

# 2019-2021 Budget

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City Council  
June 18, 2019



# City Council Key Priorities



1. Preparing Alameda for the future
2. Protecting core services
3. Supporting enhanced livability and quality of life
4. Encouraging economic development across the island
5. Ensuring effective and efficient operations



# Budget Overview

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FY 2019-20 & FY 2020-21

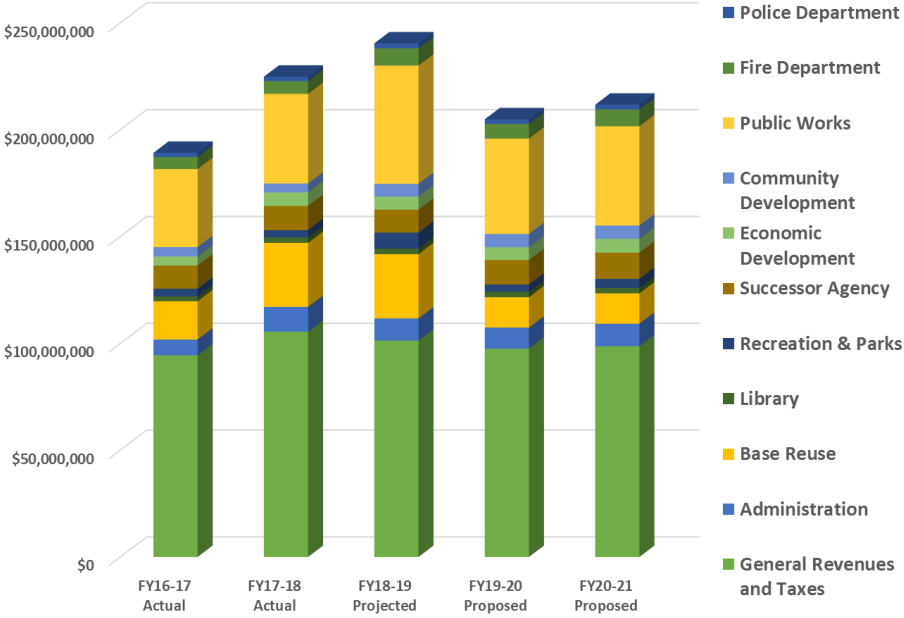


# Budget Overview

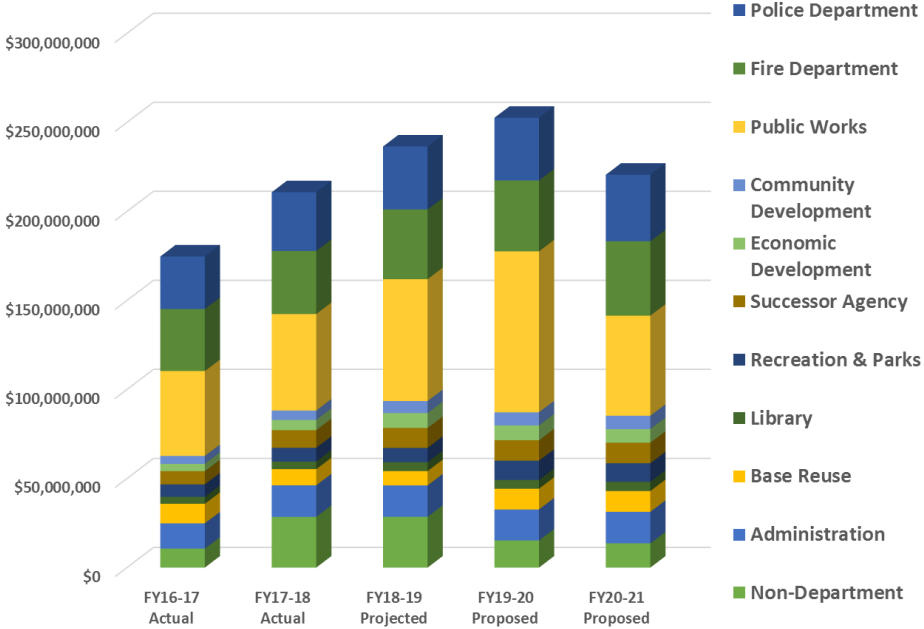
- City Manager Proposed Budget incorporates input and priorities discussed during Budget Study Session in May
- Overall Proposed Budget at \$332.5 million in FY 2019-20 and \$267.3 million in FY 2020-21. The primary decrease in the second year is due to large projects, including Base Reuse, in the Capital Budget in FY 2019-20
- General Fund Expenditure Budget proposed at \$100.6 million for FY 2019-20 and \$103.2 million for FY 2020-21
- By the end of FY 2020-21, the General Fund available fund balance is projected at 25% per City Council policy
- All amounts presented on the coming slides are in addition to the baseline budget

