

From: Jean Yoshimitsu <whateverworkslah@yahoo.com>

Sent: Saturday, May 16, 2026 9:17 PM

To: Lisa Foster <lfoster@alamedaca.gov>; Marilyn Ezzy Ashcraft <MEzzyAshcraft@alamedaca.gov>

Cc: Rochelle Wheeler <rwheeler@alamedaca.gov>; Manisha Padi <manishapadi@gmail.com>; Jake Huerta <jhuerta@vestar.com>

Subject: Re: [EXTERNAL] Withdrawal from WATDMA

Attached are the following for May 20th Transportation Commission Presentation.
All documents are available in the WATDMA Team Folder Dropbox.

1. 2013 Water Shuttle Feasibility Study.

2. Extracts from past years financial documents requested from Catellus, (end of 2025). Documents were not provided to ATMA for the management transfer in 2023.

2018 WATDMA Ledger showing Catellus has refunded \$200,000 to another Catellus company from WATDMA accounts.

2023 WATDMA Ledgers , showing Catellus management fee at 15% of **expenses**, on top of Transport Manager fee of \$3,800 per month. Payments ended after ATMA took over management and was charging WATDMA \$4,000 per month management fee.

Catellus was unable to provide Meeting Minutes from 2019-2023.

3. ATMA-WATDMA Consolidation , projected shared expenses .

The exorbitant cost to administer TMA Programs for Alameda residents and tenants has defeated it's intended purpose and goals.

Jean

Alameda to Oakland Water Shuttle Feasibility Study

**Prepared by John Atkinson
for
Catellus LLC.
and
City of Alameda**

October 15, 2013

Background

A water shuttle or water taxi service that would provide service between Oakland and Alameda via the estuary has long been envisioned by private and public stakeholders in Alameda and Oakland.

The purpose of this study is to examine the economic and operational feasibility of a water shuttle service connecting Alameda Landing and Oakland.

Existing Conditions:

This study was conducted in 2013. The following estuary crossing services were in operation and provided service to West Alameda at the time of this study.

AC Transit The AC Transit route 31 serves western Alameda including Alameda Landing and Alameda Point, operating on half hour frequency. The 31 route, however, serves a much larger geographic area, starting at MacArthur BART station and serving parts of Oakland before entering Alameda through the Webster Tube. Full fare per adult passenger is \$2.10; farebox return for AC Transit has averaged about 85 cents per rider. Average daily ridership (for the entire route) is approximately 3,000 people so the farebox return is approximately \$2500 per weekday; estimated annual operating budget for the 31 line is approximately \$10,000 per day—this is based on 4 buses serving the 2 hour round trip route for 16 hours per day=64 daily hours of operation at \$170/hour or an estimated operational cost of \$10,000 per weekday (for West Oakland, MacArthur BART area and Alameda). To avoid over inflating the operating costs it is safe to approximate half the costs for “Alameda only”, or approximately \$5,000 per day to serve West Alameda. Alameda riders provide over half the ridership (approx 1700 riders) so farebox return for Alameda riders could be estimated at \$1,500 per day. Using the same methodology (half the riders/fare box and half the operating costs for Alameda only), the yearly annual operating costs would be roughly \$1.5 million and about \$450,000 in farebox revenue. So an annual net cost (subtracting farebox) of approximately \$1.1 million for the 31 line to serve West Alameda.

Cross Estuary Shuttle The City of Alameda provides a peak time commute shuttle service between West Alameda and the Lake Merritt BART station in Oakland, operating on half hour frequency. The service is free to all riders; average daily ridership is 351 boardings; yearly operational net costs are approximately \$ 192,000 based on \$94 per hour operational (contractor, turn-key) cost, 8 hours per day and 250 days of operations per year. The EXS is funded primarily by the City of Alameda through a series of grants from local and federal agencies along with contributions from the private sector through the City-wide TDM fund. Grant writing/reporting and all administrative duties are contributed by City staff. An advisory board consists of City staff, College of Alameda and Wind River representatives.

Alameda Landing Shuttle. The Alameda Landing shuttle began operations in October 2013 and provides peak time commute shuttle service between Alameda Landing and the Oakland 12th Street BART station, operating on 20 minute frequencies. The service is currently free to all riders and is subsidized by the West Alameda Transportation Demand Management Association (the primary economic contributor for initial operations is Catellus Corp). Ridership during the initial months of service was approximately 50-60 boardings per day; annual net cost is approximately \$121,000 for shuttle operations only; the AL TDM Manager (through the ALTDMA) handles all administrative responsibilities. Low initial ridership had been expected due

to a limited potential ridership base. Future phases of development at Alameda Landing will produce an additional commercial employee base, increased visitors and additional AL residents. A marketing plan for local residents and AL employees and visitors will also increase awareness and ridership. .

Finding #1: Water Shuttle is Feasible, But Not A Cost Effective Commute Solution.

Operating a water shuttle serving the Oakland/Alameda estuary is feasible, but it will not be a cost effective option for limited public and private funds if the goal of the these expenditures is to reduce peak hour commute trips through the Webster and Posey tubes or Alameda bridges. A water shuttle program is operationally feasible by utilizing existing vessels, infrastructure (docks, ramps, fueling stations) and operators. Commodore provided pricing for either turn-key operations (as detailed below) or an hourly fee to provide certified and licensed operators for any vehicle not owned by them . Either estimated yearly operating budget is significantly less expensive than the operating costs contained in the CalTrans Estuary Crossing Study, though significantly more expensive than similar bus/shuttle service. The most cost effective water shuttle service would include the following characteristics:

Recommended Operator, Estimated Cost: Purchasing new vessels and hiring and training operating staff is costly. Existing operators with proper safety, insurance and operating licenses and permits with a proven record of safety and performance and a working relationship with the Coast Guard are available. Constructing new docks or landing areas is costly, time consuming, and involves numerous public agencies in the approval process. Utilizing existing docks and landings in Alameda and Oakland will reduce costs. Existing operators with proper safety, insurance and operating licenses and permits with a proven record of safety and performance and a working relationship with the Coast Guard are available.

The Commodore Fleet will provide turn-key operations of any proposed water shuttle system crossing the Oakland Estuary. Commodore to provide all inclusive service; under this option Commodore would purchase the vessel, customize it for ferry service, berth it at their facility at Mariner Square, provide crew, maintain the vessel, cover fuel costs throughout the year, and insure the vessel under the company policy. (Commodore would need 180 days notice before implementing service, would require a minimum two year operating contract and is based on a minimum of six hours of operations per day).

Price per hour is quoted at \$145/hour. Six 6 hours of operations per day x 252 days of operation per year=1,512 hours x \$145/hour=\$219,240 estimated operating costs per year.

Fares for water shuttle patrons could be collected by either selling passes (on-line or, possibly, through the TMA or shuttle operator) or by equipping the proposed vessel with credit card or scan payment technology. Farebox return would be insignificant in off-setting operational costs, especially during start-up (first year) of the service; fares would need to be low enough to attract passengers for the short trip across the estuary; \$2 per boarding is similar to other Bay Area transit fares. Thirty 30 boardings per day x \$2/boarding x 252 service days= \$15,120. With a proposed fare of \$2, the service would require a \$205,000 per year subsidy.

Ridership Estimates: Due to the lack of comparable services it is very difficult to estimate potential ridership on a cross estuary water shuttle. Using the current number of daily bicycle patrons of the cross estuary shuttle (approximately 15 patrons per day), an estimated daily ride ship would be 30 boardings.

A water shuttle is not a cost effective means to reduce commute traffic in the tubes. If the City of Alameda's policy goal is to reduce peak hour commute trips through the Webster and Posey Tubes, a water shuttle would not currently be a cost effective solution. A lack of connectivity between the docks on the Alameda and Oakland waterfronts and the regional transportation and BART systems requires multiple transfers for the typical commuter.

Commuters typically resist transportation options that require multiple transfers. In contrast a land based shuttle bus can deliver passengers directly to BART stations. The JLS dock(s) provides limited connectivity options with BART or AC Transit for daily commuters. With the future of the Broadway Shuttle uncertain, even this current option to move commuters to north Oakland work areas (Kaiser Corporate, AC Transit, CalTrans, BART, etc) and/or BART stations (12th, 19th Street stations) is in question. The Alameda Landing shuttle, the Estuary Crossing Shuttle and several AC Transit lines currently provide effective and timely links between Alameda and Oakland and direct connections to Fruitvale, Lake Merritt, 12th and 19th Street BART stations. Daily commuters to work sites in Alameda Landing would have to exit a ground shuttle or transit bus to board the Alameda bound water shuttle; an unlikely scenario, especially since the bus/shuttle they were riding most likely has its end destination in Alameda. A niche market might be Capital Corridor commuters that work in Alameda, though it is doubtful this would provide enough ridership for a favorable cost-per-passenger.

Recommended Route: Use existing docking infrastructure is recommended to reduce construction costs and permitting expenses. Pick-up locations should connect to bicycle and pedestrian pathways and be close to automobile parking which is available at JLS and at various Alameda sites include public parking lots at and around the Commodore dock, and addition future opportunities exist at the Alameda Landing site and at the Main Street Ferry Terminal.

Constructing new docks or landing areas is costly, time consuming, and involves numerous public agencies in the approval process. Utilizing existing docks and landings in Alameda and Oakland will reduce costs. A contract with Commodore would include a dock and loading area on the Alameda side of the estuary (Stop #1 shown on map, Appendix B). Approval from the Port of Oakland for use of a dock on the Oakland side of the estuary would be needed. Daily use of the public docks (stops #2 and #3 on map—Appendix "B") at Jack London Square (JLS) would need to be coordinated and approved by the Port of Oakland and the JLS property managers. WETA will not allow daily use of their existing dock (#3 on map) under any circumstances. The exact role of WETA would need to be determined in the early planning stages of the project. Success of any estuary crossing services will require a partnership with JLS to ensure the use of Oakland docking facilities and the identification and coordination of common interests and goals between Alameda and Oakland. Participation and/or financial contributions from JLS property managers, merchants and the Port of Oakland will expand revenue base, marketing opportunities and potential ridership.

Finding #2: Partnerships with Oakland Could Make a Water Shuttle an Economic Development Asset.

A water shuttle may serve other purposes other than commute traffic reduction. The water shuttle service is a concept that could provide a unique branding opportunity for Alameda and could be used to support commercial and retail businesses on both sides of the Estuary. Alameda Landing, Jack London Square, and Alameda Point are all planned as mixed use waterfront retail centers with weekend and after hours activities and restaurants. Additional retail and restaurant development in these three waterfront areas will increase the

attractiveness of a water shuttle for visitors to these areas. New development will create challenges and provide opportunity for partnerships in common areas such as land use, marketing and transportation. The newly formed West Alameda Transportation Demand Management Association would be an ideal organization to facilitate discussions, especially on transportation issues including land and water shuttles. WETA—Although daily use of their Oakland dock is not an option, WETA could assist in many areas of nautical and political expertise. Additionally, any water shuttle vessels could be incorporated into emergency ferry plans.

Finding #3: A City Operated Water Shuttle is Not Recommended

It is not practical or cost effective for the City of Alameda to purchase, store and maintain the water shuttle vessel; hire, train, license, insure and maintain personnel capable of performing the necessary nautical operations of the vessel. An estimate in the CalTrans Estuary Crossing Shuttle lists purchase price for (2) 80' vessels at approximately \$700,000, minimal details are provided on the style or design of the vehicle. It is also not practical or cost effective for the City to consider construction of new docks or storage areas. The CalTrans report also lists additional costs for independently operated service, including: (a) floating pier (\$320,000), (b) access ramp (\$512,000), (c) railing (\$128,000), (d) canopy (\$80,000). Minimal information is provided on insurance, personnel, storage, maintenance or fuel costs. Other non-operational costs include environmental review, project administration, project design and public outreach. Approximate yearly costs: a. Personnel- \$85 per hour for Captain x 1,512 hours per year=\$128,520/yearly (pending Coast Guard's final decision on number of crew members required) b. Fuel- approximately \$25,000 per year c. Insurance (approximately \$15,000 per year) d. Maintenance (vessel and dock) \$90,000 per year. \$258,520 approximate operating cost (only) per year.

Finding #4: A One Year Pilot Program is Not Recommended.

The 2007 Alameda Landing Transportation Demand Management Program suggests a one year pilot program to establish feasibility. A one year pilot program is not recommended. Most (ground) shuttle programs take 2 to 3 years to obtain acceptable ridership and public awareness. Most operators would require a minimum 2 or 3 year service contract, especially if purchasing a vessel specifically for the service.

Finding #5: Marketing for Success:

Service must be supplemented with an aggressive marketing and public awareness campaign, including branding, brochures, dedicated website and public outreach. The estimated cost for marketing efforts would be approximately \$25,000--\$40,000, which includes several one-time-only costs.

Finding #6 Boat Design:

All boats should be equipped with roof enclosure, passenger seating, bicycle racks and be ADA compliant for passengers with disabilities. For proposed Water Shuttle Vessel details and picture see Appendix "A" The use of DUKW style land/water vehicles does not appear to be viable.. Although the land and water capabilities of these vehicles could address vital connectivity issues by providing direct service to BART, preliminary investigation produced several concerns, including:

- the vessels are not ADA accessible;
- the manufacturer maintains exclusive control of operations for these vehicles; and

- to be effective ramps would need to be constructed.

Conclusions:

In conclusion, if funding for commute hour transit services between Alameda and Oakland is limited, then the author of this study does not recommend that those limited resources be used to fund a commute hour water shuttle. For the same cost, a traditional land based shuttle system will provide more service to more riders per dollar spent.

However, the City of Alameda and the City of Oakland's local waterfront businesses at Jack London Square and Alameda Landing should continue to discuss and evaluate the potential economic development benefit of a water shuttle between the two waterfront districts. Although only 100 feet wide at this point, the Oakland Alameda Estuary creates a natural barrier between the two waterfront locations that could be easily breached by a water shuttle that might be attractive to shoppers and diners in Oakland and in Alameda who might be interested in crossing the 100 foot wide barrier to explore shopping and dining opportunities in the neighboring jurisdiction.

Appendix "A" Proposed Water Shuttle Vessel Specifications and Picture

LOA: 30'

Beam: 10' – 12'

Motor: Twin 4-Stroke Outboards (Likely 115HP Mercury)

Fuel Capacity: TBD

Hull: Aluminum

After reviewing several different designs, manufacturers, and models, Commodore believes a pontoon boat to be the most feasible design, both operationally and economically. The pontoon boat provides a quick, comfortable, and accessible ride across the calm waters of the Oakland Estuary. Design can be adjusted based on estimated ridership, but assuming a 20-24 person capacity Subchapter T vessel to form operational estimates.

