-	-	-		-
Release Prior Pension/OPEB Reserves	-	-	-		-
Release Prepaid/Encumbrance Reserves	965,935	733,322	-		-
	39,783,350	32,395,664	35,372,306		28,786,808
Set up end of Year Pension Reserve	(7,947,172)	(4,178,615)	(6,041,764)		(1,861,953)
	\$ 31,836,178	\$ 28,217,049	\$ 29,330,541		\$ 26,924,855
25% Operating Reserve	23,889,006	24,038,434	23,288,777		25,062,901
Ending Balance Above/(Below) 25% Reserve	7,947,172	4,178,615	6,041,764		1,861,953
	\$ 31,836,178	\$ 28,217,049	\$ 29,330,541		\$ 26,924,855
	33%	29%	31%		27%

	FY 17/18 Actual	FY 18/19 Projected	FY 20/21		
			Baseline	Departmental Requests	City Manager Proposed
Revenues					
Property Taxes/RPTTF/MVLF	\$ 38,726,739	\$ 40,355,000	\$ 43,205,000	\$ -	\$ 43,205,000
Sales Tax/TUT	10,279,885	11,244,000	15,100,000	-	15,100,000
Utility User Tax	9,333,533	9,494,000	9,797,000	-	9,797,000
Franchise Fees	5,306,532	5,143,000	5,642,000	-	5,642,000
Transfer Tax	15,679,218	12,500,000	10,489,000	-	11,000,000
Transient Occupancy Tax	2,146,038	2,100,000	2,100,000	-	2,100,000
Business Licenses	2,239,971	2,220,000	2,309,000	-	2,309,000
Investment and Misc Revenues	1,374,766	1,598,000	1,788,000	-	1,788,000
Program Revenues	8,615,882	6,744,500	7,225,664	500,000	7,725,664
Transfers In	4,219,000	4,581,400	4,534,000	-	4,534,000
	97,921,566	95,979,900	102,189,664	500,000	103,200,664
Cost Allocation Reimbursements	4,994,082	-	-	-	-
	102,915,648	95,979,900	102,189,664	500,000	103,200,664
Expenditures					
Police	32,577,996	35,024,612	37,210,968	(20,000)	37,190,968
Fire	33,386,582	34,398,575	38,285,096	829,000	39,039,096
Public Works	4,741,407	2,068,292	2,479,127	-	2,479,127
Economic Development	211,429	315,000	170,000	-	170,000
Recreation & Parks	4,462,437	4,729,266	6,037,524	691,000	6,728,524
Library	2,097,000	2,297,000	2,297,000	(216,000)	2,081,000
Administration	8,506,636	6,406,457	6,390,443	161,000	6,561,801
Non-Department	9,572,537	10,914,533	6,350,987	5,062,000	8,972,987
	95,556,024	96,153,736	99,221,144	6,507,000	103,223,502
Pension/OPEB Reserve Payment	16,360,066	7,947,171	-	-	-
	111,916,090	104,100,907	99,221,144	6,507,000	103,223,502
Net Annual Activity					
Baseline Operations	\$ 7,359,624	\$ (173,836)	\$ 2,968,520	\$ (6,007,000)	\$ (22,838)
With PY Pension/OPEB Reserve Payment	\$ (9,000,442)	\$ (8,121,007)			
Available Fund Balance					
Beginning of Year	\$ 31,457,791	\$ 31,836,178	\$ 26,924,855		\$ 26,924,855
Net Annual Activity	7,359,624	(173,836)	2,968,520		(22,838)
Add Econ Uncertainty to 25% Reserve	-	-	-		-
Release Prior Pension/OPEB Reserves	-	-	-		-
Release Prepaid/Encumbrance Reserves	965,935	733,322	-		-
	39,783,350	32,395,664	29,893,374		26,902,017
Set up end of Year Pension Reserve	(7,947,172)	(4,178,615)	(2,544,044)		(548,071)
	\$ 31,836,178	\$ 28,217,049	\$ 27,349,330		\$ 26,353,946
25% Operating Reserve	23,889,006	24,038,434	24,805,286		25,805,875
Ending Balance Above/(Below) 25% Reserve	7,947,172	4,178,615	2,544,044		548,071
	\$ 31,836,178	\$ 28,217,049	\$ 27,349,330		\$ 26,353,946
	33%	29%	28%		26%