# Citywide Budget FY 2019-20 and FY 2020-21

● Revenue by Department



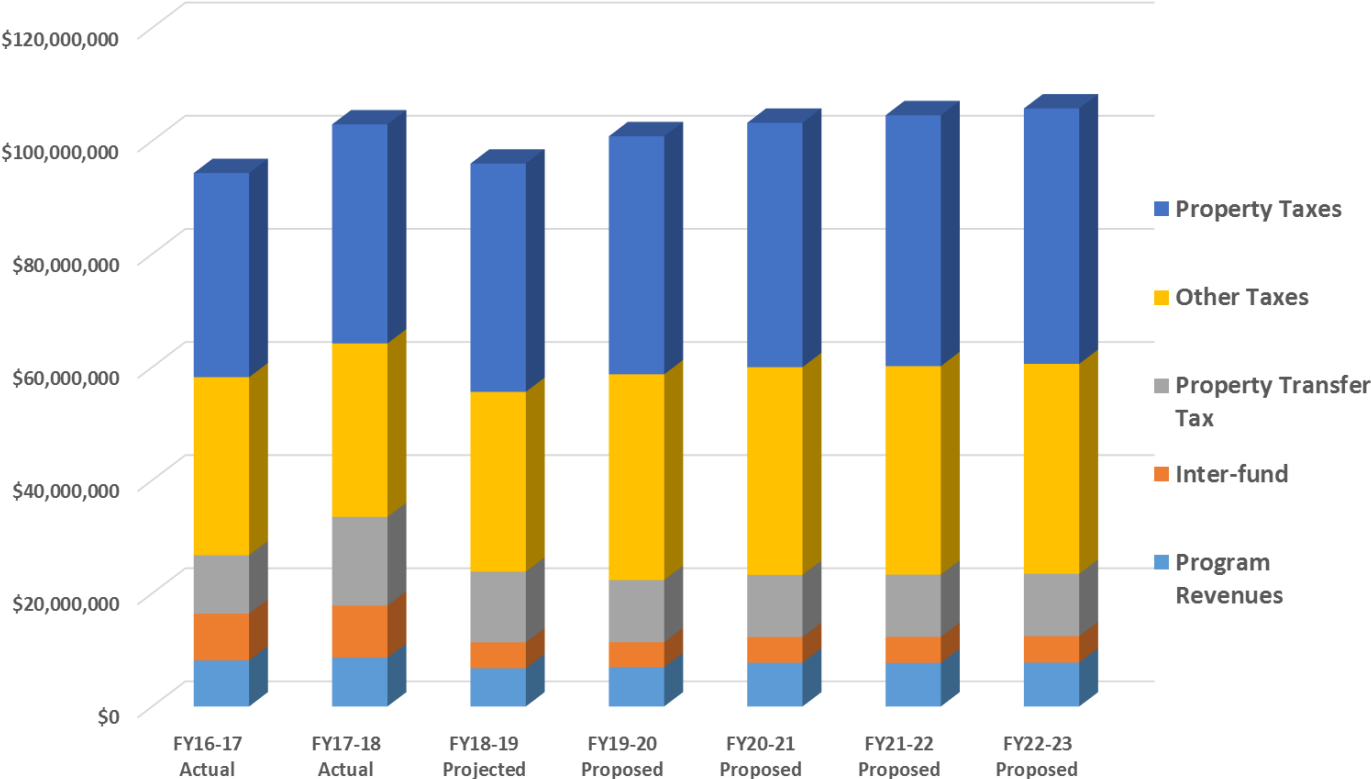