The vessel would have bus style seating for passengers, a ceiling over most of the deck to protect from weather, and a bicycle rack designed for convenient loading and offloading. An aluminum ramp would be customized to make the vessel wheelchair accessible.

The vessel would be propelled by twin low emission Mercury 4-stroke engines, horsepower to be determined. These engines are very quiet, consume less fuel, and offer great dependability. Approximate cost: \$350,000.

(Photo of similar vessel as the proposed water shuttle)



Appendix “B”

Map of current Alameda and Oakland docks

Dock #1 Mariner Square Alameda

Assumes operations by Commodore; north of this dock (open space in the photo) is the site of a dock and/or pier area that could, potentially, be designed and constructed as part of the Alameda Landing Master Plan—there are no conceptual plans or timeline at this point.

Docks #2 and #3 are public docks, but details for daily operations would need to be finalized and approved by the Port of Oakland and/or Jack London Square property management.

Dock #4 Oakland ferry dock aka the WETA dock is not an option for daily use.

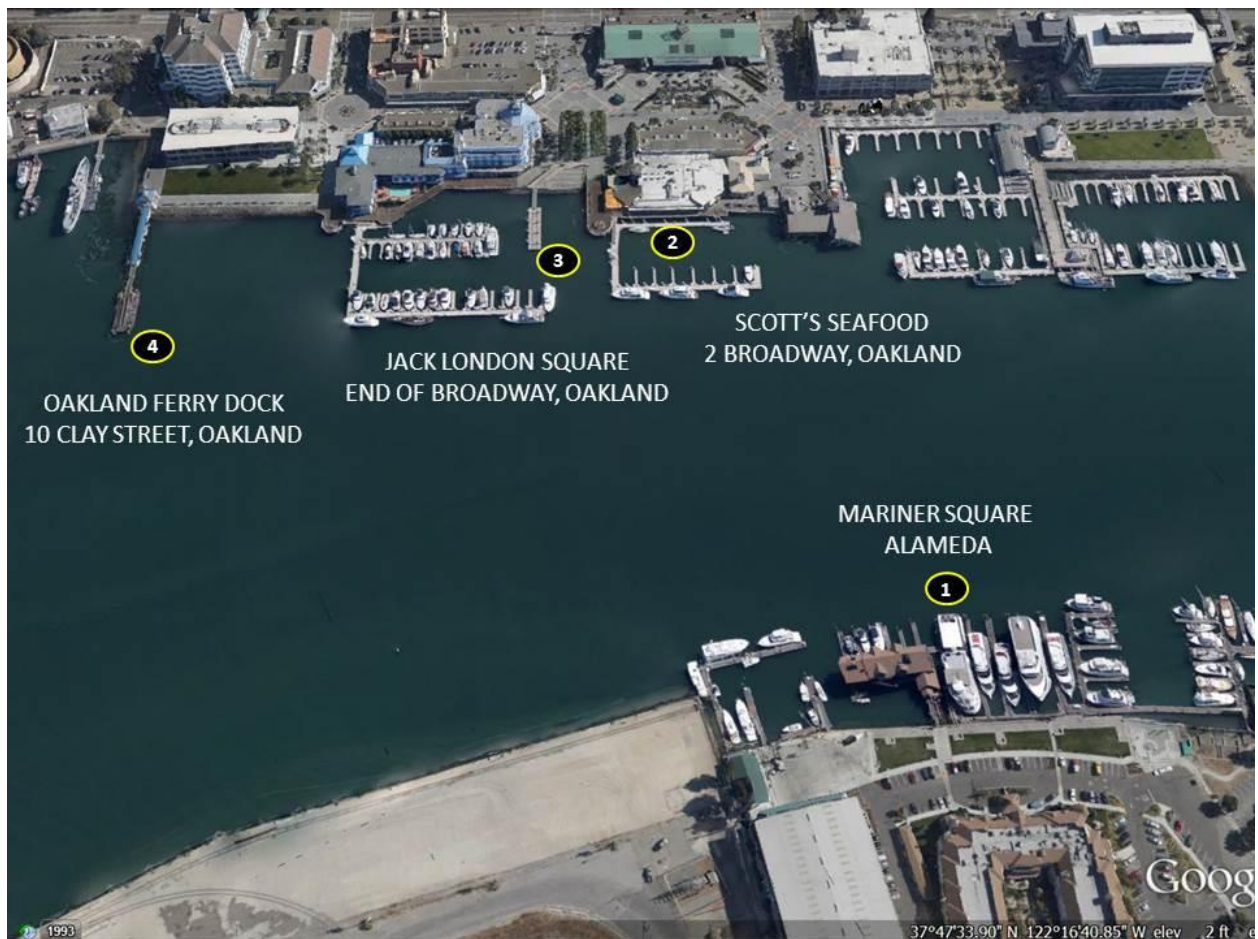


Exhibit "C"
Informal Proposal for Oakland/Alameda Water Taxi
August 2013, Commodore Yachts, Morgan Proescher

Daily Operation & Assumptions

Our proposal and assumptions are based on 252 operating days and a minimum of 6 hours of operation each day, including morning and evening runs. We believe roundtrips could be made every 10 minutes as needed during our periods of operation. Should the vessel break down, we would provide service aboard one of our larger yachts, likely the 65' Zinfandel Commodore, until regular service is restored. This would slow down service by 5 to 10 minutes but could be implemented immediately without requiring a service outage.

The quoted hourly rates are valid as of 7/15/13, with future adjustments to be made with a mutually agreeable cost of living index using 2013 as the base year. An additional \$15 per hour will be charged for overtime (defined as weekday work exceeding 8 hours in a day and any work performed during weekend service).

Proposed Weekday Service Hours

Morning Service: 7:00am – 10:00am

Evening Service: 4:00pm – 7:00pm

Ferry Specifications

LOA: 30'

Beam: 12'

Motor: Twin 4-Stroke Outboards (Likely 115HP Mercury)

Fuel Capacity: TBD

Hull: Aluminum

After reviewing several different designs, manufacturers, and models, we believe a pontoon boat to be the most appropriate design, both operationally and economically. The pontoon boat provides a quick, comfortable, and accessible ride across the calm waters of the Oakland Estuary. Design can be adjusted based on estimated ridership, but we're assuming a 24-28 person capacity Subchapter T vessel will be sufficient and will use this assumption to form our operational estimates. One important variable yet to be determined is whether the San Francisco MSO will require an additional crew person aboard the vessel during ferry operation. Based on our route we don't believe this will be the case, but it is a factor that could increase the cost of service and is not included in our proposed hourly rates below.

The vessel we envision would have bus-style seating for passengers, a ceiling over most of the deck to protect from weather, and a bicycle rack designed for convenient loading and offloading. Our crew would also fashion an aluminum ramp to make the vessel wheelchair accessible.

The vessel would be propelled by twin low emission Mercury 4-stroke engines of a to be determined horsepower. These engines are very quiet, consume relatively low amounts of fuel, and offer great dependability.

Additional Options & Potential Add-ons include:

- * Custom wrapping on the exterior of the vessel to promote the ferry service
- * Fare box
- * Possibility of building/operating a smaller or larger craft

Crew Requirements

We assume the boat will be crewed by one captain, holding a 50 GT license at the very minimum. Our full-time captains and sizable relief roster include some of the most diligent mariners on the Bay and all possess 100+ GT licenses. They are trained in first aid, CPR, life saving techniques, and Man Overboard procedures. Almost as

importantly, they are fun loving and will interact well with passengers to make even the shortest trips pleasant each day.

Dock Requirements

A pontoon boat could easily access the Broadway Dock at the foot of Jack London Square or the public dock directly in front of Scott's Seafood Restaurant, boarding on either the port or starboard side of the vessel. We will further investigate and confirm a site on the Oakland side of the Estuary once we've received initial acceptance of this proposal. On the Alameda side, the vessel could actually embark/disembark from the bow with the engine idled ahead, pushing the vessel against the dock at our Mariner Square location. This reduces the amount of dock space required and reduces turnaround time needed to ferry passengers back and forth across the Estuary. Another benefit of this procedure is that it would be easy to load and unload bicycles and wheelchairs from the bow.

Pricing

We propose two options:

Option 1 – Owner & Operator \$145 per hour (2 year term minimum)

Under this option Commodore Cruises & Events will purchase the vessel, customize it for ferry service, berth it at our facility at Mariner Square (this assumes pick up/drop off on the Oakland side would be free), provide crew, maintain the vessel, cover fuel costs throughout the year, and insure the vessel under the company policy (currently \$20 million in coverage). Our cost model assumes gasoline prices will stay below \$6.00 per gallon. Should gasoline prices rise above \$6.00 per gallon at the Jack London Fuel Dock, Commodore will invoice the difference on a monthly basis. We would like 180 days of notice before implementing this service.

Option 2 – Operator \$85 per hour

As the operator, Commodore will provide crew, regularly scheduled maintenance/upkeep, insurance coverage, and a spot to dock in Alameda. We would like 90 days of notice before implementing this service. In the event of a break down, a back-up boat could be arranged at an agreed upon price.

Concerns/Items to Discuss

- Exact docking location on Oakland side of the Estuary
- ADA accessibility/ramp on Oakland side of the Estuary
- How ADA accessibility and bike racks would affect passenger capacity
- Adding additional pick up/drop off locations along the Estuary
- Determining whether the US Coast Guard would require an additional mate aboard

About Us

Commodore Cruises & Events was founded over 25 years ago at the Embarcadero Cove Marina in Oakland. In 1994 the company moved its operations to its current location at Mariner Square in Alameda and started acquiring new yachts as the business grew. We currently own and operate six Coast Guard inspected charter yachts, the largest of which is certified to carry 400 passengers. Our team works hard to ensure safety and comfort afloat. Our maintenance staff prides itself on keeping the yachts in immaculate condition.

West Alameda Transportation Demand Management (debit)