	FY15-16 Actual	FY16-17 Actual	FY17-18 Actual	FY18-19 Projected	FY19-20 Proposed	FY20-21 Proposed	FY21-22 Proposed	FY22-23 Proposed
Property Taxes								
Secured/Unsecured	\$ 25,630,260	\$ 27,020,996	\$ 28,939,847	\$ 29,535,000	\$ 31,045,000	\$ 31,900,000	\$ 32,779,000	\$ 33,383,000
Residual Tax Increment	1,791,468	1,696,690	1,987,587	2,400,000	2,200,000	2,200,000	2,200,000	2,200,000
New Development	-	-	-	-	-	-	-	-
In Lieu MVLF	6,966,426	7,372,441	7,799,305	8,420,000	8,840,000	9,105,000	9,378,000	9,566,000
	34,388,154	36,090,128	38,726,739	40,355,000	42,085,000	43,205,000	44,357,000	45,149,000
Other Taxes								
Sales Tax/TUT	9,565,291	10,094,100	10,279,885	11,244,000	15,100,000	15,100,000	15,100,000	15,100,000
UUT	8,368,124	9,061,296	9,333,533	9,494,000	9,644,000	9,797,000	9,966,000	10,138,000
Franchise	5,284,939	5,345,930	5,306,532	5,143,000	5,500,000	5,642,000	5,729,000	5,817,000
Transient Occupancy Tax	2,174,973	2,126,612	2,146,038	2,100,000	2,100,000	2,100,000	2,100,000	2,100,000
Business License	1,788,803	2,087,317	2,239,971	2,220,000	2,264,000	2,309,000	2,332,000	2,355,000
Investment Income	393,357	280,941	249,499	500,000	650,000	650,000	500,000	500,000
Misc	964,209	2,484,160	1,125,267	1,098,000	1,118,000	1,138,000	1,138,000	1,138,000
	28,539,696	31,480,355	30,680,726	31,799,000	36,376,000	36,736,000	36,865,000	37,148,000
Property Transfer Tax								
	9,451,755	10,333,813	15,679,218	12,500,000	11,000,000	11,000,000	11,000,000	11,000,000
Interfund Charges								
Cost Allocation	4,999,493	4,999,874	4,994,082	-	-	-	-	-
Transfers In	3,089,000	3,289,027	4,219,000	4,581,400	4,455,000	4,534,000	4,614,000	4,696,000
	8,088,493	8,288,901	9,213,082	4,581,400	4,455,000	4,534,000	4,614,000	4,696,000
Program Revenues								
Police	1,765,030	1,732,810	1,698,661	1,777,500	1,741,200	1,748,200	1,755,200	1,762,200
Fire	4,051,788	3,973,436	4,396,143	4,616,000	4,839,164	5,640,464	5,664,964	5,690,964
Public Works	972,777	1,221,690	1,251,983	78,000	78,000	78,000	78,000	78,000
Community Development	-	-	-	50,000	50,000	50,000	-	-
Administration	1,077,208	1,192,109	1,269,096	223,000	197,000	209,000	198,200	210,200
	7,866,802	8,120,044	8,615,882	6,744,500	6,905,364	7,725,664	7,696,364	7,741,364
Total	\$ 88,334,900	\$ 94,313,241	\$ 102,915,648	\$ 95,979,900	\$ 100,821,364	\$ 103,200,664	\$ 104,532,364	\$ 105,734,364
Administration Detail								
City Manager	\$ 34,704	\$ 38,117	\$ 37,921	\$ -	\$ -	\$ -	\$ -	\$ -
City Clerk	51,865	147,686	156,025	109,000	97,000	109,000	97,000	109,000
City Attorney	370,368	370,368	446,446	-	-	-	-	-
Finance	392,907	408,574	389,724	114,000	100,000	100,000	101,200	101,200
Human Resources	227,364	227,364	238,979	-	-	-	-	-
	\$ 1,077,208	\$ 1,192,109	\$ 1,269,096	\$ 223,000	\$ 197,000	\$ 209,000	\$ 198,200	\$ 210,200