● Expenditures by Department



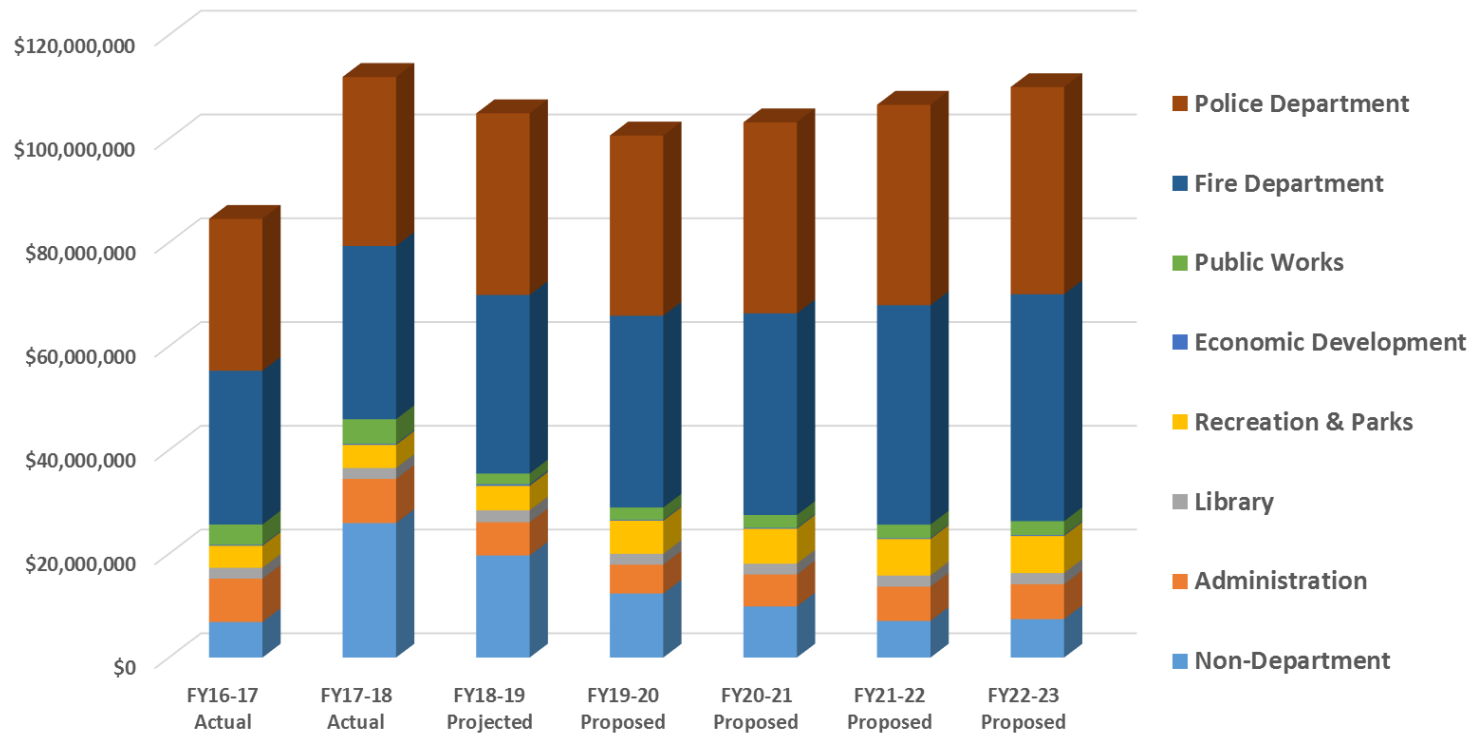
# General Fund Budget FY 2019-20 and FY 2020-21