General Ledger

Period = Jan 2018-Dec 2018

Book = Actual

Sort On = Property

Property	Property Name	Date	Period	Account/Description	Control	Reference	Debit	Credit	Balance	Remarks
1120-0000	Cash - Operating								14,571.59	= Beginning Balance =
twadm	West Alameda Transportation Demand Management	2/28/2018	02-2018	R-4591 Apply \$0 batch receipt			5,483.33	0.00	14,571.59	Shog Gen Revenues receipt Chf 43571 Reverse \$0 receipt to correct 03/01/2018 prepaid application as it should be posted to March 2018.
twadm	West Alameda Transportation Demand Management	2/28/2018	02-2018	R-4591 Apply \$0 batch receipt			5,483.33	0.00	14,571.59	Shog Gen Revenues receipt Chf 43571 Reverse \$0 receipt to correct 03/01/2018 prepaid application as it should be posted to March 2018.
twadm	West Alameda Transportation Demand Management	2/28/2018	02-2018	R-4591 Apply \$0 batch receipt			5,483.33	0.00	14,571.59	Shog Gen Revenues receipt Chf 43571 Reverse \$0 receipt to correct 03/01/2018 prepaid application as it should be posted to March 2018.
twadm	West Alameda Transportation Demand Management	2/28/2018	02-2018	R-4591 Apply \$0 batch receipt			5,483.33	0.00	14,571.59	Shog Gen Revenues receipt Chf 43571 Reverse \$0 receipt to correct 03/01/2018 prepaid application as it should be posted to March 2018.
twadm	West Alameda Transportation Demand Management	2/28/2018	02-2018	R-4591 Apply \$0 batch receipt			5,483.33	0.00	14,571.59	Shog Gen Revenues receipt Chf 43571 Reverse \$0 receipt to correct 03/01/2018 prepaid application as it should be posted to March 2018.
twadm	West Alameda Transportation Demand Management	2/28/2018	02-2018	R-4591 Apply \$0 batch receipt			5,483.33	0.00	14,571.59	Shog Gen Revenues receipt Chf 43571 Reverse \$0 receipt to correct 03/01/2018 prepaid application as it should be posted to March 2018.
twadm	West Alameda Transportation Demand Management	5/30/2018	05-2018	R-4405 Alameda Landing HCA, City Common Interest Management (0000542)			0.00	320.00	14,241.59	Shog Gen Revenues receipt Chf 44139 Reverse receipt and re-apply June as pad rent.
twadm	West Alameda Transportation Demand Management	5/30/2018	05-2018	R-4405 Alameda Landing HCA, City Common Interest Management (0000542)			0.00	5,896.88	8,675.11	Shog Gen Revenues receipt Chf 44139 Reverse receipt and re-apply June as pad rent.
				Journal Batch 6270			70.00		8,365.11	
				Journal Batch 6613			258.60		8,066.51	
				Receipt Batch 19337			4,838.02		12,882.53	
				Receipt Batch 19338			14,433.96		14,433.96	
				Receipt Batch 19376			179.91		14,599.40	
				Journal Batch 66130			2,947.67		11,651.73	
				Journal Batch 66276			10,453.20		1,198.53	
				Receipt Batch 19396			102.20		1,302.73	
				Journal Batch 65563			3,612.50		-2,308.77	
				Journal Batch 66503			46.63		-2,355.40	
				Journal Batch 66234			271.31		-2,626.71	
				Receipt Batch 19690			5,836.48		3,208.77	
				Journal Batch 66737			12,000.00		15,208.77	
				Receipt Batch 19680			0.00		15,208.77	
				Journal Batch 66741			13,628.01		1,581.76	
				Receipt Batch 19716			1,610.14		2,991.90	
				Receipt Batch 19718			10,594.05		10,045.95	
				Journal Batch 66877			12,000.00		7,045.95	
				Journal Batch 67088			3,800.00		3,245.95	
				Receipt Batch 19774			148.00		3,394.95	
				Receipt Batch 19778			6,234.98		9,679.83	
				Journal Batch 67187			2,079.15		7,600.68	
				Journal Batch 67227			0.00		7,600.68	
				Receipt Batch 19782			1,505.00		6,095.68	
				Receipt Batch 19799			1,680.96		4,414.72	
				Journal Batch 67326			10,489.04		11.22	
				Journal Batch 67328			3,800.00		-3,788.79	
				Receipt Batch 19869			1,746.88		-2,041.91	
				Receipt Batch 19870			5,572.84		3,538.93	
				Receipt Batch 19898			5,300.08		1,032.01	
				Journal Batch 67824			2,417.78		6,615.23	
				Journal Batch 67971			381.25		6,233.98	
				Receipt Batch 19971			107,892.04		174,126.02	
				Receipt Batch 19996			10,645.41		184,774.43	
				Journal Batch 68366			4,168.95		178,605.48	
				Journal Batch 68514			264.00		178,341.48	
				Journal Batch 68491			198,965.20		19,375.38	
				Journal Batch 68622			10,975.86		8,399.52	
				Receipt Batch 20068			9,794.02		14,193.54	
				Receipt Batch 20086			6,196.48		24,390.02	
				Journal Batch 68824			2,399.66		22,000.36	
				Receipt Batch 20103			5,356.73		27,357.09	
				Journal Batch 69085			3,850.77		23,506.32	
				Receipt Batch 20131			5,483.33		20,999.65	
				Journal Batch 69218			11,561.17		28,715.29	
				Receipt Batch 20133			5,356.73		34,072.02	
				Journal Batch 69416			11,561.17		22,526.85	
				Journal Batch 69509			2,272.28		20,254.57	
				Journal Batch 69664			3,800.00		16,454.57	
				Receipt Batch 20214			5,356.73		21,811.38	
				Receipt Batch 20227			110,086.53		32,079.91	
				Journal Batch 69896			197.16		32,277.07	
				Receipt Batch 20238			1,957.32		34,658.07	
				Journal Batch 69919			46.57		34,811.50	
				Receipt Batch 69918			1,713.92		36,525.42	
				Journal Batch 70143			14,775.86		21,549.56	
				Receipt Batch 20336			5,483.33		27,028.89	
				Journal Batch 70295			2,296.51		24,733.38	
				Journal Batch 70386			10,975.86		13,757.52	
				Journal Batch 70540			268.38		13,489.14	
				Receipt Batch 20411			8,042.24		21,531.38	
				Journal Batch 70744			6,220.42		15,310.96	
				Receipt Batch 20462			5,356.73		20,667.69	
				Journal Batch 20473			5,483.33		24,184.02	
				Receipt Batch 20474			6,097.66		32,248.62	
				Journal Batch 70898			46.54		32,302.08	
				Journal Batch 71040			347.44		32,649.54	
				Receipt Batch 20571			5,356.73		37,211.37	
				Journal Batch 71481			7,070.65		44,282.02	
				Journal Batch 71507			3,800.00		40,482.02	
				Receipt Batch 20723			2,118.68		38,363.34	
				Journal Batch 71507			261.72		38,101.62	
				Receipt Batch 20724			1,713.92		36,387.70	
				Journal Batch 20726			6,097.66		45,913.14	
				Receipt Batch 20726			5,483.33		51,396.47	
				Journal Batch 71489			46.56		51,349.91	
				Journal Batch 71607			22,895.46		28,454.05	
				Receipt Batch 20755			5,356.73		33,810.78	
				Journal Batch 20888			6,097.66		39,908.44	
				Journal Batch 71918			6,438.56		33,469.88	
				Journal Batch 71210			267.85		33,202.03	
				Receipt Batch 20929			5,483.33		38,665.30	
				Journal Batch 71219			96.96		38,568.34	
				Journal Batch 72369			37.11		38,625.45	
				Receipt Batch 20909			1,713.92		40,339.37	
				Journal Batch 72202			7,659.57		32,679.80	
				Receipt Batch 20934			5,483.33		38,763.13	
				Receipt Batch 20935			5,356.73		44,119.86	
				Journal Batch 72821			273.20		45,846.14	
				Journal Batch 72870			7,323.34		38,522.82	
				Journal Batch 20954			1,097.56		37,425.26	
				Journal Batch 73197			78.03		37,347.23	
				Net Change=21,127.72			394,743.33	375,655.61	37,699.31	= Ending Balance =
1120-0000	Cash - Contractual Disbursement								0.00	= Beginning Balance =
twadm	West Alameda Transportation Demand Management	2/8/2018	02-2018	Transmitters Inc (bank)		K-7003 9990147	11,498.52	0.00	11,498.52	January 2018 Shuttle service
twadm	West Alameda Transportation Demand Management	2/15/2018	02-2018	Transmitters Inc (bank)		K-7034 9990169	11,498.52	0.00	22,997.04	January 2018 Shuttle service
twadm	West Alameda Transportation Demand Management	5/10/2018	05-2018	Cardiac Acquisition Company, LLC (CAC)		K-7086 129	0.00	0.00	22,997.04	Revised to Total fees to CAC, originally paid by Cardiac Alameda Retail, LLC (2015 - \$20,066.00 / 2016 - \$31,325.00)
twadm	West Alameda Transportation Demand Management	6/29/2018	06-2018	B of A Auto Debt (BofA/auk)		K-7238 18	256.00	0.00	74,623.72	May 2018 analysis change from Bank of America (operating)
twadm	West Alameda Transportation Demand Management	6/29/2018	06-2018	B of A Auto Debt (BofA/auk)		K-7238 18	38.74	0.00	74,662.46	May 2018 analysis change from Bank of America (CAD)
				Check Batch 1091			70.00		74,592.46	
				Journal Batch 62705			70.00		74,662.46	
				Check Batch 1102			258.60		74,403.86	
				Journal Batch 66137			258.60		74,662.46	
				Check Batch 1101			2,947.67		71,714.79	
				Journal Batch 66130			2,947.67		74,662.46	
				Journal Batch 62706			10,453.20		85,115.66	
				Check Batch 11027			10,453.20		74,662.46	
				Check Batch 11035			15,111.02		59,551.44	
				Journal Batch 66503			3,612.50		63,164.94	

West Alameda Transportation Demand Management (debit)

General Ledger
 Period = Jan 2018-Dec 2018
 Book = Actual
 Sort On = Property

Property	Property Name	Date	Period	Person/Description	Control	Reference	Debit	Credit	Balance	Remarks
				Revised Batch 1919				8,612.05		
				Charge Batch 9125			10,856.09		96,909.14	
				Charge Batch 9156			7,448.96		98,358.10	
				Revised Batch 1989				1,746.88	96,611.22	
				Revised Batch 1970				5,372.84	91,238.38	
				Revised Batch 1998				5,702.08	85,536.30	
				Revised Batch 1991				107,899.04	-62,362.74	
				Charge Batch 9158			10,840.06		-71,518.68	
				Charge Batch 9240			7,943.36		-63,575.32	
				Revised Batch 1996				10,645.41	-74,220.73	
				Charge Batch 9268			96,075.00		21,845.27	
				Revised Batch 2058				8,007.14	11,807.13	
				Revised Batch 2086				204.60	11,477.53	
				Revised Batch 2002				1,713.92	11,793.61	
				Revised Batch 2087				5,866.88	5,896.73	
				Charge Batch 9241				5,483.33	11,369.06	