Expenditures by Category

	FY15-16 Actual	FY16-17 Actual	FY17-18 Actual	FY18-19 Projected	FY19-20 Proposed	FY20-21 Proposed
Salaries & Benefits	\$ 55,078,350	\$ 57,687,970	\$ 60,731,915	\$ 63,204,023	\$ 65,680,361	\$ 71,114,953
Contractual Services	6,256,844	5,469,489	5,981,910	7,445,502	6,092,201	6,378,601
Other Operating Expenditures	1,988,636	3,663,217	7,054,651	11,848,066	3,903,816	3,932,602
Cost Allocation	5,688,376	6,097,851	9,310,321	7,007,001	9,196,294	9,694,345
Capital Outlay	797,470	647,840	2,545,971	407,321	416,000	7,000
Debt Service	-	197,436	201,385	640,324	635,000	477,000
Transfers	14,619,453	10,799,092	26,089,938	13,548,671	14,327,933	11,619,000
Total Expenditures	\$ 84,429,129	\$ 84,562,894	\$ 111,916,090	\$ 104,100,908	\$ 100,251,605	\$ 103,223,502

Expenditures by Department

Police Department	\$ 27,009,464	\$ 29,277,884	\$ 32,577,996	\$ 35,024,612	\$ 34,948,349	\$ 37,190,968
Fire Department	27,928,298	29,631,839	33,386,582	34,398,575	36,495,944	39,039,096
Public Works	4,076,746	3,919,199	4,741,407	2,068,292	2,376,555	2,479,127
Economic Development	93,791	189,759	211,429	315,000	170,000	170,000
Recreation & Parks	3,920,435	4,247,283	4,462,437	4,729,266	6,432,505	6,728,524
Library	2,112,000	2,097,000	2,097,000	2,297,000	2,081,000	2,081,000
Administration	7,898,837	8,344,085	8,506,636	6,406,457	5,883,714	6,561,801
Non-Department	11,389,559	6,855,844	25,932,603	18,861,705	11,863,539	8,972,987
	\$ 84,429,129	\$ 84,562,894	\$ 111,916,090	\$ 104,100,908	\$ 100,251,605	\$ 103,223,502

	FY 2016-17		FY 2017-18		FY 2018-19	
	Actual	% Exp	Actual	% Exp	Projected	% Exp
Ending Total Fund Balance						
<u>25% Target Operating Reserve</u>						
Economic Uncertainty (September 2015)	\$ 3,460,500	4%	\$ 3,460,500	4%	\$ 3,460,500	4%
Available Fund Balance - up to 25% Reserve	17,680,224	21%	20,428,506	21%	20,577,934	21%
	21,140,724	25%	23,889,006	25%	24,038,434	25%
Available Fund Balance - above 25% Reserve	10,317,068	12%	7,947,172	8%	4,178,615	4%
	31,457,791	37%	31,836,178	33%	28,217,049	29%
<u>Pension/OPEB Reserves</u>						
OPEB Reserve	3,000,000		-		-	
Pension Reserve	3,043,000		-		-	
Pension Reserve 16-17 Contribution	10,317,068	12%	-		-	
Pension Reserve 17-19 Contribution (estimate)			7,947,172	8%	4,178,615	4%
	16,360,068		7,947,172		4,178,615	
<u>Other Reserves</u>						
Encumbrances	590,368		417,547		-	
Non-spendable Prepaids/Advances	1,575,550		782,440		466,665	
	2,165,918		1,199,987		466,665	
<u>Total General Fund Balance</u>						
General Fund	49,983,777		40,983,337		32,862,330	
Other Related Funds combined in CAFR	412,022		226,066		-	
As Reported in CAFR	50,395,799		41,209,403			
Annual Pension/OPEB Reserve Contribution						
Operating expenditures	\$ 84,562,894		\$ 95,556,024		\$ 96,153,736	
25% reserve target	21,140,724	25%	23,889,006	25%	24,038,434	25%
Available fund balance, before pension UAAL contribution	41,774,859	49%	39,783,350	42%	32,395,665	34%
Suplus above 25% target reserve	20,634,136	24%	15,894,344	17%	8,357,231	9%
50% of surplus above 25% target - for pension/OPEB	10,317,068	12%	7,947,172	8%	4,178,615	4%
50% of surplus above 25% target - retain as available	10,317,068	12%	7,947,172	8%	4,178,615	4%
Available Fund Balance						
Beginning balance	\$ 27,277,727		\$ 31,457,791		\$ 31,836,178	
Annual operating results, before pension UAAL contribution	9,750,347		7,359,624	8%	(173,836)	0%
Release/Include Economic Uncertainty in 25% target	3,460,500					
Release prior year pension assigned fund balance	2,000,000					
Other reserve changes (encumbrances, prepaid)	(713,715)					
Release prior year encumbrance and prepaid reserves			965,935		733,322	
Ending balance, before annual pension UAAL contribution	\$ 41,774,859		\$ 39,783,350		\$ 32,395,665	