	<b><u>FY 2017-18</u></b>	<b><u>FY 2018-19</u></b>	<b><u>FY 2019-20</u></b>	<b><u>FY 2020-21</u></b>
	<b><u>Actual</u></b>	<b><u>Projected</u></b>	<b><u>City Manager Proposed</u></b>	<b><u>City Manager Proposed</u></b>
<b>Revenues</b>				
Baseline	\$ 99,046,848	\$ 95,979,900	\$ 100,821,364	\$ 103,200,664
Large parcel tax receipts	3,868,800	-	-	-
With Full Transfer Tax	<u>102,915,648</u>	<u>95,979,900</u>	<u>100,821,364</u>	<u>103,200,664</u>
<b>Expenditures</b>				
Operations	95,556,022	96,962,362	100,624,943	103,168,800
Pension/OPEB Reserve	<u>16,360,068</u>	<u>7,947,172</u>	<u>-</u>	<u>-</u>
	<u>111,916,090</u>	<u>104,909,534</u>	<u>100,624,943</u>	<u>103,168,800</u>
<b>Net Annual Activity</b>				
Operations	<u>7,359,626</u>	<u>(982,462)</u>	<u>196,421</u>	<u>31,864</u>
With Pension/OPEB Reserve	<u>(9,000,442)</u>	<u>(8,929,634)</u>	<u>196,421</u>	<u>31,864</u>
<b>Available Fund Balance</b>				
Beginning of Year	31,457,791	31,836,180	27,913,816	26,633,237
Net Annual Activity	7,359,626	(982,462)	196,421	31,864
Release of Reserves	965,935	733,322	-	-
Pension Reserve Set Up	<u>(7,947,172)</u>	<u>(3,673,224)</u>	<u>(1,477,000)</u>	<u>(436,450)</u>
Ending Balance	<u>\$ 31,836,180</u>	<u>\$ 27,913,816</u>	<u>\$ 26,633,237</u>	<u>\$ 26,228,651</u>
	33%	29%	26%	25%