				Charge Batch 9242				5,356.33	16,725.39	
				Charge Batch 9403				922.88	17,698.67	
				Revised Batch 2030				5,356.73	12,302.94	
				Revised Batch 2021				5,483.33	5,819.61	
				Revised Batch 2033				5,356.73	1,462.88	
				Revised Batch 2036				1,713.92	-251.04	
				Charge Batch 9404			6,007.60		5,946.56	
				Charge Batch 9405			5,356.73		11,303.29	
				Charge Batch 9406			7,197.25		18,400.54	
				Charge Batch 9408			230.72		18,631.26	
				Revised Batch 2024				5,356.73	13,274.53	
				Revised Batch 2027				11,006.53	2,188.00	
				Revised Batch 2028				1,897.38	235.21	
				Charge Batch 9406			7,197.25		7,427.97	
				Charge Batch 9407			5,356.73		12,784.70	
				Charge Batch 9409			6,007.60		18,882.38	
				Revised Batch 2038				1,713.92	17,168.38	
				Revised Batch 2036				5,483.33	11,685.05	
				Revised Batch 2041				5,356.33	5,328.72	
				Revised Batch 2040				5,713.92	3,614.81	
				Charge Batch 9636			11,454.33		15,071.14	
				Charge Batch 9636			7,197.25		22,249.39	
				Revised Batch 2042				5,356.73	16,892.66	
				Revised Batch 2047				5,483.33	11,454.33	
				Revised Batch 2044				6,007.60	5,356.73	
				Revised Batch 2071				5,356.73	0.00	
				Charge Batch 9726			7,197.25		7,197.25	
				Charge Batch 9727			11,454.33		18,651.58	
				Revised Batch 2066				7,070.65	11,580.93	
				Revised Batch 2074				6,007.60	5,483.33	
				Revised Batch 2076				5,483.33	0.00	
				Revised Batch 2053				1,713.92	-1,713.92	
				Revised Batch 2005				5,356.73	-7,070.65	
				Charge Batch 9794			18,651.58		11,580.93	
				Revised Batch 2088				6,007.60	5,483.33	
				Revised Batch 2039				5,483.33	0.00	
				Charge Batch 9914			7,197.25		7,197.25	
				Charge Batch 9915			11,454.33		18,651.58	
				Revised Batch 2009				1,713.92	16,937.66	
				Revised Batch 2034				5,483.33	11,454.33	
				Revised Batch 2005				5,356.73	6,007.60	
				Revised Batch 2054				1,007.60	5,000.00	
				Net Change=4,852.11			489,003.28	484,151.17	5,000.00 = Ending Balance =	
				Accounts Receivable Other					0.00 = Beginning Balance =	
twadm	West Alameda Transportation Demand Management	1/31/2018	01-2018	Accrue for Jan TDMA True-up billing based on final closings (reversing) - Reversed by 3-188207	3-188204	Accrue for Jan TDMA True-up billing based on final	754.36	0.00	754.36	Accrue for Jan TDMA True-up billing based on final closings - FirstService Residential
twadm	West Alameda Transportation Demand Management	1/31/2018	01-2018	Accrue for Jan TDMA True-up billing based on final closings (reversing) - Reversed by 3-188207	3-188204	Accrue for Jan TDMA True-up billing based on final	140.30	0.00	908.36	Accrue for Jan TDMA True-up billing based on final closings - Landmark
twadm	West Alameda Transportation Demand Management	2/1/2018	02-2018	Reversal of 3-188204	3-188207	Reversal of 3-188204	0.00	754.36	144.00	Accrue for Jan TDMA True-up billing based on final closings - FirstService Residential
twadm	West Alameda Transportation Demand Management	2/1/2018	02-2018	Reversal of 3-188204	3-188207	Reversal of 3-188204	0.00	144.00	0.00	Accrue for Jan TDMA True-up billing based on final closings - Landmark
twadm	West Alameda Transportation Demand Management	2/28/2018	02-2018	Accrue for Feb TDMA True-up billing based on final closings as of 2/28/18 (reversing) - Reversed by 3-189022	3-189024	Accrue for Feb TDMA True-up billing based on final	164.80	0.00	164.80	Accrue for Feb TDMA True-up billing based on 2/28/18 final closings - FirstService Residential
twadm	West Alameda Transportation Demand Management	2/28/2018	02-2018	Accrue for Feb TDMA True-up billing based on final closings as of 2/28/18 (reversing) - Reversed by 3-189022	3-189024	Accrue for Feb TDMA True-up billing based on final	65.00	0.00	230.72	Accrue for Feb TDMA True-up billing based on 2/28/18 final closings - Landmark
twadm	West Alameda Transportation Demand Management	3/1/2018	03-2018	Reversal of 3-189028	3-189022	Reversal of 3-189028	0.00	164.80	65.00	Accrue for Feb TDMA True-up billing based on 2/28/18 final closings - FirstService Residential
twadm	West Alameda Transportation Demand Management	3/1/2018	03-2018	Reversal of 3-189028	3-189022	Reversal of 3-189028	0.00	65.00	0.00	Accrue for Feb TDMA True-up billing based on 2/28/18 final closings - Landmark
twadm	West Alameda Transportation Demand Management	12/1/2018	12-2018	Record Aug-Sept 2018 scrubbing. Transmits to provide credits with October service invoices.	3204213		516.81	0.00	516.81	August 2018 shuttle adjustment
twadm	West Alameda Transportation Demand Management	12/1/2018	12-2018	Record Aug-Sept 2018 scrubbing. Transmits to provide credits with October service invoices.	3204213		429.93	0.00	943.74	September 2018 shuttle adjustment
				Net Change=943.74			2,082.82	1,139.08	943.74 = Ending Balance =	
				Accounts Payable					0.00 = Beginning Balance =	
twadm	West Alameda Transportation Demand Management	2/8/2018	02-2018	Transmitters Inc (banc)	K-7003	9990147	0.00	11,498.52	-11,498.52	January 2018 Shuttle service
twadm	West Alameda Transportation Demand Management	2/15/2018	02-2018	Transmitters Inc (banc)	K-7014	9990149	0.00	11,498.52	-22,997.04	January 2018 Shuttle service
twadm	West Alameda Transportation Demand Management	5/16/2018	05-2018	Callitua Acquisition Company, LLC (cac)	K-7680	139	0.00	51,391.68	-74,388.72	Refund to TDMA fees to CAC, originally paid by Callitua Alameda Retail, LLC (2015 - \$20,066.68 / 2016 - \$31,325.00)
twadm	West Alameda Transportation Demand Management	5/16/2018	05-2018	Callitua Acquisition Company, LLC (cac)	P-114819	cas0502018-114819	51,391.68	0.00	-22,997.04	Refund to TDMA fees to CAC, originally paid by Callitua Alameda Retail, LLC (2015 - \$20,066.68 / 2016 - \$31,325.00)
twadm	West Alameda Transportation Demand Management	5/16/2018	05-2018	Callitua Acquisition Company, LLC (cac)	P-114819	cas0502018-114819	0.00	51,391.68	-74,388.72	Refund to TDMA fees to CAC, originally paid by Callitua Alameda Retail, LLC (2015 - \$20,066.68 / 2016 - \$31,325.00)
twadm	West Alameda Transportation Demand Management	5/16/2018	05-2018	Callitua Acquisition Company, LLC (cac)	P-114819	cas0502018-114819	51,391.68	0.00	-22,997.04	Refund to TDMA fees to CAC, originally paid by Callitua Alameda Retail, LLC (2015 - \$20,066.68 / 2016 - \$31,325.00)
twadm	West Alameda Transportation Demand Management	6/29/2018	06-2018	B of A Auto Debt (bafaua)	K-7238	18	0.00	236.00	-23,232.04	May 2018 analysis charge from Bank of America (CAD)
twadm	West Alameda Transportation Demand Management	6/29/2018	06-2018	B of A Auto Debt (bafaua)	K-7238	18	0.00	36.74	-23,271.78	May 2018 analysis charge from Bank of America (CAD)
twadm	West Alameda Transportation Demand Management	6/29/2018	06-2018	B of A Auto Debt (bafaua)	P-119990	bafaua061518.wat-119990	236.00	0.00	-23,035.78	May 2018 analysis charge from Bank of America (CAD)
twadm	West Alameda Transportation Demand Management	6/29/2018	06-2018	B of A Auto Debt (bafaua)	P-119990	bafaua061518.wat-119990	38.74	0.00	-22,997.04	May 2018 analysis charge from Bank of America (CAD)
twadm	West Alameda Transportation Demand Management	6/29/2018	06-2018	B of A Auto Debt (bafaua)	P-119990	bafaua061518.wat-119990	0.00	236.00	-23,232.04	May 2018 analysis charge from Bank of America (CAD)
twadm	West Alameda Transportation Demand Management	6/29/2018	06-2018	B of A Auto Debt (bafaua)	P-119990	bafaua061518.wat-119990	0.00	36.74	-23,271.78	May 2018 analysis charge from Bank of America (CAD)
twadm	West Alameda Transportation Demand Management	6/29/2018	06-2018	B of A Auto Debt (bafaua)	P-119990	bafaua061518.wat-119990	236.00	0.00	-23,035.78	May 2018 analysis charge from Bank of America (CAD)
twadm	West Alameda Transportation Demand Management	6/29/2018	06-2018	B of A Auto Debt (bafaua)	P-119990	bafaua061518.wat-119990	38.74	0.00	-22,997.04	May 2018 analysis charge from Bank of America (CAD)
				Payable Batch 1912			70.00		-23,067.04	
				Payable Batch 1914			113.62		-23,180.66	
				Check Batch 1092			76.00		-23,104.66	
				Check Batch 1092			236.00		-22,868.66	
				Payable Batch 1978			30,718.80		-13,563.86	
				Payable Batch 1941			2,854.05		-16,707.91	
				Payable Batch 1923			25,111.02		-51,528.93	
				Check Batch 1101			2,947.67		-48,581.26	
				Check Batch 1057			10,453.20		-59,034.46	
				Payable Batch 1922				2,328.49	-61,421.15	
				Check Batch 1035				15,111.02	-76,532.17	
				Payable Batch 1925				46.63	-76,578.80	
				Check Batch 1042			11,545.15		-88,123.95	
				Check Batch 1054			271.31		-88,395.26	
				Payable Batch 1989				271.31	-11,628.01	
				Check Batch 1048			13,038.01		-24,666.02	
				Payable Batch 1949				3,800.00	-28,466.02	
				Payable Batch 1902				2,079.15	-30,545.17	
				Payable Batch 1920				10,499.94	-41,045.11	
				Check Batch 1071			3,800.00		-44,845.11	
				Check Batch 1080				2,079.15	-46,924.26	
				Check Batch 1096			275.49		-47,199.75	
				Payable Batch 1945				275.49	-47,475.24	
				Check Batch 1089			10,499.94		-57,975.18	
				Payable Batch 1961				3,800.00	-61,775.18	
				Check Batch 1054				0.00	-61,775.18	
				Payable Batch 2075				3,850.77	-65,625.95	
				Check Batch 1129						