2019-21 General Fund

5-Year Budget Summary

	FY 17/18 Actual	FY 18/19 Projected	FY 19/20 Projected	FY 20/21 Projected	FY21-22 Proposed	FY22-23 Proposed
Revenues						
Property Taxes/RPTTF/MVLF	\$ 38,726,739	\$ 40,355,000	\$ 42,085,000	\$ 43,205,000	\$ 44,357,000	\$ 45,149,000
Sales Tax	10,279,885	11,244,000	15,100,000	15,100,000	15,100,000	15,100,000
Utility User Tax	9,333,533	9,494,000	9,644,000	9,797,000	9,966,000	10,138,000
Franchise Fees	5,306,532	5,143,000	5,500,000	5,642,000	5,729,000	5,817,000
Transfer Tax	15,679,218	12,500,000	11,000,000	11,000,000	11,000,000	11,000,000
Transient Occupancy Tax	2,146,038	2,100,000	2,100,000	2,100,000	2,100,000	2,100,000
Business Licenses	2,239,971	2,220,000	2,264,000	2,309,000	2,332,000	2,355,000
Sale of Property	-	-	-	-	-	-
Investment and Misc Revenues	1,374,766	1,598,000	1,768,000	1,788,000	1,638,000	1,638,000
Program Revenues	8,615,882	6,744,500	6,905,364	7,725,664	7,696,364	7,741,364
Transfers In	4,219,000	4,581,400	4,455,000	4,534,000	4,614,000	4,696,000
	97,921,566	95,979,900	100,821,364	103,200,664	104,532,364	105,734,364
Cost Allocation Reimbursements	4,994,082	-	-	-	-	-
	102,915,648	95,979,900	100,821,364	103,200,664	104,532,364	105,734,364
Expenditures						
Police	32,577,996	35,024,612	34,948,349	37,190,968	38,779,958	40,080,669
Fire	33,386,582	34,398,575	36,495,944	39,039,096	41,038,944	42,447,282
Public Works	4,741,407	2,068,292	2,376,555	2,479,127	2,587,538	2,656,799
Economic Development	211,429	315,000	170,000	170,000	175,100	180,353
Recreation & Parks	4,462,437	4,729,266	6,432,505	6,728,524	7,012,570	7,125,084
Library	2,097,000	2,297,000	2,081,000	2,081,000	2,143,430	2,143,430
Administration	8,506,636	6,406,457	5,883,714	6,561,801	7,046,176	7,185,236
Non-Department	9,572,537	10,914,533	11,863,539	8,972,987	6,164,717	6,486,416
	95,556,024	96,153,736	100,251,605	103,223,502	104,948,434	108,305,268
Pension/OPEB Reserve Payment	16,360,066	7,947,171	-	-	-	-
	111,916,090	104,100,907	100,251,605	103,223,502	104,948,434	108,305,268
					-	-
Net Annual Activity						
Baseline Operations	\$ 7,359,624	\$ (173,836)	\$ 569,759	\$ (22,838)	\$ (416,070)	\$ (2,570,904)
With Pension/OPEB Reserve Payment	\$ (9,000,442)	\$ (8,121,007)				
Available Fund Balance						
Beginning of Year	\$ 31,457,791	\$ 31,836,178	\$ 28,217,049	\$ 26,924,855	\$ 26,353,946	\$ 25,937,876
Net Annual Activity	7,359,624	(173,836)	569,759	(22,838)	(416,070)	(2,570,904)
Add Econ Uncertainty to 25% Reserve	-	-	-	-	-	-
Release Prior Pension/OPEB Reserves	-	-	-	-	-	-
Release Prepaid/Encumbrance Reserves	965,935	733,322	-	-	-	-
	39,783,350	32,395,664	28,786,808	26,902,017	25,937,876	23,366,972
Set up end of year Pension Reserve	(7,947,172)	(4,178,615)	(1,861,953)	(548,071)		
	\$ 31,836,178	\$ 28,217,049	\$ 26,924,855	\$ 26,353,946	\$ 25,937,876	\$ 23,366,972
25% Operating Reserve	23,889,006	24,038,434	25,062,901	25,805,875	26,237,108	27,076,317
Ending Balance Above/(Below) 25% Reserve	7,947,172	4,178,615	1,861,953	548,071	(299,232)	(3,709,345)
	\$ 31,836,178	\$ 28,217,049	\$ 26,924,855	\$ 26,353,946	\$ 25,937,876	\$ 23,366,972
	33%	29%	27%	26%	25%	22%