# General Fund Revenues

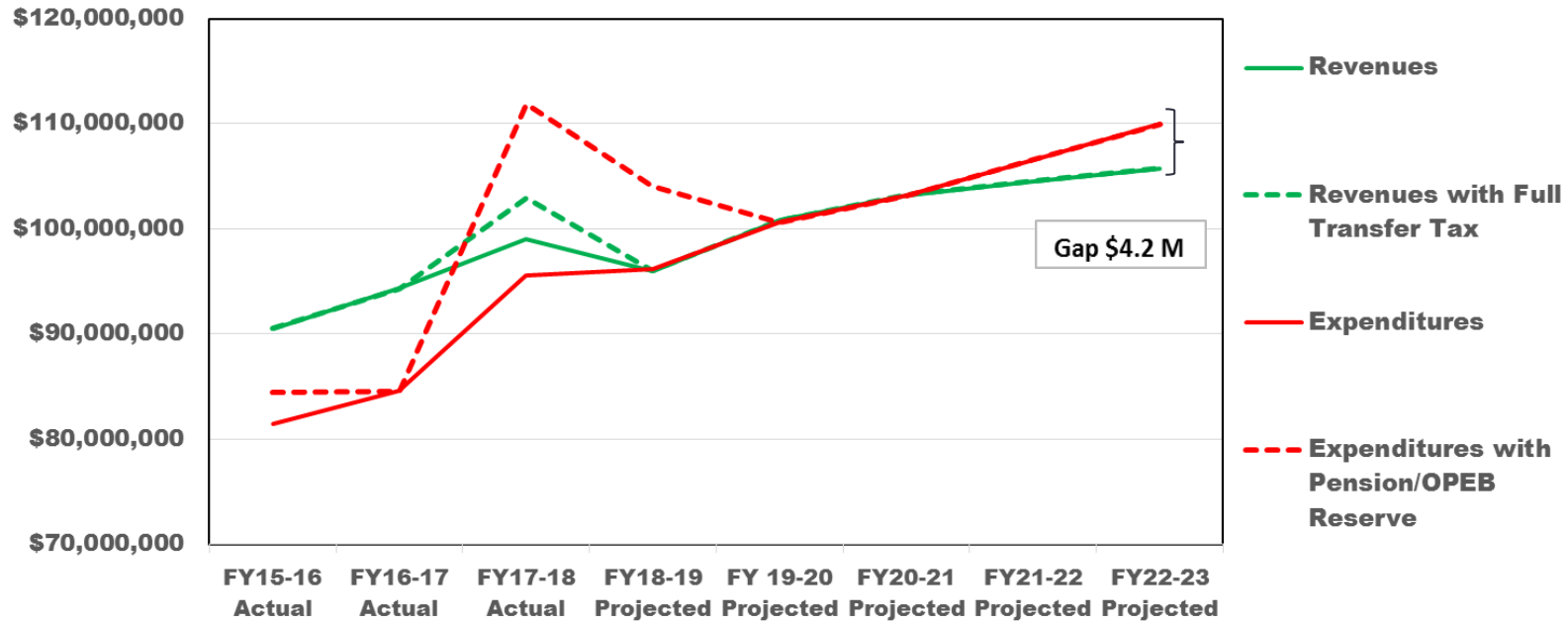


# General Fund Expenditures





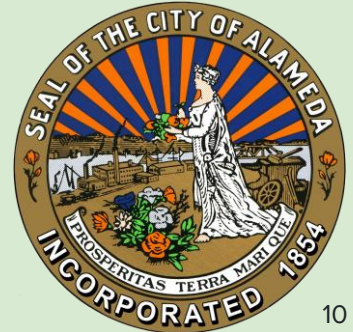
# General Fund 5-Year Forecast



# New Budget Recommendations by Department

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FY 2019-20 & FY 2020-21





## Police: New Supplies & Services

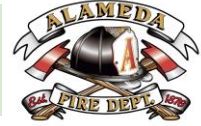
Proposed	Year 1	Year 2	Funding Source	Detail
CAD/RMS System	\$500,000	-	General Fund	Replace current CAD/RMS system with a properly functioning system
Salary Savings	(\$1.2M)	(\$1.3M)	General Fund	Estimated savings for 5 Police Officer positions in each year
Contractual Services	\$42,300	(\$20,000)	General Fund	Increase funding based on FAAS contractual agreement plus additional \$50,000 increase to cover operating cost in the first year
<b>TOTAL</b>	<b>(\$657,700)</b>	<b>(\$1.3M)</b>		

# Fire: New Personnel



Proposed	Year 1	Year 2	Funding Source	Detail
6 Firefighters	\$1.15M	\$1.22M	General Fund/ SAFER Grant	4th Emergency Response Ambulance 750 New Transports/EMS growth
SAFER Grant match	\$650,000	\$650,000	General Fund	Funding the required match for the full 3-year grant in 2 years (3-yr. grant total is \$1.36M)
1 Intermediate Clerk part-time	\$25,000	\$25,000	General Fund	Provide clerical and admin support to the AFD Division of Training
<b>TOTAL</b>	<b>\$1.83M</b>	<b>\$1.9M</b>		

# Fire: New Services & Capital Projects



Proposed	Year 1	Year 2	Funding Source	Detail
Recruitment of Fire Personnel	\$60,000	\$60,000	General Fund	Recruitment, new recruit diversification
Fire Station 5 at Alameda Point Feasibility Study	\$98,000	\$0	Base Reuse	Evaluate feasibility of re-opening FS5
New Ambulance	\$400,000	-	General Fund	Addition to the Fleet for the 4th emergency ambulance transport unit
Fire Station 1 Improvements	\$150,000	-	General Fund	Gender based sleeping quarters/bathrooms upgrade.
<b>TOTAL</b>	<b>\$708,000</b>	<b>\$60,000</b>		