West Alameda Transportation Demand Management (tabular)
General Ledger
Period = Jan 2018-Dec 2018
Book = Actual
Sort On = Property

Table with columns: Property, Property Name, Date, Period, Person/Description, Control, Reference, Debit, Credit, Balance, Remarks. Contains multiple sections for property batches (2115-0000, 2330-0000, 2360-0000) and various account types like Accounts Payable and Accrued Other Consulting.

West Alameda Transportation Demand Management (debit)

General Ledger

Period = Jan 2018-Dec 2018

Book = Actual

Sort On = Property

Property	Property Name	Date	Period	Person/Description	Control	Reference	Debit	Credit	Balance	Remarks	
2275-0000											
Accrued Other											
									-10,523.20	= Beginning Balance =	
twadm	West Alameda Transportation Demand Management	1/1/2018	01-2018	Reversal of J 18042		318841	Reversal of 3 18042	10,453.20	0.00	-70.00 Accru December 2017 Transmetro Shuttle Service	
twadm	West Alameda Transportation Demand Management	1/1/2018	01-2018	Reversal of J 18042		318841	Reversal of 3 18042	70.00	0.00	0.00 Accru October 2017 Transmetro Shuttle Service	
twadm	West Alameda Transportation Demand Management	2/28/2018	02-2018	02/28/18 West Alameda AP Accruals (reversing) Reversed by J 18088		318885	02/28/18 West Alameda AP Accruals (reversing)	0.00	3,612.50	-3,612.50 Accru February 2018 John Alameda Manager Fee	
twadm	West Alameda Transportation Demand Management	2/28/2018	02-2018	02/28/18 West Alameda AP Accruals (reversing) Reversed by J 18088		318885	02/28/18 West Alameda AP Accruals (reversing)	0.00	9,934.54	-1,543.04 Accru February 2018 Transmetro Shuttle Service	
twadm	West Alameda Transportation Demand Management	3/1/2018	03-2018	Reversal of J 18085		318899	Reversal of 3 18085	3,612.50	0.00	3,612.50	
twadm	West Alameda Transportation Demand Management	3/1/2018	03-2018	Reversal of J 18085		318899	Reversal of 3 18085	9,934.54	0.00	0.00 Accru February 2018 Transmetro Shuttle Service	
twadm	West Alameda Transportation Demand Management	3/1/2018	03-2018	03/18/18 West Alameda AP Accruals (reversing) Reversed by J 19101		319061	03/18/18 West Alameda AP Accruals (reversing)	0.00	10,975.86	-10,975.86 Accru March 2018 and Feb 2018 AD Transmetro Shuttle Service	
twadm	West Alameda Transportation Demand Management	4/1/2018	04-2018	Reversal of J 18063		319101	Reversal of 3 18063	10,975.86	0.00	0.00	
twadm	West Alameda Transportation Demand Management	4/1/2018	04-2018	04/01/18 West Alameda AP Accruals (reversing) Reversed by J 19176		319360	04/01/18 West Alameda AP Accruals (reversing)	0.00	3,000.00	-3,000.00 Accru April 2018 John Alameda Manager Fee	
twadm	West Alameda Transportation Demand Management	4/30/2018	04-2018	04/30/18 West Alameda AP Accruals (reversing) Reversed by J 19176		319360	04/30/18 West Alameda AP Accruals (reversing)	0.00	11,498.52	-15,298.52 Accru March 2018 Transmetro Shuttle Service	
twadm	West Alameda Transportation Demand Management	4/30/2018	04-2018	04/30/18 West Alameda AP Accruals (reversing) Reversed by J 19176		319360	04/30/18 West Alameda AP Accruals (reversing)	0.00	10,975.86	-36,274.38 Accru April 2018 Transmetro Shuttle Service	
twadm	West Alameda Transportation Demand Management	5/1/2018	05-2018	Reversal of J 19160		319376	Reversal of 3 19160	3,800.00	0.00	-24,474.38 Accru April 2018 John Alameda Manager Fee	
twadm	West Alameda Transportation Demand Management	5/1/2018	05-2018	Reversal of J 19160		319376	Reversal of 3 19160	11,498.52	0.00	-10,975.86 Accru March 2018 Transmetro Shuttle Service	
twadm	West Alameda Transportation Demand Management	5/1/2018	05-2018	Reversal of J 19160		319376	Reversal of 3 19160	10,975.86	0.00	0.00	
twadm	West Alameda Transportation Demand Management	5/1/2018	05-2018	05/20/18 West Alameda AP Accruals (reversing) Reversed by J 19169		319392	05/20/18 West Alameda AP Accruals (reversing)	0.00	3,800.00	-3,800.00 Accru May 2018 John Alameda Manager Fee	
twadm	West Alameda Transportation Demand Management	5/1/2018	05-2018	05/20/18 West Alameda AP Accruals (reversing) Reversed by J 19169		319392	05/20/18 West Alameda AP Accruals (reversing)	0.00	11,498.52	-15,298.52 Accru May 2018 Transmetro Shuttle Service	
twadm	West Alameda Transportation Demand Management	6/1/2018	06-2018	Reversal of J 19162		319399	Reversal of 3 19162	3,800.00	0.00	-14,998.52 Accru May 2018 John Alameda Manager Fee	
twadm	West Alameda Transportation Demand Management	6/1/2018	06-2018	Reversal of J 19162		319399	Reversal of 3 19162	11,498.52	0.00	0.00	
twadm	West Alameda Transportation Demand Management	6/30/2018	06-2018	06/30/18 West Alameda AP Accruals (reversing) Reversed by J 19171		319570	06/30/18 West Alameda AP Accruals (reversing)	0.00	3,800.00	-3,800.00 Accru June 2018 John Alameda Manager Fee	
twadm	West Alameda Transportation Demand Management	6/30/2018	06-2018	06/30/18 West Alameda AP Accruals (reversing) Reversed by J 19171		319570	06/30/18 West Alameda AP Accruals (reversing)	0.00	10,975.86	-14,775.86 Accru June 2018 Transmetro Shuttle Service	
twadm	West Alameda Transportation Demand Management	7/1/2018	07-2018	Reversal of J 19170		319570	Reversal of 3 19170	3,800.00	0.00	-10,975.86 Accru June 2018 John Alameda Manager Fee	
twadm	West Alameda Transportation Demand Management	7/1/2018	07-2018	Reversal of J 19170		319571	Reversal of 3 19170	10,975.86	0.00	0.00	
twadm	West Alameda Transportation Demand Management	7/1/2018	07-2018	07/01/18 West Alameda AP Accruals (reversing) Reversed by J 19154		319702	07/01/18 West Alameda AP Accruals (reversing)	0.00	3,800.00	-3,800.00 Accru July 2018 John Alameda Manager Fee	
twadm	West Alameda Transportation Demand Management	7/1/2018	07-2018	07/01/18 West Alameda AP Accruals (reversing) Reversed by J 19154		319702	07/01/18 West Alameda AP Accruals (reversing)	0.00	10,975.86	-4,775.86 Accru June 2018 Transmetro Shuttle Service	
twadm	West Alameda Transportation Demand Management	7/31/2018	07-2018	07/31/18 West Alameda AP Accruals (reversing) Reversed by J 19154		319702	07/31/18 West Alameda AP Accruals (reversing)	0.00	10,975.86	-25,751.72 Accru July 2018 Transmetro Shuttle Service	
twadm	West Alameda Transportation Demand Management	8/1/2018	08-2018	Reversal of J 19162		319704	Reversal of 3 19162	3,800.00	0.00	-21,951.72 Accru July 2018 John Alameda Manager Fee	
twadm	West Alameda Transportation Demand Management	8/1/2018	08-2018	Reversal of J 19162		319704	Reversal of 3 19162	10,975.86	0.00	-10,975.86	
twadm	West Alameda Transportation Demand Management	8/1/2018	08-2018	Reversal of J 19162		319704	Reversal of 3 19162	10,975.86	0.00	0.00	
twadm	West Alameda Transportation Demand Management	8/31/2018	08-2018	08/31/18 West Alameda AP Accruals (reversing) Reversed by J 19162		319820	08/31/18 West Alameda AP Accruals (reversing)	0.00	3,800.00	-3,800.00 Accru August 2018 John Alameda Manager Fee	
twadm	West Alameda Transportation Demand Management	8/31/2018	08-2018	08/31/18 West Alameda AP Accruals (reversing) Reversed by J 19162		319820	08/31/18 West Alameda AP Accruals (reversing)	0.00	12,021.18	-15,298.52 Accru August 2018 Transmetro Shuttle Service	
twadm	West Alameda Transportation Demand Management	9/1/2018	09-2018	Reversal of J 19169		319820	Reversal of 3 19169	3,800.00	0.00	-12,021.18 Accru August 2018 John Alameda Manager Fee	
twadm	West Alameda Transportation Demand Management	9/1/2018	09-2018	Reversal of J 19169		319822	Reversal of 3 19169	12,021.18	0.00	0.00	
twadm	West Alameda Transportation Demand Management	9/30/2018	09-2018	09/30/18 West Alameda AP Accruals (reversing) Reversed by J 19163		319954	09/30/18 West Alameda AP Accruals (reversing)	0.00	3,800.00	-3,800.00 Accru September 2018 John Alameda Manager Fee	
twadm	West Alameda Transportation Demand Management	9/30/2018	09-2018	09/30/18 West Alameda AP Accruals (reversing) Reversed by J 19163		319954	09/30/18 West Alameda AP Accruals (reversing)	0.00	12,021.18	-15,298.52 Accru August 2018 Transmetro Shuttle Service	
twadm	West Alameda Transportation Demand Management	9/30/2018	09-2018	09/30/18 West Alameda AP Accruals (reversing) Reversed by J 19163		319954	09/30/18 West Alameda AP Accruals (reversing)	0.00	9,934.54	-25,751.72 Accru September 2018 Transmetro Shuttle Service	
twadm	West Alameda Transportation Demand Management	10/1/2018	10-2018	Reversal of J 19164		319999	Reversal of 3 19164	3,800.00	0.00	-21,951.72 Accru September 2018 John Alameda Manager Fee	
twadm	West Alameda Transportation Demand Management	10/1/2018	10-2018	Reversal of J 19164		319999	Reversal of 3 19164	12,021.18	0.00	0.00	
twadm	West Alameda Transportation Demand Management	10/1/2018	10-2018	Reversal of J 19164		319999	Reversal of 3 19164	9,934.54	0.00	0.00	
twadm	West Alameda Transportation Demand Management	10/1/2018	10-2018	10/01/18 West Alameda AP Accruals (reversing) Reversed by J 20070		320095	10/01/18 West Alameda AP Accruals (reversing)	0.00	3,800.00	-3,800.00 Accru October 2018 John Alameda Manager Fee	
twadm	West Alameda Transportation Demand Management	10/1/2018	10-2018	10/01/18 West Alameda AP Accruals (reversing) Reversed by J 20070		320095	10/01/18 West Alameda AP Accruals (reversing)	0.00	12,527.99	-12,527.99 Accru October 2018 Transmetro Shuttle Service	
twadm	West Alameda Transportation Demand Management	11/1/2018	11-2018	Reversal of J 20066		320070	Reversal of 3 20066	3,800.00	0.00	-12,527.99 Accru October 2018 John Alameda Manager Fee	
twadm	West Alameda Transportation Demand Management	11/1/2018	11-2018	Reversal of J 20066		320070	Reversal of 3 20066	12,527.99	0.00	0.00	
twadm	West Alameda Transportation Demand Management	11/30/2018	11-2018	11/30/18 West Alameda AP Accruals (reversing) Reversed by J 20246		320240	11/30/18 West Alameda AP Accruals (reversing)	0.00	11,346.25	-13,465.25 Accru November 2018 Transmetro Shuttle Service	
twadm	West Alameda Transportation Demand Management	11/30/2018	11-2018	11/30/18 West Alameda AP Accruals (reversing) Reversed by J 20246		320240	11/30/18 West Alameda AP Accruals (reversing)	0.00	12,425.75	-10,975.86 Accru October 2018 Transmetro Shuttle Service	
twadm	West Alameda Transportation Demand Management	11/30/2018	11-2018	11/30/18 West Alameda AP Accruals (reversing) Reversed by J 20246		320240	11/30/18 West Alameda AP Accruals (reversing)	0.00	3,800.00	-27,571.00 Accru Nov 2018 John Alameda Manager Fee	
twadm	West Alameda Transportation Demand Management	11/30/2018	11-2018	Accru for Aug-Sep 2018 overbilling shuttle Reversed by J 20227		320247		584.81	0.00	-27,566.19 Accru Shuttle adjustment	
twadm	West Alameda Transportation Demand Management	11/30/2018	11-2018	Accru for Aug-Sep 2018 overbilling shuttle Reversed by J 20227		320247		428.93	0.00	-26,627.26 September 2018 shuttle adjustment	
twadm	West Alameda Transportation Demand Management	12/1/2018	12-2018	Reversal of J 20245		320246	Reversal of 3 20245	11,346.25	0.00	-15,292.01 Accru Oct 2018 Transmetro Shuttle Service	
twadm	West Alameda Transportation Demand Management	12/1/2018	12-2018	Reversal of J 20245		320246	Reversal of 3 20245	12,425.75	0.00	-1,965.76 Accru Nov 2018 Transmetro Shuttle Service	
twadm	West Alameda Transportation Demand Management	12/1/2018	12-2018	Reversal of J 20245		320246	Reversal of 3 20245	3,800.00	0.00	943.74 Accru Nov 2018 John Alameda Manager Fee	
twadm	West Alameda Transportation Demand Management	12/1/2018	12-2018	Reversal of J 20247		320227	Reversal of 3 20247	0.00	564.81	428.93 August 2018 shuttle adjustment	
twadm	West Alameda Transportation Demand Management	12/1/2018	12-2018	Reversal of J 20247		320227	Reversal of 3 20247	0.00	428.93	0.00 September 2018 shuttle adjustment	
twadm	West Alameda Transportation Demand Management	12/31/2018	12-2018	12/31/18 West Alameda AP Accruals (reversing) Reversed by J 20426		320422	12/31/18 West Alameda AP Accruals (reversing)	0.00	11,346.25	-11,346.25 Accru Oct 2018 Transmetro Shuttle Service	
twadm	West Alameda Transportation Demand Management	12/31/2018	12-2018	12/31/18 West Alameda AP Accruals (reversing) Reversed by J 20426		320422	12/31/18 West Alameda AP Accruals (reversing)	0.00	12,425.75	-27,571.00 Accru Nov 2018 Transmetro Shuttle Service	
twadm	West Alameda Transportation Demand Management	12/31/2018	12-2018	12/31/18 West Alameda AP Accruals (reversing) Reversed by J 20426		320422	12/31/18 West Alameda AP Accruals (reversing)	0.00	2,000.00	-20,571.00 Accru Dec 2018 John Alameda Manager Fee	
twadm	West Alameda Transportation Demand Management	12/31/2018	12-2018	12/31/18 West Alameda AP Accruals (reversing) Reversed by J 20426		320422	12/31/18 West Alameda AP Accruals (reversing)	0.00	10,850.00	-36,376.00 Accru Dec 2018 Transmetro Shuttle Service	
201568.21										231,421.01	-38,376.00 = Ending Balance =
2305-0000											
Prepaid Rent											
twadm	West Alameda Transportation Demand Management	2/22/2018	02-2018	Landsmark Limited Group (0000160)		R-4350	Apply 90 receipt	128.00	0.00	-128.00 Apply 90 Receipt	
twadm	West Alameda Transportation Demand Management	2/22/2018	02-2018	Landsmark Limited Group (0000160)		R-4350	Apply 90 receipt	0.00	1,800.00	0.00	
twadm	West Alameda Transportation Demand Management	2/27/2018	02-2018	Landsmark Limited Group (0000160)		R-4350	Apply 90 receipt	0.00	1,610.14	-1,610.14 Apply 90 Receipt	
twadm	West Alameda Transportation Demand Management	2/28/2018	02-2018	BET Alameda Owner Retail, LLC (0000061)		R-4359	00184	0.00	5,351.35	-4,961.49 January and February 2018 TDM Fee - Alameda Landing, March 2018 TDM Fee - Prasad	
twadm	West Alameda Transportation Demand Management	3/14/2018	03-2018	BET Alameda Owner Retail, LLC (0000061)		R-4362	Apply 90 receipt	5,351.35	0.00	-1,610.14 Apply 90 receipt	
twadm	West Alameda Transportation Demand Management	3/14/2018	03-2018	Landsmark Limited Group (0000160)		R-4363	Apply 90 receipt	1,610.14	0.00	0.00 Apply 90 receipt	
twadm	West Alameda Transportation Demand Management	3/21/2018	03-2018	Landsmark Limited Group (0000160)		R-4370	00155	0.00	1,480.96	0.00 Apply 2018 TDM Fee	
twadm	West Alameda Transportation Demand Management	5/30/2018	05-2018	Landsmark Limited Group (0000160)		R-4417	Apply 90 receipt	1,680.96	0.00	0.00 Apply 90 receipt	
twadm	West Alameda Transportation Demand Management	5/30/2018	05-2018	Landsmark Limited Group (0000160)		R-4414	00181	0.00	1,713.92	-1,713.92 March 2018 TDM Fee, March 2018 True-Up, May 2018 TDM Fee, April 2018 TDM True-Up & Prepayments	
twadm	West Alameda Transportation Demand Management	5/30/2018	05-2018	Landsmark Limited Group (0000160)		R-4414	00181	0.00	1,713.92	-1,713.92 March 2018 TDM Fee, March 2018 True-Up, May 2018 TDM Fee, April 2018 TDM True-Up & Prepayments	
twadm	West Alameda Transportation Demand Management	5/30/2018	05-2018	Alameda Landing HCA, (c) Common Interest Management (0000042)		R-4416	00060418	0.00	5,866.88	-5,294.72 April 2018 Fee and prepayment for Jan 2018 TDM Fee	
twadm	West Alameda Transportation Demand Management	6/1/2018	06-2018	Landsmark Limited Group (0000160)		R-4417	90 receipt	1,713.92	0.00	-5,588.80 90 receipt	
twadm	West Alameda Transportation Demand Management	6/1/2018	06-2018	Alameda Landing HCA, (c) Common Interest Management (0000042)		R-4422	90 receipt	5,866.88	0.00	-1,713.92 90 receipt	
twadm	West Alameda Transportation Demand Management	7/1/2018	07-2018	Landsmark Limited Group (0000160)		R-4436	90 receipt	1,713.92	0.00	0.00 90 receipt	
twadm	West Alameda Transportation Demand Management	7/1/2018	07-2018	Alameda Landing HCA, (c) Common Interest Management (0000042)		R-4438	00005	0.00	0.04	-0.04 True Up Jan-May and July 2018 TDM Fee	
twadm	West Alameda Transportation Demand Management	8/20/2018	08-								

West Alameda Transportation Demand Management (tbladd)

General Ledger

Period = Jan 2018-Dec 2018

Book = Actual

Sort On = Property

Property	Property Name	Date	Period	Person/Description	Account	Reference	Debit	Credit	Balance	Remarks
tbladd	West Alameda Transportation Demand Management	2/1/2018	02/2018	BRT Alameda Owner Rtal, LLC (0000561)	C11420		0.00		-48,403.29	Feb 2018 TDM Fee - Alameda Landing
tbladd	West Alameda Transportation Demand Management	2/1/2018	02/2018	Target Corporation (0002711)	C11429		0.00		5,483.33	February 2018 TDM Fee
tbladd	West Alameda Transportation Demand Management	2/1/2018	02/2018	BRT Alameda Owner Rtal, LLC (0000561)	C11432		0.00		-56,490.00	Adjust February 2018 TDM Fee - Target Portion
tbladd	West Alameda Transportation Demand Management	2/1/2018	02/2018	Alameda Landing NCA, (c) Common Interest Management (0000542)	C11433		0.00		796.26	Adjust Jan 2018 TDM Fee (01/11/18 Actual Chgng, not including BMR units). Precedly billed at \$185 Units. Includes 2017 CFI adjustment with rate increasing from \$32.02 to \$32.96
tbladd	West Alameda Transportation Demand Management	2/1/2018	02/2018	Alameda Landing NCA, (c) Common Interest Management (0000542)	C11430		0.00		16.30	Adjust previously billed CFI adjustment of \$32.86/unit but should have been \$32.96/unit. 88 difference of 15.00 units for February 2018 TDM Fee
tbladd	West Alameda Transportation Demand Management	2/1/2018	02/2018	Landmark Limited Group (0000565)	C11432		0.00		144.00	-57,324.66 Adjust January 2018 TDM Fee 51 Units (Based on 01/11/18 Actual Chgng, not including BMR units). Precedly billed at 48 Units. Includes 2017 CFI adjustment with rate increasing from \$32.02 to \$32.96
tbladd	West Alameda Transportation Demand Management	2/1/2018	02/2018	Landmark Limited Group (0000565)	C11433		0.00		4.00	Adjust previously billed CFI adjustment of \$32.86/unit but should have been \$32.96/unit. 88 difference of 15.00 units.
tbladd	West Alameda Transportation Demand Management	2/1/2018	02/2018	Target Corporation (0002711)	C11428		0.00		0.04	-57,320.66 Adjust February 2018 charge for handling variance
tbladd	West Alameda Transportation Demand Management	2/1/2018	02/2018	Reversal of 3 188024	J 18802	Reversal of 3 188024	74.36	0.00	-56,565.24	Accrue for Jan TDM Fee True-up billing based on final closings - FirstService Residential
tbladd	West Alameda Transportation Demand Management	2/1/2018	02/2018	Reversal of 3 188024	J 18802	Reversal of 3 188024	194.00	0.00	-56,421.24	Accrue for Feb TDM Fee True-up billing based on final closings - Landmark
tbladd	West Alameda Transportation Demand Management	2/1/2018	02/2018	West Alameda Transportation Demand Management Association to reimburse Caltech Acquisition Company, LLC in 2018 for the period of 9/30/2015 - 1/31/2015 related to Target.	C11505		0.00		20,606.60	Adjust February 2018 TDM Fee 108 Units (Based on 02/02/18 Actual Chgng, not including BMR units). Precedly billed at 153 Units.
tbladd	West Alameda Transportation Demand Management	2/28/2018	02/2018	Accrue for Feb TDM Fee True-up billing based on final closings as of 2/28/18 (reversing) - Reversed by 3 188022	J 18801	Accrue for Feb TDM Fee True-up billing based on final	0.00		164.80	-36,518.36
tbladd	West Alameda Transportation Demand Management	2/28/2018	02/2018	Accrue for Feb TDM Fee True-up billing based on final closings as of 2/28/18 (reversing) - Reversed by 3 188022	J 18801	Accrue for Feb TDM Fee True-up billing based on final	0.00		65.92	-36,584.28
tbladd	West Alameda Transportation Demand Management	3/1/2018	03/2018	BRT Alameda Owner Rtal, LLC (0000561)	C11430		0.00		18,824.68	March 2018 TDM Fee - Alameda Landing
tbladd	West Alameda Transportation Demand Management	3/1/2018	03/2018	Target Corporation (0002711)	C11429		0.00		5,483.33	March 2018 TDM Fee
tbladd	West Alameda Transportation Demand Management	3/1/2018	03/2018	BRT Alameda Owner Rtal, LLC (0000561)	C11433		0.00		-47,439.96	Adjust March 2018 TDM Fee - Target Portion
tbladd	West Alameda Transportation Demand Management	3/1/2018	03/2018	Alameda Landing NCA, (c) Common Interest Management (0000542)	C11432		0.00		52,824.28	March 2018 TDM Fee 51 Units (Based on 02/11/18 Actual Chgng, not including BMR units)
tbladd	West Alameda Transportation Demand Management	3/1/2018	03/2018	Landmark Limited Group (0000565)	C11430		0.00		1,689.96	-54,605.24
tbladd	West Alameda Transportation Demand Management	3/1/2018	03/2018	Target Corporation (0002711)	C11429		0.00		0.04	-54,605.28
tbladd	West Alameda Transportation Demand Management	3/1/2018	03/2018	Alameda Landing NCA, (c) Common Interest Management (0000542)	C11544		0.00		54,729.48	Adjust February 2018 TDM Fee 108 Units (Based on 02/02/18 Actual Chgng, not including BMR units). Precedly billed at 153 Units.
tbladd	West Alameda Transportation Demand Management	3/1/2018	03/2018	Landmark Limited Group (0000565)	C11545		0.00		65.92	-54,836.00
tbladd	West Alameda Transportation Demand Management	3/1/2018	03/2018	Reversal of 3 188018	J 18802	Reversal of 3 188018	164.80	0.00	-54,671.20	Accrue for Feb TDM Fee True-up billing based on 2/28/18 final closings - FirstService Residential
tbladd	West Alameda Transportation Demand Management	3/1/2018	03/2018	Reversal of 3 188018	J 18802	Reversal of 3 188018	65.92	0.00	-54,605.28	Accrue for Feb TDM Fee True-up billing based on 2/28/18 final closings - Landmark
tbladd	West Alameda Transportation Demand Management	4/1/2018	04/2018	Alameda Landing NCA, (c) Common Interest Management (0000542)	C11544		0.00		5,527.28	April 2018 TDM Fee 108 Units (Based on 02/02/18 Actual Chgng, not including BMR units)
tbladd	West Alameda Transportation Demand Management	4/1/2018	04/2018	Landmark Limited Group (0000565)	C11547		0.00		1,689.96	-43,823.52
tbladd	West Alameda Transportation Demand Management	4/1/2018	04/2018	Target Corporation (0002711)	C11545		0.00		4,837.32	April 2018 TDM Fee 51 Units (Based on 02/02/18 Actual Chgng, not including BMR units)
tbladd	West Alameda Transportation Demand Management	4/1/2018	04/2018	Target Corporation (0002711)	C11557		0.00		3,727.84	-72,674.41
tbladd	West Alameda Transportation Demand Management	4/1/2018	04/2018	Alameda Landing NCA, (c) Common Interest Management (0000542)	C11574		0.00		98.88	-72,776.49
tbladd	West Alameda Transportation Demand Management	4/1/2018	04/2018	Landmark Limited Group (0000565)	C11575		0.00		1,617.16	Adjust March 2018 TDM Fee 170 Units (Based on 03/11/18 Actual Chgng, not including BMR units). Precedly billed at 167 Units.
tbladd	West Alameda Transportation Demand Management	5/1/2018	05/2018	Alameda Landing NCA, (c) Common Interest Management (0000542)	C11575		0.00		6,033.20	-78,414.65
tbladd	West Alameda Transportation Demand Management	5/1/2018	05/2018	Landmark Limited Group (0000565)	C11576		0.00		1,713.92	May 2018 TDM Fee 170 Units (Based on 03/11/18 Actual Chgng, not including BMR units)
tbladd	West Alameda Transportation Demand Management	5/1/2018	05/2018	Target Corporation (0002711)	C11578		0.00		4,323.28	May 2018 TDM Fee
tbladd	West Alameda Transportation Demand Management	5/1/2018	05/2018	BRT Alameda Owner Rtal, LLC (0000561)	C11579		0.00		5,356.73	May 2018 TDM Fee
tbladd	West Alameda Transportation Demand Management	5/1/2018	05/2018	Alameda Landing NCA, (c) Common Interest Management (0000542)	C11640		0.00		329.60	-91,298.23
tbladd	West Alameda Transportation Demand Management	5/1/2018	05/2018	Landmark Limited Group (0000565)	C11641		0.00		32.96	-91,331.19
tbladd	West Alameda Transportation Demand Management	5/1/2018	05/2018	Alameda Landing NCA, (c) Common Interest Management (0000542)	C11642		0.00		1,713.92	Adjust April 2018 TDM Fee 32 Units (Based on 04/30/18 Actual Chgng, not including BMR units). Precedly billed at 51 Units.
tbladd	West Alameda Transportation Demand Management	5/1/2018	05/2018	Landmark Limited Group (0000565)	C11643		0.00		8,666.88	Adjust June 2018 TDM Fee 170 Units (Based on 04/30/18 Actual Chgng, not including BMR units)
tbladd	West Alameda Transportation Demand Management	5/1/2018	05/2018	Target Corporation (0002711)	C11644		0.00		4,943.33	June 2018 TDM Fee 51 Units
tbladd	West Alameda Transportation Demand Management	5/1/2018	05/2018	BRT Alameda Owner Rtal, LLC (0000561)	C11645		0.00		5,936.73	June 2018 TDM Fee
tbladd	West Alameda Transportation Demand Management	5/1/2018	05/2018	Alameda Landing NCA, (c) Common Interest Management (0000542)	C11758		0.00		922.88	-116,674.93
tbladd	West Alameda Transportation Demand Management	5/1/2018	05/2018	Landmark Limited Group (0000565)	C11759		0.00		6,097.60	-116,772.53
tbladd	West Alameda Transportation Demand Management	5/1/2018	05/2018	Target Corporation (0002711)	C11720		0.00		3,296.73	July 2018 TDM Fee 185 Units (Based on 06/31/18 Actual Chgng, not including BMR units)
tbladd	West Alameda Transportation Demand Management	5/1/2018	05/2018	BRT Alameda Owner Rtal, LLC (0000561)	C11721_Pmt		0.00		1,713.92	-123,486.45
tbladd	West Alameda Transportation Demand Management	5/1/2018	05/2018	Target Corporation (0002711)	C11722_Pmt		0.00		4,843.33	-126,330.15
tbladd	West Alameda Transportation Demand Management	5/1/2018	05/2018	Alameda Landing NCA, (c) Common Interest Management (0000542)	C11723_Pmt		0.00		2,921.72	-129,351.87
tbladd	West Alameda Transportation Demand Management	5/1/2018	05/2018	Landmark Limited Group (0000565)	C11775_Pmt		0.00		1,713.92	-131,065.79
tbladd	West Alameda Transportation Demand Management	5/1/2018	05/2018	Target Corporation (0002711)	C11776_Pmt		0.00		4,843.33	-135,909.12
tbladd	West Alameda Transportation Demand Management	5/1/2018	05/2018	BRT Alameda Owner Rtal, LLC (0000561)	C11777_Pmt		0.00		5,766.73	-141,675.85
tbladd	West Alameda Transportation Demand Management	5/1/2018	05/2018	Alameda Landing NCA, (c) Common Interest Management (0000542)	C11779_Pmt		0.00		6,097.60	-148,208.45
tbladd	West Alameda Transportation Demand Management	5/1/2018	05/2018	Landmark Limited Group (0000565)	C11848_Pmt		0.00		6,097.60	-154,306.05
tbladd	West Alameda Transportation Demand Management	5/1/2018	05/2018	Target Corporation (0002711)	C11849_Pmt		0.00		4,843.33	-159,149.38
tbladd	West Alameda Transportation Demand Management	5/1/2018	05/2018	Alameda Landing NCA, (c) Common Interest Management (0000542)	C11847_Pmt		0.00		1,713.92	-160,863.30
tbladd	West Alameda Transportation Demand Management	5/1/2018	05/2018	Landmark Limited Group (0000565)	C11848_Pmt		0.00		1,713.92	-162,577.22
tbladd	West Alameda Transportation Demand Management	5/1/2018	05/2018	Target Corporation (0002711)	C11849_Pmt		0.00		4,843.33	-167,421.55
tbladd	West Alameda Transportation Demand Management	5/1/2018	05/2018	Alameda Landing NCA, (c) Common Interest Management (0000542)	C11939_Pmt		0.00		1,713.92	-169,135.47
tbladd	West Alameda Transportation Demand Management	5/1/2018	05/2018	Landmark Limited Group (0000565)	C11939_Pmt		0.00		1,713.92	-170,849.39
tbladd	West Alameda Transportation Demand Management	5/1/2018	05/2018	Target Corporation (0002711)	C11939_Pmt		0.00		4,843.33	-175,693.72
tbladd	West Alameda Transportation Demand Management	5/1/2018	05/2018	Alameda Landing NCA, (c) Common Interest Management (0000542)	C11939_Pmt		0.00		1,713.92	-177,407.64
tbladd	West Alameda Transportation Demand Management	5/1/2018	05/2018	Landmark Limited Group (0000565)	C11939_Pmt		0.00		1,713.92	-179,121.56
tbladd	West Alameda Transportation Demand Management	5/1/2018	05/2018	Target Corporation (0002711)	C11939_Pmt		0.00		4,843.33	-183,965.89
tbladd	West Alameda Transportation Demand Management	5/1/2018	05/2018	BRT Alameda Owner Rtal, LLC (0000561)	C11939_Pmt		0.00		5,766.73	-189,732.62
tbladd	West Alameda Transportation Demand Management	5/1/2018	05/2018	Alameda Landing NCA, (c) Common Interest Management (0000542)	C11939_Pmt		0.00		6,097.60	-195,830.22
tbladd	West Alameda Transportation Demand Management	5/1/2018	05/2018	Landmark Limited Group (0000565)	C11939_Pmt		0.00		1,713.92	-201,544.14
tbladd	West Alameda Transportation Demand Management	5/1/2018	05/2018	Target Corporation (0002711)	C11939_Pmt		0.00		4,843.33	-206,387.47
tbladd	West Alameda Transportation Demand Management	5/1/2018	05/2018	Alameda Landing NCA, (c) Common Interest Management (0000542)	C12062_Pmt		0.00		1,713.92	-208,101.39
tbladd	West Alameda Transportation Demand Management	5/1/2018	05/2018	Landmark Limited Group (0000565)	C12062_Pmt		0.00		1,713.92	-209,815.31
tbladd	West Alameda Transportation Demand Management	5/1/2018	05/2018	Target Corporation (0002711)	C12062_Pmt		0.00		4,843.33	-214,659.64
tbladd	West Alameda Transportation Demand Management	5/1/2018	05/2018	Alameda Landing NCA, (c) Common Interest Management (0000542)	C12062_Pmt		0.00		1,713.92	-216,373.56
tbladd	West Alameda Transportation Demand Management	5/1/2018	05/2018	BRT Alameda Owner Rtal, LLC (0000561)	C12062_Pmt		0.00		1,713.92	-218,087.48
tbladd	West Alameda Transportation Demand Management	5/1/2018	05/2018	Target Corporation (0002711)	C12062_Pmt		0.00		4,843.33	-222,931.81
tbladd	West Alameda Transportation Demand Management	5/1/2018	05/2018	Alameda Landing NCA, (c) Common Interest Management (0000542)	C12062_Pmt		0.00		1,713.92	-224,645.73
tbladd	West Alameda Transportation Demand Management	5/1/2018	05/2018	Landmark Limited Group (0000565)	C12062_Pmt		0.00		1,713.92	-226,359.65
tbladd	West Alameda Transportation Demand Management	5/1/2018	05/2018	Target Corporation (0002711)	C12062_Pmt		0.00		4,843.33	-231,204.00
tbladd	West Alameda Transportation Demand Management	5/1/2018	05/2018	BRT Alameda Owner Rtal, LLC (0000561)	C12062_Pmt		0.00		5,766.73	-236,970.73
tbladd	West Alameda Transportation Demand Management	5/1/2018	05/2018	Alameda Landing NCA, (c) Common Interest Management (0000542)	C12062_Pmt		0.00		6,097.60	-242,868.33
tbladd	West Alameda Transportation Demand Management	5/1/2018	05/2018	Landmark Limited Group (0000565)	C12062_Pmt		0.00		1,713.92	-244,582.25
tbladd	West Alameda Transportation Demand Management	5/1/2018	05/2018	Target Corporation (0002711)	C12062_Pmt		0.00		4,843.33	-249,425.58
tbladd	West Alameda Transportation Demand Management	5/1/2018	05/2018	Alameda Landing NCA, (c) Common Interest Management (0000542)	C12062_Pmt		0.00		1,713.92	-251,139.50
tbladd	West Alameda Transportation Demand Management	5/1/2018	05/2018	Landmark Limited Group (0000565)	C12062_Pmt		0.00		1,713.92	-252,853.42
tbladd	West Alameda Transportation Demand Management	5/1/2018	05/2018	Target Corporation (0002711)	C12062_Pmt		0.00		4,843.33	-257,696.75
tbladd	West Alameda Transportation Demand Management	5/1/2018	05/2018	BRT Alameda Owner Rtal, LLC (0000561)	C12062_Pmt		0.00		5,766.73	-263,463.48
tbladd	West Alameda Transportation Demand Management	5/1/2018	05/2018	Alameda Landing NCA, (c) Common Interest Management (0000542)	C12062_Pmt		0.00		6,097.60	-269,271.08
tbladd	West Alameda Transportation Demand Management	5/1/2018	05/2018							

West Alameda Transportation Demand Management (debit)