## Library: New Personnel Requests & Capital Projects

Proposed	Year 1	Year 2	Funding Source	Detail
Librarian I: School Res Svc	\$100,000	\$102,500	General & Library Fund	Make PT SRS liaison a FT position to expand program
Library Technician: Comp Lab	\$0	\$92,000	General & Library Fund	Make PT Library Technician a FT position to expand computer lab programs/services
LED Energy Efficiency Lighting Upgrade	\$80,000	\$0	Library Fund	Energy Efficiency Consultant recommendation to retrofit fixtures and bulbs at the Main Library. Total project cost is \$111,292, incentives reduce City cost to \$80,000, expected cost savings payback in approx. 3 years
Increase Library Collection	\$50,000	\$50,000	Library Fund	Purchases include print books & periodicals, audio/visual materials & digital books/formats
<b>TOTAL</b>	<b>\$230,000</b>	<b>\$244,500</b>		

# Information Technology: New Personnel & Capital Project



Proposed	Year 1	Year 2	Funding Source	Detail
IT Systems Analyst (Programmer Analyst)	\$156,500	\$162,400	IT Internal Service Fund	50% ERP Project and 50% IT/GIS Cost Allocation
Additional Enterprise Resource System Implementation Funding	\$1.64M	\$262,000	General Fund	FY19/20 & 20/21 - ERP Project Manager 3 Finance backfill positions 3 HR backfill positions KOA Hills consultant fees 20% contingency on \$3.6 million
<b>TOTAL</b>	<b>\$1.8M</b>	<b>\$424,400</b>		



## Human Resources: New Personnel

Proposed	Year 1	Year 2	Funding Source	Detail
Upgrade HR Analyst I	\$19,800	\$27,400	General Fund	Upgrade Human Resource Analyst I position to Senior Analyst in order to recognize complexity of work being performed
<b>TOTAL</b>	<b>\$19,800</b>	<b>\$27,400</b>		



# Finance: New Personnel



Proposed	Year 1	Year 2	Funding Source	Detail
Management Analyst	\$143,000	\$148,000	General Fund	Improve procurement policy, process and procedures and provide oversight over procurement compliance
<b>TOTAL</b>	<b>\$143,000</b>	<b>\$148,000</b>		



## Non-Departmental – New Services & Supplies

Proposed	Year 1	Year 2	Funding Source	Detail
July 4th Parade security and staffing	\$50,000	\$50,000	General Fund	Continue to fund increased costs for security staffing
Climate Action Plan Contingency	\$305,000	\$360,000	General Fund	Funding to kick off objectives from the Climate Action Plan, pending approval in July 2019
<b>TOTAL</b>	<b>\$355,000</b>	<b>\$410,000</b>		

## Recreation & Parks: New Personnel, Services & Supplies



Proposed	Year 1	Year 2	Funding Source	Detail
1 Gardener	\$0	\$102,500	General Fund	Added 39.5 new park acres
1 Gardener	\$100,000	\$102,500	50% General Fund - 50% Assessment Dist.	Now responsible for Marina Village Park, Portola Triangle & new parks
General Fund Transfer	\$124,500	\$215,000	General Fund	Minimum wage increases (\$13.50 2019; \$15/hour 2020)
Contractual Services	\$25,000	\$25,000	General Fund	Additional tree contractual services to address and remove trees of concern
Small Tools	\$35,000	-	General Fund	Convert 70% of small gas powered tools in parks to electric (blowers, etc.)
<b>TOTAL</b>	<b>\$284,500</b>	<b>\$445,000</b>		

# Recreation & Parks: New Capital Projects



Proposed	Year 1	Year 2	Funding Source	Detail
Park Maintenance & Improvements	\$175,000	\$250,000	General Fund	Deferred maintenance: grading /drainage, irrigation, field lighting & improvements, fencing, buildings
Playground Replacement	\$75,000	\$250,000	General Fund	Replace old playgrounds, bring to current ADA and safety standards. Year 1, new Jackson Park, pending neighborhood input.
Mastick Senior Center HVAC	\$565,000	-	\$265k Mastick \$100k General Fund \$150k CIP Fund	Replace old system, upgrade for poor air quality days to designate as clean air and cooling center
Aquatic Facility	\$150,000	-	General Fund	Architectural concept designs and fundraising campaign resources
<b>TOTAL</b>	<b>\$965,000</b>	<b>\$500,000</b>		