General Ledger

Period = Jan 2018-Dec 2018

Book = Actual

Sort On = Property

Property	Property Name	Date	Period	Person/Description	Control	Reference	Debit	Credit	Balance	Remarks
debit	West Alameda Transportation Demand Management	4/1/2018	04-2018	Reversal of 3-19063	P-14511	2018-0407	523.66	0.00	21,621.73	Actual March February 2018 Transmetro Shuttle Service (voided by 3-18276)
debit	West Alameda Transportation Demand Management	4/27/2018	05-2018	Transmetro Inc (brnch)	P-14511	2018-0407	11,468.52	0.00	33,490.25	March 2018 Shuttle Service
debit	West Alameda Transportation Demand Management	4/30/2018	05-2018	Transmetro Inc (brnch)	P-14888	2018-0408	10,975.86	0.00	44,466.10	April 2018 Shuttle Service
debit	West Alameda Transportation Demand Management	4/30/2018	04-2018	06/2018 West Alameda AP Accrual (reversing)	P-15050	06/2018 West Alameda AP Accrual (reversing)	11,498.52	0.00	55,964.62	Actual March 2018 Transmetro Shuttle Service
debit	West Alameda Transportation Demand Management	4/30/2018	04-2018	04/05/18 West Alameda AP Accrual (reversing)	P-15060	04/05/18 West Alameda AP Accrual (reversing)	10,975.86	0.00	66,900.48	Actual April 2018 Transmetro Shuttle Service
debit	West Alameda Transportation Demand Management	5/1/2018	05-2018	Reversal of 3-19260	P-15076	Reversal of 3-19260	0.00	11,498.52	55,401.96	Actual March 2018 Transmetro Shuttle Service
debit	West Alameda Transportation Demand Management	5/1/2018	05-2018	Reversal of 3-19260	P-15076	Reversal of 3-19260	0.00	11,498.52	66,900.48	Actual April 2018 Transmetro Shuttle Service
debit	West Alameda Transportation Demand Management	5/1/2018	05-2018	05/05/18 West Alameda AP Accrual (reversing)	P-15076	05/05/18 West Alameda AP Accrual (reversing)	11,498.52	0.00	78,399.00	Actual May 2018 Transmetro Shuttle Service
debit	West Alameda Transportation Demand Management	6/1/2018	06-2018	Reversal of 3-19352	P-19309	Reversal of 3-19352	0.00	11,498.52	66,900.48	Actual May 2018 Transmetro Shuttle Service
debit	West Alameda Transportation Demand Management	6/1/2018	06-2018	Transmetro Inc (brnch)	P-15060	2018-0409	11,498.52	0.00	78,399.00	May 2018 Shuttle Service
debit	West Alameda Transportation Demand Management	6/1/2018	06-2018	06/01/18 West Alameda AP Accrual (reversing)	P-19370	06/01/18 West Alameda AP Accrual (reversing)	10,975.86	0.00	89,374.86	Actual June 2018 Transmetro Shuttle Service
debit	West Alameda Transportation Demand Management	7/1/2018	07-2018	Reversal of 3-19570	P-19571	Reversal of 3-19570	0.00	10,975.86	58,042.42	Actual June 2018 Transmetro Shuttle Service
debit	West Alameda Transportation Demand Management	7/23/2018	08-2018	Transmetro Inc (brnch)	P-15060	2018-0409	10,975.86	0.00	69,000.48	June 2018 Shuttle Service
debit	West Alameda Transportation Demand Management	7/31/2018	07-2018	07/01/18 West Alameda AP Accrual (reversing)	P-19761	07/01/18 West Alameda AP Accrual (reversing)	10,975.86	0.00	79,876.34	Actual June 2018 Transmetro Shuttle Service
debit	West Alameda Transportation Demand Management	7/31/2018	07-2018	07/01/18 West Alameda AP Accrual (reversing)	P-19761	07/01/18 West Alameda AP Accrual (reversing)	10,975.86	0.00	88,820.20	Actual July 2018 Transmetro Shuttle Service
debit	West Alameda Transportation Demand Management	8/1/2018	08-2018	Reversal of 3-19762	P-19764	Reversal of 3-19762	0.00	10,975.86	77,876.34	Actual June 2018 Transmetro Shuttle Service
debit	West Alameda Transportation Demand Management	8/1/2018	08-2018	Transmetro Inc (brnch)	P-15060	2018-0409	6,000.00	0.00	83,876.34	Actual July 2018 Transmetro Shuttle Service
debit	West Alameda Transportation Demand Management	8/1/2018	08-2018	08/01/18 West Alameda AP Accrual (reversing)	P-19822	08/01/18 West Alameda AP Accrual (reversing)	12,021.18	0.00	89,897.52	Actual August 2018 Transmetro Shuttle Serv
debit	West Alameda Transportation Demand Management	9/1/2018	09-2018	Reversal of 3-19829	P-19822	Reversal of 3-19829	0.00	12,021.18	77,876.34	Actual August 2018 Transmetro Shuttle Service
debit	West Alameda Transportation Demand Management	9/24/2018	10-2018	Transmetro Inc (brnch)	P-19840	2018-0518	12,537.99	0.00	90,414.33	August 2018 Shuttle Service
debit	West Alameda Transportation Demand Management	9/24/2018	10-2018	Transmetro Inc (brnch)	P-19840	2018-0518	12,537.99	0.00	100,771.80	September 2018 Shuttle Service
debit	West Alameda Transportation Demand Management	9/30/2018	09-2018	09/01/18 West Alameda AP Accrual (reversing)	P-19955	09/01/18 West Alameda AP Accrual (reversing)	9,938.54	0.00	112,700.34	Actual August 2018 Transmetro Shuttle Serv
debit	West Alameda Transportation Demand Management	9/30/2018	09-2018	09/01/18 West Alameda AP Accrual (reversing)	P-19955	09/01/18 West Alameda AP Accrual (reversing)	9,938.54	0.00	122,732.52	Actual September 2018 Transmetro Shuttle Serv
debit	West Alameda Transportation Demand Management	10/1/2018	10-2018	Reversal of 3-19954	P-19993	Reversal of 3-19954	0.00	12,021.18	110,702.34	Actual August 2018 Transmetro Shuttle Serv
debit	West Alameda Transportation Demand Management	10/1/2018	10-2018	Reversal of 3-19954	P-19993	Reversal of 3-19954	0.00	10,938.54	100,771.80	Actual August 2018 Transmetro Shuttle Serv
debit	West Alameda Transportation Demand Management	10/1/2018	10-2018	10/01/18 West Alameda AP Accrual (reversing)	P-20095	10/01/18 West Alameda AP Accrual (reversing)	11,537.99	0.00	112,309.79	Actual October 2018 Transmetro Shuttle Serv
debit	West Alameda Transportation Demand Management	11/1/2018	11-2018	Reversal of 3-20096	P-20097	Reversal of 3-20096	0.00	11,537.99	100,771.80	Actual October 2018 Transmetro Shuttle Serv
debit	West Alameda Transportation Demand Management	11/30/2018	11-2018	11/01/18 West Alameda AP Accrual (reversing)	P-20240	11/01/18 West Alameda AP Accrual (reversing)	11,316.29	0.00	112,088.09	Actual Nov 2018 Transmetro Shuttle Service
debit	West Alameda Transportation Demand Management	11/30/2018	11-2018	11/01/18 West Alameda AP Accrual (reversing)	P-20240	11/01/18 West Alameda AP Accrual (reversing)	14,425.75	0.00	126,513.84	Actual Nov 2018 Transmetro Shuttle Service
debit	West Alameda Transportation Demand Management	11/30/2018	11-2018	Actual for Aug-Sept 2018 overbilling shuttles	P-20247	Reversal of 3-20247	0.00	566.81	124,055.99	August 2018 shuttle adjustment
debit	West Alameda Transportation Demand Management	11/30/2018	11-2018	Actual for Aug-Sept 2018 overbilling shuttles	P-20247	Reversal of 3-20247	0.00	426.13	123,589.86	September 2018 shuttle adjustment
debit	West Alameda Transportation Demand Management	12/1/2018	12-2018	Reversal of 3-20245	P-20246	Reversal of 3-20245	0.00	11,346.25	112,253.61	Actual Oct 2018 Transmetro Shuttle Service
debit	West Alameda Transportation Demand Management	12/1/2018	12-2018	Reversal of 3-20245	P-20246	Reversal of 3-20245	0.00	12,425.75	99,828.06	Actual Nov 2018 Transmetro Shuttle Service
debit	West Alameda Transportation Demand Management	12/1/2018	12-2018	Reversal of 3-20247	P-20247	Reversal of 3-20247	0.00	566.81	100,344.87	August 2018 shuttle adjustment
debit	West Alameda Transportation Demand Management	12/1/2018	12-2018	Reversal of 3-20247	P-20247	Reversal of 3-20247	0.00	426.13	99,918.74	September 2018 shuttle adjustment
debit	West Alameda Transportation Demand Management	12/1/2018	12-2018	Record Aug-Sept 2018 overbilling. Transmetro to provide credits with October service invoice.	P-20421	Reversal of 3-20421	0.00	566.81	100,254.99	August 2018 shuttle adjustment
debit	West Alameda Transportation Demand Management	12/1/2018	12-2018	Record Aug-Sept 2018 overbilling. Transmetro to provide credits with October service invoice.	P-20421	Reversal of 3-20421	0.00	426.13	99,828.06	September 2018 shuttle adjustment
debit	West Alameda Transportation Demand Management	12/31/2018	12-2018	12/01/18 West Alameda AP Accrual (reversing)	P-20421	12/01/18 West Alameda AP Accrual (reversing)	11,346.25	0.00	111,174.31	Actual Nov 2018 Transmetro Shuttle Service
debit	West Alameda Transportation Demand Management	12/31/2018	12-2018	12/01/18 West Alameda AP Accrual (reversing)	P-20421	12/01/18 West Alameda AP Accrual (reversing)	14,425.75	0.00	125,599.06	Actual Nov 2018 Transmetro Shuttle Service
debit	West Alameda Transportation Demand Management	12/31/2018	12-2018	12/01/18 West Alameda AP Accrual (reversing)	P-20421	12/01/18 West Alameda AP Accrual (reversing)	10,685.00	0.00	134,404.06	Actual Dec 2018 Transmetro Shuttle Service
Net Change=134,404.06							326,975.87	194,471.11	134,404.06	Ending Balance =
680-0030										
TDM Marketing										
debit	West Alameda Transportation Demand Management	12/8/2017	01-2018	Blank Third Expense (open)	P-11807	3387	113.62	0.00	113.62	0.00 = Beginning Balance =
debit	West Alameda Transportation Demand Management	1/1/2018	01-2018	Reversal of 3-18242	P-18411	Reversal of 3-18242	0.00	70.00	43.62	Actual Oct/Nov 2017 Marketing shuttles spgs
debit	West Alameda Transportation Demand Management	2/1/2018	02-2018	Replaces Surveys to TDM Marketing	P-18821	Replaces Surveys to TDM Marketing	35.00	0.00	78.62	Actual Oct/Nov 17 Survey billed in 2018 to TDM Marketing
debit	West Alameda Transportation Demand Management	2/1/2018	02-2018	Replaces Surveys to TDM Marketing	P-18821	Replaces Surveys to TDM Marketing	35.00	0.00	113.62	Actual Nov 17 Survey billed in 2018 to TDM Marketing
Net Change=113.62							113.62	70.00	113.62	Ending Balance =
680-0035										
TDM Telephone										
debit	West Alameda Transportation Demand Management	1/18/2018	01-2018	Callius Development Corporation (cck)	P-11178	113647	46.66	0.00	46.66	December 2017 phone charges
debit	West Alameda Transportation Demand Management	2/9/2018	02-2018	Callius Development Corporation (cck)	P-11220	114104	46.63	0.00	93.29	January 2018 phone charges
debit	West Alameda Transportation Demand Management	2/9/2018	02-2018	Callius Development Corporation (cck)	P-11265	114889	46.74	0.00	140.03	February 2018 phone charges
debit	West Alameda Transportation Demand Management	4/5/2018	04-2018	Callius Development Corporation (cck)	P-11374	115787	46.54	0.00	186.57	March 2018 Phone Charges
debit	West Alameda Transportation Demand Management	5/1/2018	05-2018	Callius Development Corporation (cck)	P-11598	116586	46.65	0.00	233.22	April 2018 Phone Charges
debit	West Alameda Transportation Demand Management	6/1/2018	06-2018	Callius Development Corporation (cck)	P-11598	117213	46.65	0.00	279.87	May 2018 Phone Charges
debit	West Alameda Transportation Demand Management	7/6/2018	07-2018	Callius Development Corporation (cck)	P-11626	117771	46.57	0.00	326.44	June 2018 Phone Charges
debit	West Alameda Transportation Demand Management	8/1/2018	08-2018	Callius Development Corporation (cck)	P-11677	118413	46.57	0.00	373.01	July 2018 Phone Charges
debit	West Alameda Transportation Demand Management	9/28/2018	09-2018	Callius Development Corporation (cck)	P-11762	119351	46.54	0.00	419.55	August 2018 Phone Charges
debit	West Alameda Transportation Demand Management	9/28/2018	09-2018	Callius Development Corporation (cck)	P-11827	119968	46.51	0.00	466.07	September 2018 Phone Charges
debit	West Alameda Transportation Demand Management	11/13/2018	11-2018	Callius Development Corporation (cck)	P-11935	120626	46.46	0.00	512.47	October 2018 Phone Charges
debit	West Alameda Transportation Demand Management	12/11/2018	12-2018	Callius Development Corporation (cck)	P-11972	121287	56.96	0.00	569.43	November 2018 Phone Charges
Net Change=569.43							569.43	0.00	569.43	Ending Balance =
680-0050										
TDM Management Fee										
debit	West Alameda Transportation Demand Management	1/1/2018	01-2018	Reversal of 3-18476	P-18445	Reversal of 3-18476	0.00	2,140.89	-2,140.89	Actual 2017 TDM Property Mgmt Fee (reversing)
debit	West Alameda Transportation Demand Management	1/1/2018	01-2018	Reversal of 3-18476	P-18445	Reversal of 3-18476	0.00	646.50	-2,787.39	Actual 2017 YE True-Up TDM Property Mgmt Fee (reversing)
debit	West Alameda Transportation Demand Management	1/22/2018	01-2018	Callius Development Corporation (cck)	P-11181	111518	1,240.89	0.00	-1,546.50	Property Management Fee - December 2017 (reversing)
debit	West Alameda Transportation Demand Management	1/22/2018	01-2018	Callius Development Corporation (cck)	P-11181	111518	1,240.89	0.00	-3,787.39	Property Management Fee - December 2017 (reversing)
debit	West Alameda Transportation Demand Management	1/22/2018	01-2018	Callius Development Corporation (cck)	P-11181	111518	646.00	0.00	-4,433.39	Property Management Fee - September 2017 True-Up (reversing)
debit	West Alameda Transportation Demand Management	1/31/2018	01-2018	Actual Jan 2018 TDM Property Mgmt Fee (reversing)	P-18800	Actual Jan 2018 TDM Property Mgmt Fee (reversing)	2,520.49	0.00	-3,292.90	Actual Jan 2018 TDM Property Mgmt Fee (reversing)
debit	West Alameda Transportation Demand Management	2/1/2018	02-2018	Reversal of 3-18867	P-18866	Reversal of 3-18867	0.00	2,328.49	-964.41	Actual Jan 2018 TDM Property Mgmt Fee (reversing)
debit	West Alameda Transportation Demand Management	2/7/2018	02-2018	Callius Development Corporation (cck)	P-11240	114194	2,328.49	0.00	2,328.49	Property Management Fee - January 2018 (reversing)
debit	West Alameda Transportation Demand Management	2/8/2018	02-2018	Actual Feb 2018 TDM Property Mgmt Fee (reversing)	P-18888	Actual Feb 2018 TDM Property Mgmt Fee (reversing)	2,079.15	0.00	4,407.64	Actual Feb 2018 TDM Property Mgmt Fee (reversing)
debit	West Alameda Transportation Demand Management	3/1/2018	03-2018	Reversal of 3-18889	P-18890	Reversal of 3-18889	0.00	2,079.15	2,328.49	Actual Feb 2018 TDM Property Mgmt Fee (reversing)
debit	West Alameda Transportation Demand Management	3/5/2018	03-2018	Callius Development Corporation (cck)	P-11265	114939	2,079.15	0.00	4,408.54	Property Management Fee - February 2018 (reversing)
debit	West Alameda Transportation Demand Management	4/1/2018	04-2018	Callius Development Corporation (cck)	P-11310	115749	2,374.24	0.00	6,782.78	Actual Mar 2018 TDM Property Mgmt Fee (reversing)
debit	West Alameda Transportation Demand Management	4/2/2018	04-2018	Reversal of 3-19110	P-11312	Reversal of 3-19110	0.00	2,374.24	4,408.54	Actual Mar 2018 TDM Property Mgmt Fee (reversing)
debit	West Alameda Transportation Demand Management	4/30/2018	04-2018	Actual Apr 2018 TDM Property Mgmt Fee (reversing)	P-19281	Actual Apr 2018 TDM Property Mgmt Fee (reversing)	3,398.95	0.00	7,807.49	Actual Apr 2018 TDM Property Mgmt Fee (reversing)
debit	West Alameda Transportation Demand Management	5/1/2018	05-2018	Reversal of 3-19281	P-19288	Reversal of 3-19281	0.00	2,398.95	5,408.54	Actual Apr 2018 TDM Property Mgmt Fee (reversing)
debit	West Alameda Transportation Demand Management	5/2/2018	05-2018	Callius Development Corporation (cck)	P-11420	116210	2,398.95	0.00	7,807.49	Property Management Fee April 2018 (reversing)
debit	West Alameda Transportation Demand Management	5/25/2018	05-2018	Callius Development Corporation (cck)	P-11509	117043	2,341.00	0.00	11,148.49	Property Management Fee May 2018 (reversing)
debit	West Alameda Transportation Demand Management	6/25/2018	06-2018	Callius Development Corporation (cck)	P-11606	117171	2,272.00	0.00	13,420.49	Property Management Fee June

West Alameda Transportation Demand Management (debit)