# Public Works: New Personnel & Supplies



Proposed	Year 1	Year 2	Funding Source	Detail
Upgrade	\$10,800	\$14,300	Engineering	Intermediate Clerk to Engr. Office Assistant for growing complexity of work
Upgrade	\$39,800	\$46,900	Engineering	Assist. Engineer to Sr. Engineer to support land development & permit center
Accounting Technician	\$101,800	\$102,600	Engineering	Will better recoup revenues, offset by eliminating part-time (PT)
New equipment	\$75,000	-	Fleet	New mobile column lifts improve safety and reduce outside repair costs for heavy duty vehicles
<b>TOTAL</b>	<b>\$227,400</b>	<b>\$163,800</b>		

# Public Works: New Capital Projects



Proposed	Year 1	Year 2	Funding Source	Detail
Urban Forest – maintain existing service levels	\$500,000	\$500,000	General Fund / Other funds	Slight reduction to sidewalks, pavement, traffic signals & calming.
Master Tree Plan	\$0	\$150,000	General Fund	Create plan for street & park trees
Lagoon Maintenance	\$400,000	\$0	General Fund	Dredge lagoons 3/5, partial funding
Streetlights	\$300,000	\$560,000	General Fund	Convert to LED, replace damaged
Otis Traffic Calming	\$300,000	\$0	General Fund	Traffic calming (Westline/Willow)
Veterans Court Sea Level Rise Adapt.	\$0	\$650,000	General Fund	Regrade Veterans Court, levee to prevent catastrophic flooding
Central Avenue	\$748,000	\$0	General Fund	Bicycle and pedestrian improvements
<b>TOTAL</b>	<b>\$2.25M</b>	<b>\$1.86M</b>		

# Community Development: New Personnel & Capital



Proposed	Year 1	Year 2	Funding Source	Detail
Accounting Technician	\$0	\$103,500	Base Reuse, FISC, Tidelands	Add position to assist with grant management, bonds and managing multiple funds
Management Analyst	\$16,200	\$24,200	FISC	Upgrade position to Development Manager
Improvements on housing stock at Alameda Point	\$2M	\$0	Base Reuse	A variety of improvements at Alameda Point, which may include Big Whites.
<b>TOTAL</b>	<b>\$2.02M</b>	<b>\$127,700</b>		



## Planning, Building & Transportation: New Personnel

Proposed	Year 1	Year 2	Funding Source	Detail
Upgrade Account Tech to Admin Svcs. Coord.	\$6,000	\$11,000	Permit Fees	Reflects increased complexity and responsibilities
Dir Planning, Building & Transportation	\$11,000	\$12,000	Permit Fees	With the reorganization of Community Development & Base Reuse Depts., this reallocates the Dir. of Base Reuse position
Increase IT Systems Analyst	\$35,800	\$41,500	Permit Fees	This position is 75% funded by PBT and has workload for 100%
<b>CONTINUED</b>				





## Planning, Building & Transportation: New Personnel & Supp

Proposed	Year 1	Year 2	Funding Source	Detail
Eliminate Building Official	(\$244,800)	-	Permit Fees	Combines Assistant Director and Building Official roles
Upgrade Planning Services Manager	\$6,100	\$9,600	Permit Fees	Upgrade to City Planner to reflect increased responsibilities
Add vehicle for Code Enforcement	\$30,000	-	Fund 209 (Enforcement fees)	Add one vehicle for improved services
<b>TOTAL</b>	<b>(\$155,900)</b>	<b>\$74,100</b>		

## Housing Department: New Capital Projects

Request	Year 1	Year 2	Funding Source	Detail	CM Proposed	
					Yr 1	Yr 2
North Housing, RESHAP, Rosefield, Wellness Center	\$900,000	\$700,000	Affordable Housing	Pending receipt of Affordable Housing Unit Fees from Harbor Bay Business Park & Alameda Point. Funds will be spent to further the development of affordable housing projects in Alameda	\$900,000	\$700,000
<b>TOTAL</b>	<b>\$900,000</b>	<b>\$700,000</b>			<b>\$900,000</b>	<b>\$700,000</b>

# Comments, Questions, & Discussion