General Ledger

Period = Jan 2018-Dec 2018

Book = Actual

Sort On = Property

Property	Property Name	Date	Period	Person/Description	Control	Reference	Debit	Credit	Balance	Remarks
tdm20	West Alameda Transportation Demand Management	12/1/2018	12-2018	Reversal of J 202647	J 202726	Reversal of J 202647	0.00	4,900.00	21,122.76	Accrue HCTI inv#1335761 related to final installment for 2017 tax return prep.
tdm20	West Alameda Transportation Demand Management	12/1/2018	12-2018	Reversal of J 202648	J 202727	Reversal of J 202648	0.00	8,276.38	8,276.38	Accrue HCTI inv#1335763 for professional services rendered through 10/15/18 re: additional time incurred for the 2017 tax return
tdm20	West Alameda Transportation Demand Management	12/1/2018	12-2018	Reversal of J 202649	J 202728	Reversal of J 202649	0.00	1,000.00	7,276.38	Accrue HCTI inv#1335763 for services rendered through 10/15/18 re: additional time incurred for 2017 tax return
Net Change=>7,176.38							14,552.76	7,176.38	7,176.38	= Ending Balance =
7260-0000 Bank Fees - Corporate										
0.00 = Beginning Balance =										
tdm20	West Alameda Transportation Demand Management	1/16/2018	01-2018	B of A Auto Debt (forfauls)	P-111807	bofaau011618.wat	219.64	0.00	219.64	December 2017 analysis charge from Bank of America (operating)
tdm20	West Alameda Transportation Demand Management	1/16/2018	01-2018	B of A Auto Debt (forfauls)	P-111807	bofaau011618.wat	38.96	0.00	258.60	December 2017 analysis charge from Bank of America (CDA)
tdm20	West Alameda Transportation Demand Management	2/15/2018	02-2018	B of A Auto Debt (forfauls)	P-112663	bofaau021518.wat	231.79	0.00	490.39	January 2018 analysis charge from Bank of America (operating)
tdm20	West Alameda Transportation Demand Management	2/15/2018	02-2018	B of A Auto Debt (forfauls)	P-112663	bofaau021518.wat	39.52	0.00	529.91	January 2018 analysis charge from Bank of America (CDA)
tdm20	West Alameda Transportation Demand Management	3/15/2018	03-2018	B of A Auto Debt (forfauls)	P-113151	bofaau031518.wat	211.86	0.00	741.77	February 2018 analysis charge from Bank of America (operating)
tdm20	West Alameda Transportation Demand Management	3/15/2018	03-2018	B of A Auto Debt (forfauls)	P-113151	bofaau031518.wat	43.63	0.00	805.40	February 2018 analysis charge from Bank of America (CDA)
tdm20	West Alameda Transportation Demand Management	4/16/2018	04-2018	B of A Auto Debt (forfauls)	P-114413	bofaau041618.wat	336.79	0.00	1,142.19	March 2018 analysis charge from Bank of America (operating)
tdm20	West Alameda Transportation Demand Management	4/16/2018	04-2018	B of A Auto Debt (forfauls)	P-114413	bofaau041618.wat	44.47	0.00	1,186.65	March 2018 analysis charge from Bank of America (CDA)
tdm20	West Alameda Transportation Demand Management	5/15/2018	05-2018	B of A Auto Debt (forfauls)	P-114889	bofaau051518.wat	226.16	0.00	1,412.81	April 2018 analysis charge from Bank of America (operating)
tdm20	West Alameda Transportation Demand Management	5/15/2018	05-2018	B of A Auto Debt (forfauls)	P-114889	bofaau051518.wat	38.74	0.00	1,451.55	April 2018 analysis charge from Bank of America (CDA)
tdm20	West Alameda Transportation Demand Management	6/15/2018	06-2018	B of A Auto Debt (forfauls)	P-115800	bofaau061518.wat	236.00	0.00	1,687.55	May 2018 analysis charge from Bank of America (operating)
tdm20	West Alameda Transportation Demand Management	6/15/2018	06-2018	B of A Auto Debt (forfauls)	P-115800	bofaau061518.wat	38.74	0.00	1,726.29	May 2018 analysis charge from Bank of America (CDA)
tdm20	West Alameda Transportation Demand Management	6/15/2018	06-2018	B of A Auto Debt (forfauls)	P-115800	bofaau061518.wat	0.00	236.00	1,490.29	May 2018 analysis charge from Bank of America (operating)
tdm20	West Alameda Transportation Demand Management	6/15/2018	06-2018	B of A Auto Debt (forfauls)	P-115800	bofaau061518.wat	0.00	38.74	1,451.55	May 2018 analysis charge from Bank of America (CDA)
tdm20	West Alameda Transportation Demand Management	6/15/2018	06-2018	B of A Auto Debt (forfauls)	P-115800	bofaau061518.wat	236.00	0.00	1,687.55	May 2018 analysis charge from Bank of America (operating)
tdm20	West Alameda Transportation Demand Management	6/15/2018	06-2018	B of A Auto Debt (forfauls)	P-115800	bofaau061518.wat	38.74	0.00	1,726.29	May 2018 analysis charge from Bank of America (CDA)
tdm20	West Alameda Transportation Demand Management	6/15/2018	06-2018	B of A Auto Debt (forfauls)	P-116047	bofaau061518.wat	38.36	0.00	2,000.65	May 2018 analysis charge from Bank of America (operating)
tdm20	West Alameda Transportation Demand Management	6/29/2018	06-2018	B of A Auto Debt (forfauls)	P-113990	bofaau061518.wat-11990	0.00	236.00	1,764.65	May 2018 analysis charge from Bank of America (operating)
tdm20	West Alameda Transportation Demand Management	6/29/2018	06-2018	B of A Auto Debt (forfauls)	P-113990	bofaau061518.wat-11990	0.00	38.74	1,725.91	May 2018 analysis charge from Bank of America (CDA)
tdm20	West Alameda Transportation Demand Management	6/29/2018	06-2018	B of A Auto Debt (forfauls)	P-113990	bofaau061518.wat-11990	236.00	0.00	1,961.91	May 2018 analysis charge from Bank of America (operating)
tdm20	West Alameda Transportation Demand Management	6/29/2018	06-2018	B of A Auto Debt (forfauls)	P-113990	bofaau061518.wat-11990	38.74	0.00	2,000.65	May 2018 analysis charge from Bank of America (CDA)
tdm20	West Alameda Transportation Demand Management	6/29/2018	06-2018	B of A Auto Debt (forfauls)	P-113990	bofaau061518.wat-11990	0.00	236.00	1,764.65	May 2018 analysis charge from Bank of America (operating)
tdm20	West Alameda Transportation Demand Management	6/29/2018	06-2018	B of A Auto Debt (forfauls)	P-113990	bofaau061518.wat-11990	0.00	38.74	1,725.91	May 2018 analysis charge from Bank of America (CDA)
tdm20	West Alameda Transportation Demand Management	6/29/2018	06-2018	B of A Auto Debt (forfauls)	P-113990	bofaau061518.wat-11990	236.00	0.00	1,961.91	May 2018 analysis charge from Bank of America (operating)
tdm20	West Alameda Transportation Demand Management	7/16/2018	07-2018	B of A Auto Debt (forfauls)	P-116425	bofaau071618.wat	157.10	0.00	1,883.03	June 2018 analysis charge from Bank of America (operating)
tdm20	West Alameda Transportation Demand Management	7/16/2018	07-2018	B of A Auto Debt (forfauls)	P-116425	bofaau071618.wat	40.86	0.00	1,923.89	June 2018 analysis charge from Bank of America (CDA)
tdm20	West Alameda Transportation Demand Management	8/15/2018	08-2018	B of A Auto Debt (forfauls)	P-117380	bofaau081518.wat	229.93	0.00	2,153.80	July 2018 analysis charge from Bank of America (operating)
tdm20	West Alameda Transportation Demand Management	8/15/2018	08-2018	B of A Auto Debt (forfauls)	P-117380	bofaau081518.wat	39.45	0.00	2,193.25	July 2018 analysis charge from Bank of America (CDA)
tdm20	West Alameda Transportation Demand Management	9/17/2018	09-2018	B of A Auto Debt (forfauls)	P-117929	bofaau091718.wat	386.82	0.00	2,498.27	August 2018 analysis charge from Bank of America (operating)
tdm20	West Alameda Transportation Demand Management	9/17/2018	09-2018	B of A Auto Debt (forfauls)	P-117929	bofaau091718.wat	63.62	0.00	2,538.89	August 2018 analysis charge from Bank of America (CDA)
tdm20	West Alameda Transportation Demand Management	10/15/2018	10-2018	B of A Auto Debt (forfauls)	P-118556	bofaau101518.wat	228.92	0.00	2,767.81	September 2018 analysis charge from Bank of America (operating)
tdm20	West Alameda Transportation Demand Management	10/15/2018	10-2018	B of A Auto Debt (forfauls)	P-118556	bofaau101518.wat	33.80	0.00	2,801.61	September 2018 analysis charge from Bank of America (CDA)
tdm20	West Alameda Transportation Demand Management	11/15/2018	11-2018	B of A Auto Debt (forfauls)	P-118288	bofaau111518.wat	234.18	0.00	3,035.79	October 2018 analysis charge from Bank of America (operating)
tdm20	West Alameda Transportation Demand Management	11/15/2018	11-2018	B of A Auto Debt (forfauls)	P-118288	bofaau111518.wat	33.67	0.00	3,069.46	October 2018 analysis charge from Bank of America (CDA)
tdm20	West Alameda Transportation Demand Management	12/17/2018	12-2018	B of A Auto Debt (forfauls)	P-119973	bofaau121718.wat	228.79	0.00	3,298.25	November 2018 analysis charge from Bank of America (operating)
tdm20	West Alameda Transportation Demand Management	12/17/2018	12-2018	B of A Auto Debt (forfauls)	P-119973	bofaau121718.wat	44.91	0.00	3,343.16	November 2018 analysis charge from Bank of America (CDA)
Net Change=>3,342.16							4,166.38	824.22	3,342.16	= Ending Balance =
7710-0000 State Franchise Tax										
0.00 = Beginning Balance =										
tdm20	West Alameda Transportation Demand Management	5/4/2018	05-2018	Franchise Tax Board (franch)	P-114630	BO-094804 2017 CA Form 3539 (Corp)	10.00	0.00	10.00	2017 West Alameda Transportation Demand Management Association CA 3539
Net Change=>10.00							10.00	0.00	10.00	= Ending Balance =
							3,048,080.87	3,044,080.87		

Budgeted 2026

AlamedaTMA
Statement of Activity by Class
January - December 2026

Assuming WATDMA is part of ATMA for 2026 Full Year

	Alameda Point	Northern Waterfront	WATDMA	TOTAL	
Revenue (per PAC)	\$ 701,258	\$ 606,292	\$ 468,622	\$ 1,776,172	
% of total Revenue	39%	34%	26%		
Costs (per PAC)					
Total Direct Costs (Transportation Programs)	\$ 564,298	\$ 466,406	\$ 375,514	\$ 1,406,218	
Shared Costs					
Overhead allocation	\$ 32,456	\$ 32,456	\$ 32,456	\$ 97,367	Non Payroll Admin Costs; Insurance, software, tax prep, accounting, legal
Wage Cost Allocation	\$ 91,814	\$ 79,380	\$ 61,355	\$ 232,549	39% AP, 34% NW, 26% WATDMA INCLUDES ADDITIONAL .5 FTE at \$36,200
Total Shared Costs	\$ 124,269	\$ 111,836	\$ 93,811	\$ 329,916	
Total Costs per PAC	\$ 688,567	\$ 578,242	\$ 469,325	\$ 1,736,134	
Net "Income" (Total Revenue less Total Costs)	\$ 12,691	\$ 28,050	\$ (703)	\$ 40,038	
Shared Expenses as % of Revenue	18%	18%	20%	19%	
Direct Costs as % of Revenue	89%	66%	80%	79%	
Total Expenditures as % of Revenue	98%	95%	100%	98%	

6980-0050		TDM Management Fee						0.00 = Beginning Balance =		
twatdm	West Alameda Transportation Demand Management	12/21/2022	01-2023	Catellus Development Corporation (cdc)	P-153207	142507	2,632.26	0.00	2,632.26	Management Fee for December 2022 - 15% of December expenses of \$17,548.43
twatdm	West Alameda Transportation Demand Management	1/1/2023	01-2023	:Reversal of J-280536	J-280562	:Reversal of J-280536	0.00	2,632.26	0.00	Accrue December 2022 TDM Mgmt Fee
twatdm	West Alameda Transportation Demand Management	1/31/2023	02-2023	Catellus Development Corporation (cdc)	P-154164	143140	2,828.16	0.00	2,828.16	Management Fee for January 2023 - 15% of January expense of \$18,854.37
twatdm	West Alameda Transportation Demand Management	1/31/2023	01-2023	Accrue January 2023 TDM Mgmt Fee (reversing) :Reversed by J-284631	J-284472	Accrue January 2023 TDM Mgmt Fee	2,828.16	0.00	5,656.32	Accrue January 2023 TDM Mgmt Fee
twatdm	West Alameda Transportation Demand Management	2/1/2023	02-2023	:Reversal of J-284472	J-284631	:Reversal of J-284472	0.00	2,828.16	2,828.16	Accrue January 2023 TDM Mgmt Fee
twatdm	West Alameda Transportation Demand Management	2/28/2023	02-2023	Accrue February 2023 TDM Mgmt Fee (reversing) :Reversed by J-285672	J-285643	Accrue February 2023 TDM Mgmt Fee	4,868.26	0.00	7,696.42	Accrue February 2023 TDM Mgmt Fee
twatdm	West Alameda Transportation Demand Management	3/1/2023	03-2023	:Reversal of J-285643	J-285672	:Reversal of J-285643	0.00	4,868.26	2,828.16	Accrue February 2023 TDM Mgmt Fee
twatdm	West Alameda Transportation Demand Management	3/6/2023	03-2023	Catellus Development Corporation (cdc)	P-154635	143491	4,868.26	0.00	7,696.42	Management Fee for February 2023 - 15% of February expense of \$32,455.07
twatdm	West Alameda Transportation Demand Management	3/31/2023	03-2023	Accrue March 2023 TDM Mgmt Fee (reversing) :Reversed by J-287065	J-287004	Accrue March 2023 TDM Mgmt Fee	2,828.16	0.00	10,524.58	Accrue March 2023 TDM Mgmt Fee
twatdm	West Alameda Transportation Demand Management	4/1/2023	04-2023	:Reversal of J-287004	J-287065	:Reversal of J-287004	0.00	2,828.16	7,696.42	Accrue March 2023 TDM Mgmt Fee
twatdm	West Alameda Transportation Demand Management	4/4/2023	04-2023	Catellus Development Corporation (cdc)	P-155221	143881	2,828.16	0.00	10,524.58	Management Fee for March 2023 - 15% of March expense of \$18,854.38
twatdm	West Alameda Transportation Demand Management	4/30/2023	04-2023	Accrue April 2023 TDM Mgmt Fee (reversing) :Reversed by J-288491	J-288437	Accrue April 2023 TDM Mgmt Fee	2,544.26	0.00	13,068.84	Accrue April 2023 TDM Mgmt Fee
Net Change=13,068.84							26,225.68	13,156.84	13,068.84	= Ending Balance =